

NEWS SUMMARY

GENERAL

20,000 march at Sands's funeral

Bobby Sands, the IRA hunger-striker who died on Tuesday after a 65-day fast, was buried in Belfast. The service and burial were all peacefully. About 20,000 people marched in procession.

In central Belfast about 3,000 people gathered to hear the Rev. Ian Paisley lead a commemorative service for victims of Ulster's troubles. Back Page

'Phone-tap record' put to police

The transcripts purporting to be of telephone conversations between Prince Charles and Lady Diana Spencer were referred to police by the couple's solicitors. The move follows the granting of an injunction against journalist Simon Rogan and a Nuremberg court's order prohibiting publication in Die Aktuelle magazine.

Farrer & Co. said it had seen a transcript being offered for sale to the Press abroad. While not knowing if this formed part of material that might be published in Germany, the firm was "quite satisfied the conversations of which this purports to be the transcript did not take place."

Ripper inquiry

The Press Council is to extend its inquiry into Press treatment of the "Yorkshire Ripper" case, as soon as the trial ends. It will include allegations that some newspapers were buying up witnesses and relatives of the defendant.

Security doubted

Security at Sullom Voe oil terminal, Shetland, to be opened tomorrow by the Queen: was doubted by a British Petroleum official. Page 5

U.S.-Japan talks

President Reagan welcomed Japanese Premier Zenko Suzuki at the White House and said their talks would chart co-operation against Soviet expansionism.

Reagan poised

As the U.S. House of Representatives nears a critical vote on the President's economic programme, Mr. Reagan was poised to chalk up his biggest legislative triumph.

Poison scare

Police warned that more poisoned food could be found in Sainsbury's supermarket stores after a \$500,000 blackmail attempt.

Prague arrests

Former Czechoslovak Foreign Minister Jiri Hajek and seven other Charter 77 human rights movement supporters were among more than 30 people arrested.

Deptford inquest

The inquest into the deaths of 13 black youths in a fire was adjourned until next Tuesday when the coroner hopes to end his summing-up.

Press suspended

The United Arab Emirates suspended two newspapers for five days for publishing articles about a Government employees' strike. Page 3

Defence warning

Defence Secretary John Nott told Scottish Tories meeting in Perth that the UK could not abandon nuclear deterrence.

Briefly...

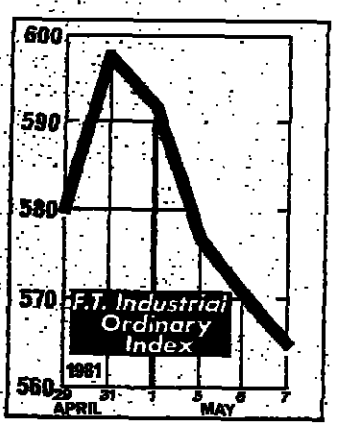
People's March for Jobs members will be allowed to march through London.

Bermuda's four-week general strike ended. Page 4

BUSINESS

Sterling off 1.35c; equities down 6

STERLING continued to slide, with the FT 30-share index 6.0 down to 564.6 for a fall of 32.7



from the all-time peak of 597.3 a week ago. Page 32

GILTS were slightly steadier. The Government Securities index finished 0.05 down at 66.74. Page 32

DOLLAR rose to DM 2.2730 (DM 2.2530). \$217.7 (216.85). Its trade-weighted index rose to 105.0 (104.5). Page 28

STERLING was 1.35 cents down to \$2.1035, but rose to DM 4.7850 (DM 4.7825). It fell to FF 11.3954 (FF 11.3959). Its trade-weighted index was unchanged at 98.9. Page 28

GOLD fell \$2 to \$478.5 in quiet trading. Page 28

WALL STREET was up 4.33 to 377.67 near the close. Page 30

SAINT PIRAN: John Biffen defended his decision rejecting a Department of Trade inspection recommendation that the group be wound up. He also decided not to refer a bid from Gasec Investments to the Monopolies and Mergers Commission. Back Page

GULF OIL hopes to conclude a new crude oil supply agreement with Kuwait within the next few days. Page 4

ACAS chairman Pat Lowry said management is tending to disregard agreed procedure in a "shift in the balance of power" from the trade unions. Page 7

UNION BANK of Switzerland has boosted its shareholding in Kauffhof. West Germany's second largest retailing group, to 26.3 per cent. Page 27

ESTEL Hoesch Hoogovens, the Dutch steel-making group, expects a recovery after an operating loss of Fl 123.6m (\$23.55m) in the first 1981 quarter compared with Fl 56.1m profit for the same period last year. Page 26

LADBROKE, the leisure, property and betting group, announced plans to launch a U.S. property development division. Page 14; Ladbroke annual report, Page 23

ALLIED PLANT Group and the United Thames Investment and Securities plan to pool their housebuilding interests to form a new public company, Allied Residential. Page 23

FRANCIS SUMNER (Holdings), Staffordshire textile, plastics and engineering group, recorded a pre-tax loss of £132,000 for the second half of 1980, giving 1980 pre-tax profit of £97,000 (£359,000). Page 20

ROYAL BANK of Scotland reported pre-tax profits for the half-year to end March down to £51.8m to £42.2m. Page 20; Lex, Back Page

UDS, retail stores group, reported pre-tax profits for the year to end January down to £12.05m (£24.12m). Page 21; Lex, Back Page

Basque attack leads to Spanish minister offering resignation

BY ROBERT GRAHAM IN MADRID

SR. JUAN JOSE RESON, Spain's Interior Minister, offered to resign last night and all soldiers in Madrid were confined to barracks after a daring attack by members of the militant Basque separatist organisation ETA.

The attack, in which Gen. Joaquin Valenzuela was seriously injured and three other members of the King's military entourage were killed, was the second time in three days in which terrorists have assassinated military personnel.

Politicians of all major parties said the attacks showed a clear attempt was being made to destabilise Spanish democracy.

Last night Sr. Leopoldo Calvo Sotelo, the Prime Minister, refused to accept the interior minister's resignation. A military official said the army in Madrid was confined to barracks as a "preventive measure to protect military personnel."

However, there was mounting concern that the assassinations of Monday and yesterday were designed to provoke a reaction from the armed forces which are already uneasy about the situation in Spain following the abortive coup attempt of February 23.

On Monday, an artillery general, Andres Gonzalez de Sotomayor, and a policeman were assassinated in Madrid and in Barcelona two para-military civil guards were killed on the same day. The assassinations were attributed by police to another terrorist organisation,

the shadowy Grapo (First of October, Anti-Fascist Resistance Groups).

Yesterday's attack in a fashionable part of Madrid occurred within about 100 metres of where General de Sotomayor was assassinated on Monday.

The attack, in which Gen. Joaquin Valenzuela was seriously injured and three other members of the King's military entourage were killed, was the second time in three days in which terrorists have assassinated military personnel.

Politicians of all major parties said the attacks showed a clear attempt was being made to destabilise Spanish democracy.

Last night Sr. Leopoldo Calvo Sotelo, the Prime Minister, refused to accept the interior minister's resignation. A military official said the army in Madrid was confined to barracks as a "preventive measure to protect military personnel."

However, there was mounting concern that the assassinations of Monday and yesterday were designed to provoke a reaction from the armed forces which are already uneasy about the situation in Spain following the abortive coup attempt of February 23.

On Monday, an artillery general, Andres Gonzalez de Sotomayor, and a policeman were assassinated in Madrid and in Barcelona two para-military civil guards were killed on the same day. The assassinations were attributed by police to another terrorist organisation,

General Valenzuela comes from one of the country's most prominent military families and was a former captain-general of the 9th military region. At one stage he also headed Spain's staff college.

The attempt against him is the closest attack yet on a member of the armed forces connected with the King.

Initial suspicion that the attack was the work of the militant Basque separatist organisation ETA had been discounted.

The explosive device, police said, was a crude home-made affair and the means of attack was not that normally employed by ETA.

Last night the authenticity of the ETA claim, made to media in Bilbao, was not being doubted. The only other occasion on which ETA has conducted a similar attack was in Madrid in May 1978 when four senior army officers were killed in a grenade and pistol attack. The nature of that attack was uncharacteristic of ETA and it was first attributed to Grapo.

Before yesterday's killings the four main political parties announced they would be organising a nationwide protest next Tuesday, calling on all Spaniards to observe two minutes' silence and halt all work or traffic to underline the nation's rejection of terrorism.

This call is now bound to have a more emotive and more urgent appeal.

General Motors to cut British components output

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

BRITAIN'S ailing motor component industry was dealt another blow yesterday when General Motors announced it was to give up making spark plugs, alternators, and air cleaners in the UK. Nearly 1,000 jobs will be lost.

The major impact will be felt at GM's plant in Southampton where 837 jobs, representing 64 per cent of the current 1,300, are to go.

Another 156 jobs will be lost at the factory at Kirby, Merseyside, where the alternators are made.

Overall, there will be a cut of more than 13 per cent in the 7,500 strong work force at GM's British component operations, which operate under the AC Delco banner.

GM blamed the steep decline in vehicle output in Britain, and the fact that the high value of the pound, together with the UK inflation rate, had made exporting increasingly difficult.

The group claimed that its

manufacturing costs in Britain have been rising at about 10 per cent a year faster than in its Continental plants.

"We have taken a hard look at all products which currently are not viable to see which of them are unlikely ever to become viable," it said.

GM's AC Delco offshoot has a factory near Paris, now working short-time, which also makes spark plugs and alternators.

The Southampton plant is the only GM facility in Europe making air cleaners. GM told the unions that losses at the plant had built up to between £4m and £5m a year and were jeopardising the air filter manufacturing operations there.

GM has only just completed an initial round of job cuts in its AC Delco component operations. These involved 370 voluntary redundancies at the Kirby plant which makes fuel pumps and instruments, as well as alternators.

Another 90 jobs were lost at

the Dunstable plant which will also be affected by the decision to end spark plug manufacture.

However, because this operation has been chopped back severely in recent years, only about 40 people are directly employed making spark plugs. They will be found alternative jobs as a result of a £5m investment programme at the plant mainly to produce small electric motors for use in vehicles.

GM's latest moves will do nothing to calm the fears of trade unionists who fear a slow demise of its UK operations. The group is also in the process of cutting the workforce at its Vauxhall Motors subsidiary by 5,700 — about one in five of the 29,000 previously employed.

However, GM recently injected a further £100m into Vauxhall to cover last year's losses. It has approved capital investment totalling £75m for the next three years.

General Motors workers angry, Page 6

Ford sells HQ, Back Page

AUEW rejects state cash for postal ballots

BY PHILIP BASSETT, LABOUR STAFF

THE GOVERNMENT'S employment legislation failed the first major test of its acceptability to trade unions yesterday.

The Amalgamated Union of Engineering Workers' policy-making national committee rejected a proposal from the union's executive to apply for government money to pay for postal ballots.

The Government had high hopes that the moderate AUEW would lead the way by embracing at least part of its programme of labour legislation. It wanted the union to apply under the terms of the Employment Act 1980 for money to help pay for secret ballots for the election of union officials.

Apart from offering funds for secret ballots for union elections or industrial action, the legislation also includes restrictions on picketing and application of the closed shop.

Only one TUC union—the electricians—is even considering whether to risk provoking TUC sanctions by applying for ballot money.

The Electrical and Plumbing Trades Union is in debate the issue at its biennial conference in Blackpool next week, and the AUEW's decision is likely to have a bearing on its decision.

TUC officials are likely to be relieved that Congress will not be in conflict with the engineering workers over the ballot issue. Conflicts between the electricians and the TUC over the issue of Grain in the past year led to the two unions almost being suspended from Congress.

In a tense debate at the AUEW national committee meeting in Eastbourne, delegates reversed the committee's

normal right-wing majority and voted by 55 to 36 against the executive's recommendation to apply for money.

The national committee's decision was a serious defeat for the moderate leaders of the union—particularly as dissident members of their own right-wing supporters' group did not support them.

The committee's 34 left wingers were joined by 21 breakaway members of the union's moderate group, which normally commands 57 votes at the national committee. The size of the defection was even larger than the union's executive expected before the vote was taken.

AUEW leaders have spent much of the past two weeks trying to persuade the right-wing dissidents either to return to the fold or abstain from voting. The dissidents however maintained that the union could not take money from a Conservative Government which was doing so much harm to the economy and the engineering industry in particular.

None of the breakaway right-wingers spoke at the meeting. Angry left-wingers called the ballot funds "blood money," and argued that acceptance of it would encourage the Government to make secret ballots mandatory.

Sir John Boyd, general secretary of the AUEW, said that taking money for ballots was no different to accepting money for education and other purposes.

Mr. Terry Duffy, the moderate AUEW president, said the union would not be applying for ballot money "in the life of this Government." He said he was disappointed by the decision but did not regard it as a vote of no confidence in the executive.

OECD support to Turkey likely to total \$1bn

BY TERRY DODSWORTH IN PARIS

THE U.S. GOVERNMENT is to increase its aid to Turkey by \$55m (£26.14m) this year as part of a new \$940m package of loans and direct grants agreed in Paris yesterday by 12 members of the Organisation for Economic Co-operation and Development (OECD).

West Germany, another leading supporter, will cut its contribution by DM 100m (£20.69m).

The deal is less in real terms than the \$1.16bn of credits advanced by the OECD group last year, and also falls a little short of the \$1.1bn that Turkey had originally requested.

But three members of the Turkey Aid Committee which have not yet pledged new funds — Sweden, Switzerland and Austria — are expected to come up with their own offerings in the next few weeks. These will probably bring the total package of loans, export credits and direct grants to about \$1bn.

Yesterday's meeting was attended by Mr. Turgut Ozal, the Turkish Deputy Leader, who gave an optimistic report on his country's economic and political progress.

Commenting on his address, the donor countries said they Continued on Back Page

National savings set for record

BY TIM DICKSON

National Savings got off to a bumper start in the new financial year and their success is causing building societies considerable concern.

Preliminary estimates suggest that in the four weeks since April 6 almost £500m gross has been raised through sales of the 19th issue of savings certificates and the new index-linked "granny" bonds which are now available to all savers over 50.

Official figures for the whole of April are expected shortly but with the contribution of the National Savings Bank Investment account still to come, the National Savings movement now looks certain to beat the record monthly

net inflow of £431m set in January.

Net building society receipts for April are expected to be about £200m, more than earlier feared but still well below what is felt necessary to meet mortgage demand in the next few months.

Some leading managers are now convinced that the Government will meet its target of £3bn from National Savings in the financial year well before Christmas.

The official line is that while April has undoubtedly been buoyant and May is also likely to be good, it is too early to look further ahead.

The 19th issue, with a tax-

free 10.23 interest rate has been selling well—last week it pulled in at least £120m. But the issue will no longer be on sale tomorrow and it will be replaced by the new 21st issue carrying a 9.05 interest rate.

Furthermore, interest paid on the National Savings Bank Investment Account has recently been reduced from 15 per cent gross to 13 per cent.

What worries the building societies is the new lower age limit for the "granny" bonds. The societies are unable to offer an index-linked tax free alternative and fear that this issue is only just beginning to make its impact.



NORTHAMPTON a real town for a change

In the heart of England, half way between London and Birmingham, is the thriving, progressive town of Northampton.

It is large enough to offer something to everyone, but not so large as to be impersonal — or present the problems experienced in commuting to or simply moving about in the large cities. It has a fully developed industrial and commercial life, yet is surrounded by beautiful countryside only a few minutes away.

As a 'real town' Northampton offers the range of cultural and leisure opportunities you would expect and need — be it county cricket, motor racing at nearby Silverstone or live theatre.

If you are considering the benefits of re-location, security, growth potential and profit must rank high on your list of priorities. Northampton, with its key location in 'Middle England' and easy access to all parts of the United Kingdom, its great variety of industrial and commercial premises and its intelligent, stable workforce, presents a positive option at a time when investment opportunities are limited. Incentives you will find hard to better — anywhere!

Factories, offices and sites ready when you are

Contact Donald McLean on 0604 34734

Northampton Development Corporation, 2-3 Market Square, Northampton NN1 2EN

CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

CC CHIEF PRICE CHANGES

(Prices in pence unless otherwise indicated)

RISERS

Exchgr. 14pc 1984... £1004 + 1
Anal. Dist. Prods. 62 + 8
Brown (M.)... 172 + 8
Cornell Dresses... 143 + 8
Dunlop... 75 + 3
Kellogg... 138 + 8
Peters Stores... 273 + 23
Poly Pack... 302 + 7
Ransome Sims... 202 + 7
United Engineering 200 + 15
Tilling (T)... 174 + 6
KCA

FALLS

Aberdeen Constrcn. 182 - 14
Allen (W. G.)... 45 - 8
Blue Circle... 478 - 10
Bovthorpe... 160 - 13
Dixon Photographic 176 - 8
English China Clays 113 - 6

European Ferries... 152 - 84
Ferranti... 485 - 15
Flax... 346 - 8
Hawker Siddeley... 322 - 8
Hepworth Ceramic 126 - 84
M. K. Electric... 215 - 17
Metal Box... 198 - 6
P. & O. Deferred... 146 - 10
Ready Mixed Con. 198 - 11
Reckitt & Colman... 234 - 8
Redland... 172 - 13
Sainsbury (J.)... 412 - 18
Stand. Telephone... 460 - 48
Stagley... 208 - 6
Tarmac... 402 - 14
Tilling (T)... 178 - 9
Unitech... 280 - 12
Cusworth... 388 - 6
BP... 412 - 13
Shell Transport... 354 - 8
Tricentrol... 254 - 8
CRA... 221 - 13
Pascold... 218 - 9
Western Mining... 270 - 10

CONTENTS

French elections: Giscard plays his strongest card	18	re-launch their own company	10
Politics today from China: can one billion people be wrong?	19	Lombard: Anatole Kaletsky writes on alternatives to monetarism	12
Leather goods: UK industry faces threat from imports	5	Around Britain: Wick	12
Technology: beating the sun at its own game	9	Editorial comment: Spain; aid for small businesses	18
Management: redundant employees		Energy review: inauguration of Sullom Voe	24
		Survey: Merseyside	insert

American News	4	Int. Property	29	Share Information	34-35	World Trade	4
Appointments	24	Leader Page	16	Stock Markets	32	World Value \$	26
Arts	17	Letters	36	London	30		
Base Rates	17	Law	36	Wall Street	30		
Bus. for Sale	29	Lombard	12	Bourses	30	A & NZ Banking	23
Commodities	31	Management	10	Technical	9	J. A. Davenish	21
Companies UK	20-23	Mer & Mar	18	Today's Events	19		
Crossword	12	Mining	22	UK News	5-6	ANNUAL STATEMENTS	28
Entertain. Guide	12	Money & Exchngs.	22	General	5-6	Arab Bank	28
Euromarkets	25	Overseas News	3	Labour	12	Brd. Mohair Spinn.	22
European News	2	Parliament	8	TV and Radio	33	Ready Mixed Conc.	21
FT Accounts	22	Property	14-16	Unit Trusts	33	SA Breweries	26
Int. Companies	25-27	Racing	12	Weather	36		

For latest Share Index phone 01-346 8026

EUROPEAN NEWS

Robert Graham writes from Madrid on a terrorist organisation so enigmatic even its politics are unknown

Spain gropes among the shadows for the riddle of Grapo

GRAPO RANKS as one of the more curious acronyms adopted by a terrorist organisation. Translated, it stands for the First of October Anti-Fascist Resistance Groups. The title refers to October 1, 1975, the day of Gen. Franco's last political appearance.

The occasion was marked by the killing of four policemen by this hitherto unknown group. Its emergence at this moment in the twilight of the Franco era set the stamp on all its subsequent actions. Grapo has always acted at crucial moments of the transition to democracy.

No-one has been able to pin down its precise ideology or indeed its aims. From the beginning it has remained a shadowy organisation. The sole consistent element in its activities has been an apparent desire to destabilise the country.

Until yesterday's killings, Grapo is believed to have been responsible for 29 assassinations. The targets have varied from army Generals, to municipal policemen, judges and a director general of prisons. Police have also arrested alleged members of Grapo, accusing them of bombing a Madrid cafe in May, 1979.

There are three theories



BOMB SCENE: Crowds gather near the wrecked car that was carrying Lt. Gen. Joaquín de Valenzuela (right), King Juan Carlos' chief military aide. Three soldiers were killed. The general was gravely wounded

about Grapo's operations. The first is that it is a revolutionary group of the left in the style of the Red Brigades in Italy. The Brigade's strategy is to attack the state and its symbols. These attacks then provoke repressive measures which in turn produce a popular reaction.

In this role, Grapo is said to act on behalf, or in coordina-

tion with, the militant Basque separatist organisation, ETA. The second theory is that Grapo is a revolutionary group being manipulated by outside powers to carry out destabilising actions against the right or the left in Spain. The outside powers mentioned are the Soviet Union and its East European satellites.

The third is that Grapo is a

revolutionary group, with a radical leftist ideology which has been either infiltrated by or even set up by right-wing elements in the security services which are determined to discredit democracy.

There is general agreement that Grapo members have been largely drawn from fringe affiliates of the Spanish Communist Party which formed a splinter

organisation—the Reconstituted Spanish Communist Party. Its orientation was Marxist-Leninist.

The main recruiting area for Grapo has been from depressed rural areas like Galicia and from poor working class families. There appears to be a total absence of intellectuals among its ranks—an important distinction from ETA—and several

have graduated from common crime.

The kidnap of Sr. Antonio María Ordo, head of the Council of State, and of Gen. Villacampa, head of the Supreme Council of Military Justice in December, 1978, on the eve of the first major referendum to endorse post-Franco political reform, highlights the ambiguities of Grapo. After a brief and tense wait, the victims were mysteriously found alive and well by Sr. Roberto Conesa, the head of Spain's equivalent of the Special Branch.

The trial of those Grapo members allegedly responsible for the kidnap was marked by the following incidents: Sr. Conesa pleaded indisposition to give witness due to a cold. Another key member of the security services failed to turn up. Sr. Rodríguez Ramon, Director General of Security at the time of the kidnap, could not testify because of an assassination attempt.

In June, 1979, a leading member of Grapo, Sr. Delgado de Codex was killed in a little explained shoot-out with members of the Special Branch. Sr. Delgado de Codex had previously been given amnesty after being charged with killing two policemen. The amnesty was

subsequently considered "an error."

Again, there was an incident in December, 1979, when five of the Grapo group managed to escape from a maximum security prison in Zamora. One of them has been identified as responsible for the killing of two Guardia Civil in Barcelona this week.

Police have announced, on no less than six occasions since July 1978, that Grapo has either been "disembodied" or "dis-mantled." But it has always managed to resurface.

Intelligence sources claim there are no more than 10 active commandos and less than 20 information commandos. Their actions show much less preparation than ETA and are more risky.

It is considered unlikely that ETA would want to be even tactically associated with a group that the police have publicly admitted to have been infiltrated by the security services. Equally, democratic policemen doubt the thesis that there is outside manipulation.

It is hard to escape the conclusion that Grapo plays into the hands of the extreme right, even if it is not actually manipulated by it.



M. Lalonde: no deals

A taste of power for France's ecologists

By Terry Dodsworth in Paris

"THE HUNT for the ecologist vote is open," declared M. Lalande, the movement's leader, as he settled firmly onto the ideological fence between President Giscard d'Estaing and M. François Mitterrand last week. "There will be no deals and no instructions on how to vote in the second round. It is up to the two candidates to attract individual ecologists by responding to our demands."

It is a measure of the sudden importance of the ecologists that each of the two remaining candidates in the French Presidential election have rushed to answer M. Lalande. The redistribution of his first-round support—some 1,126,000 votes, or about 4 per cent of the total—will be important, and might even be decisive, in determining which of the two wins in the second round on Sunday.

A few weeks ago, few people would have given the ecologists much chance of getting this far. M. Lalande, a 34-year-old journalist whose habitual scarf and crumpled corduroys give him the air of the eternal student, was having great difficulty collecting the 500 signatures from elected representatives necessary to enter the presidential lists.

His candidature, launched on the basis of a fragile alliance between the two main environmentalist parties in France, was being challenged by various splinter groups; and the election drive, starved of funds and resources. "We are financed by FF 100,000 worth of debts," M. Lalande said, looking doomed to run out of steam.

But the results of the election's first round have belied the amateur ecologist image. For the first time, the movement has established itself nationally. Its support is now evenly spread around France and is no longer concentrated on particular local trouble spots.

It has widened its platform towards becoming a fully fledged political organisation. "If we had simply remained syndicalists for the environment we would have lost support," M. Lalande argues. "But we have become the fifth political force in France with policies designed to check growth while breaking up the present authoritarian power structures."

This more widely based political approach is very much the work of M. Lalande and reflects his belief that an improved environment can only be achieved by low-growth, low-energy-consuming economy. According to this sort of society will in turn demand institutional changes, because the powerful French decision-making machine marginalises democratic opposition much more than in the rest of Europe.

Hence the ecologists' three key demands—a halt to the nuclear industry, the adoption of proportional representation and the introduction of popular referendums—which would help a minority group like themselves.

This weekend's voting will show how deep this political message has sunk in. The ecologists' undoubtedly collected a large number of uncommitted protest voters in the first round. They also retain an unpolitical, naturalist wing whose only marching for the movement will be around the local beauty spots. These supporters could wander anywhere in the second round.

But for the new Lalande-style ecologists, M. Mitterrand must be the best choice. Although President Giscard has published a 17-page document outlining his extensive efforts to clean up France, he remains hampered by his all-out nuclear power programme, which he recently described as one of the two most important achievements of his Presidency.

M. Mitterrand, on the other hand, has promised to think again on the nuclear industry, particularly the fast-breeder reactor, and has shown himself markedly sympathetic towards more local democracy. Given these arguments, promises and straight political judgements, a veteran ecologist was this week forecasting that the movement would vote 50 per cent for M. Mitterrand and 25 per cent for President Giscard. The rest, he said, would drop out.

Deminex seeks new Federal funds to underwrite exploration plans

BY KEVIN DONE IN FRANKFURT

DEMINEX, the state-sponsored West German oil and gas exploration company, is seeking major new financial commitments from the Federal Government to underwrite its exploration programme during the first half of the 1980s.

Despite the squeeze on Government spending, Deminex made clear yesterday that it will need about DM 1.6bn (€340m) in the years from 1982-83 to finance its exploration programme.

The funds will have to come partly from the state, but already provided DM 1.9bn of exploration risk capital for the period from 1969 (the founding of the company) to 1981, and partly from its company shareholders.

Stakes in Deminex, which was first promoted by the Federal Government as a way of belatedly establishing domes-

tic West German expertise in oil and gas exploration and production, are held by Veba (54 per cent), Wintershall (18.5 per cent), UK Wesseling (18.5 per cent) and Saarbergwerke (9 per cent).

Deminex aims to achieve an annual crude oil production rate of 8-10m tonnes by 1990. Last year, output totalled 2.3m tonnes and was almost solely accounted for by the Thistle Field in the UK sector of the North Sea, in which it holds a 41 per cent stake.

Production will receive an important boost in the first half of next year when output begins in the North Sea Beatrice Field, where Deminex also holds a significant stake, and in the Egyptian Ras Budran field in a second commercial offshore field in the Gulf of Suez, where production should start in 1982/83.

So far, Deminex has spent DM 1.85bn on field development programmes and DM 1.35bn on exploration. The shareholder companies have provided some DM 900m in exploration risk capital alongside the DM 1.9bn that has come from Federal funds.

Over the five years from 1981-85, it foresees expenditure of DM 2.1bn on exploration and DM 2.5bn on field development, all of which is needed to secure the long-term production goals.

Its latest expansion overseas has come with the agreement of an exploration contract with Abu Dhabi. Deminex has 55 per cent of and is operator for a consortium which includes Charterhouse and Menco. They are paying \$50m minimum exploration costs over the next eight years to search for oil and gas in a 1940 sq kms offshore tract in the Gulf.

Bonn to call for early end to steel subsidies

By Jonathan Carr in Bonn

WEST GERMANY will press its EEC partners to accept an even earlier deadline for ending subsidies to the steel industry than the date of mid-1983 already under discussion.

Conrad Otto Lambdors, the Economics Minister, made clear in a newspaper interview yesterday that he would make the demand at next Tuesday's Council meeting in Brussels.

He did not specify a new deadline, but he did repeat his warning that if subsidies in other EEC countries were not removed within a "reasonable period," then Bonn would press the EEC Commission to impose a border tax to protect the German steel industry from imports of subsidised products.

"In view of the serious situation of the German Steel industry, the time for tactical games is over," Count Lambdors declared.

His tough comments reflect growing pressure from the German steel industry, which feels itself at an increasing competitive disadvantage because of the higher level of state aid given to steel companies in other EEC member states.

The Germans have not said they would introduce a border tax themselves if the Commission failed to comply with their request—a national step which would probably be in defiance of the Coal and Steel Community treaty.

However, it has been noted at high government level that there are many administrative possibilities on stemming steel imports to Germany without actually breaking the treaty.

Meanwhile, another round of talks in Bonn has failed to bring a breakthrough for establishment of a new, voluntary system of steel production quotas in Europe.

The main problem is understood still to be the insistence of Germany's Kloeckner Works on a higher production quota.

U.S. accord with Japan brings Brussels to boiling point

BY JOHN WYLES IN BRUSSELS

ANXIETY and irritation at the top of the European Commission about the Reagan Administration's handling of U.S.-EEC relations has been brought to boiling point by last week's agreement binding Japan to peg its motor-car exports to the U.S.

It is understood that M. Gaston Thorn, the Commission President, stressed general concern over the need for consultation with the EEC on trade during a brief meeting here with Gen. Alexander Haig, the U.S. Secretary of State, this week.

But the concern goes much deeper than M. Thorn's diplomacy implied and contrasts oddly with the general satisfaction among America's Nato allies in Europe on the priority the Reagan Administration is giving to foreign policy co-ordination and consultation.

Brussels feels the Administration has not yet grasped the need to consult on issues, particularly trade, handled at a Community level.

In the last few weeks, feathery have been ruffled here by the lifting of the partial U.S. grain embargo against the USSR and the delay

which Washington's muscular approach imposed on sending emergency EEC aid to El Salvador.

But the U.S.-Japan car agreement shows the most serious disregard for Community interests because it undermines progress made with the Carter Administration towards developing a co-ordinated political approach to turn back the tide of imports of sensitive products from Japan.

Officials here claim they were kept in the dark during the recent discussions on car exports between Washington and Tokyo. The resulting agreement is seen as posing an enormous challenge to the EEC's credibility with Japan which, it is acknowledged, the Community may fail to meet.

The Commission has already decided to seek an arrangement on cars analogous to the one Japan has just conceded the U.S.

It has yet to win member states' approval for such a move and there are fears that the divisions among the Ten are too great for it to secure a Community-wide initiative.

This is because France and Italy have their own national restrictions on Japanese car sales while the UK already has

a voluntary restraint arrangement.

Jonathan Carr adds from Bonn: Chancellor Helmut Schmidt has warmly praised the U.S. for its readiness to consult closely with its allies, and for helping make the recent Nato Ministerial conference in Rome a success.

His comments in the Bundestag yesterday reflect improved Bonn-Washington relations, and serve to prepare the ground for Herr Schmidt's visit to the U.S. in a fortnight's time.

The Bonn Government was greatly relieved that the U.S. declared in Rome it was ready to resume talks on intermediate range missiles with the Soviet Union by year's end.

Herr Schmidt has faced strong pressure from parts of his Social Democrat Party (SPD) on the missile issue and, until Rome, it remained unclear whether the U.S. would be willing to set even an approximate date for talks with Moscow.

However, Bonn recognises that several other key fields of U.S. foreign policy have not yet been settled. It also remains worried by U.S. economic and financial policy, which it is feared, could mean high interest rates in U.S. and Europe for months to come.

EEC foreign policy talks start

BY OUR BRUSSELS CORRESPONDENT

STREAMLINING the EEC's foreign policy machinery, a major ambition of Lord Carrington and Herr Hans Dietrich Genscher, of West Germany, will be discussed by Community Foreign Ministers at a meeting in the Netherlands this weekend.

Talks will focus on a confidential report outlining the possibilities for change.

Although discussions may be limited because of Sunday's French presidential elections, the report marks the beginning of an attempt to create a new basis for EEC foreign policy decision making.

After several weeks' work, senior officials from the Ten's Foreign Ministries have produced a document containing three broad options and minor modifications and

also obligations to develop foreign policy cohesion.

They are thought, however, to be uncertain about the political possibilities of going as far as the last option.

This involves a new treaty which might be the vehicle for a new impetus to domestic EEC policies as well as external ones.

Harmonising foreign policies is not covered by any EEC treaty, nor is it underpinned by Community institutions. Any changes must strike a balance between the fear of small member states of excessive dominance by the "big three"—France, West Germany and the UK—and the desire of these big governments to enjoy the benefit of close co-ordination without sacrificing their freedom of independent action.

Lord Carrington and Herr Genscher appear to favour a new departure at least as radical as this which would not only create new machinery but

Devaluation of D-mark 'curbs improvement'

By Leslie Collett in Berlin

Herr Helmut Schlesinger, vice-president of the West German Bundesbank, said the continuing devaluation of the D-mark is reducing chances of an improvement in the current account. The Bundesbank directorate in West Berlin has made no moves toward raising German interest rates.

Herr Schlesinger said the seasonally adjusted current account deficit in the first quarter of this year rose to DM 10.5bn (€2.2bn) against DM 9.2bn in the last quarter of 1980.

He called the domestic consequences of the D-mark's devaluation disturbing, especially as prices were rising faster than expected. West Germany's gross domestic product, however, increased in real terms in the first quarter and there was "no evidence" of a deepening recession.

The Bundesbank vice-president reiterated his recent criticism of the Bonn Government for attempting to decrease the current account deficit by greater borrowing abroad. He said public spending must be reduced or the "situation will worsen."

Czechoslovak police arrest 30 dissidents

By Our Foreign Staff

Mr. Jiri Hajek, the Czechoslovak Foreign Minister during the 1968 "Prague Spring" has been arrested, together with seven other prominent supporters of the Charter 77 dissident movement, in a crackdown by Czechoslovak security police.

According to Czechoslovak emigre sources over 30 people in total have been arrested, mainly in Prague and Brno.

According to the official news agency Ceteka, the officials have also been arrested on suspicion of bringing subversive literature into the country.

The French Embassy in Prague named the two foreigners as Francois Amlis and Giles Thonon, both French citizens.

The wave of arrests is believed to be connected with the arrest of the two French citizens.

FINANCIAL TIMES, published daily except Sundays and holidays. U.S. subscription rates \$389.00 per annum. Second Class postage paid at New York, N.Y., and at additional mailing centres.

W. German industrial production falls 3%

BY STEWART FLEMING IN FRANKFURT

INDUSTRIAL production in West Germany fell sharply last month, by 3.5 per cent, the Economics Ministry reported yesterday.

The decline follows sharp increases in new orders (particularly from abroad) in the first two months of the year, which had raised hopes that the slowdown in the economy was bottoming out.

The latest figures coincided with a warnings from the Ifo economics institute—based on the results of a survey of major companies—that there is evidence to suggest that capital spending is flagging.

Hitherto capital investment has been one of the strong points of the German economy. It suggested that capital spending will stagnate this year and could show a 4 per cent decline in real terms in 1982.

The new orders figures follow the release of data earlier this week which also pointed towards continued economic weakness and tended to reinforce fears that the anticipated mid-year recovery will not materialise.

Unemployment in April, for example, fell from 5.2 per cent to 4.9 per cent. But the decline was only seasonal and, seasonally adjusted, the numbers of jobless increased. Industrial production in March, like March orders, also declined sharply, by 4.5 per cent.

The new orders figures coincided with a closely watched meeting of the Central Council of the Bundesbank.

There had been fears in Frankfurt's financial markets that in view of the recent weakness of the D-mark, the Central Bank might act to raise interest rates.

The weakness of the D-mark and the rise of dollar interest rates have already had a substantial impact on the level of German interest rates. Thus, since the beginning of the month, medium and long-term bond yields have risen by about one half of a percentage point and are between one and two percentage points higher than they were at the beginning of the year.

THE BEGIN-SCHMIDT ROW

W. Germans resign themselves to Hitler's legacy

BY JONATHAN CARR IN BONN

QUESTION MARKS have long hung over the prospect of eventual normal relations between West Germany and Israel, as they have over Germany's ability generally to conduct a foreign policy which is not burdened by the Nazi past.

Over the years it had seemed possible for the West Germans gradually to give more positive answers to both questions (although Chancellor Helmut Schmidt remained one of the sceptics).

Hence the deep dismay with which many are now reacting to the outspoken attacks on Herr Schmidt by Mr. Menachem Begin, the Israeli Prime Minister.

Initial shock and anger is giving way to resignation—the feeling that, nearly four decades after the war's end, the mortgage of the Hitler era remains almost as great as ever.

It is not Mr. Begin's harsh remarks in themselves which have caused the most lasting concern here. It is more the signs that other politicians, as well as much of the Press and public opinion in Israel, seem

to share the same basic views about the Germans, even if some are unhappy about the terms Mr. Begin used publicly.

One liberal German newspaper said simply that "nothing has been forgotten or forgiven." In fact it would be very hard indeed to find any Germans who expected the Israelis to forget. But there were many who felt the two sides had slowly come closer to understanding and

respect.

The payment of reparations to Israel and the lifting by the Bundestag in 1979 of any time limit on prosecution of Nazi crimes were, it was felt, just two signs that the Federal Republic was doing what it could to make up for the damage of the past.

At a memorial service three years ago in Cologne for Jewish victims of the Nazis, Herr

Chancellor Helmut Schmidt has appealed for a spirit of moderation and co-operation in West German-Israeli relations, in a public effort to lower the temperature after sharp attacks on him by Prime Minister Menachem Begin.

Herr Schmidt told the Bundestag yesterday he would not go into the charges made on him by Mr. Begin, above all because I am, will be, and have always been, aware of the special moral

and historical quality of German-Israeli ties. The Bonn Government spokesman had already described the attacks as "misleading and insulting," Herr Schmidt said. There was no more to add.

Noting that yesterday was the 33rd anniversary of the foundation of Israel, Herr Schmidt stressed his wish that the Jewish State and its Arab neighbours would soon achieve a comprehensive and lasting peace.



Mr. Begin: laid bare a depressing reality



Herr Schmidt: always a sceptic

Schmidt stressed that a "monstrous collective crime" had been committed. But he appealed to all Jews to have sympathy for "our second German democracy." A moving and conciliatory speech on the same occasion by Dr. Nahum Goldman, president of the World Jewish Congress, seemed to indicate that that appeal was not in vain.

Now, for many Germans, Mr.

Begin's remarks and the evident support for them have not just put the clock back but laid bare an underlying and depressing reality.

The Germans are being forced to admit once again that foreign policy options available to the U.S., Britain and France are simply not open to the Federal Republic.

This has emerged with special clarity now because of the sen-

OVERSEAS NEWS

Kathryn Davies visits Kampuchea and finds that the people of that devastated country are at last picking up the threads of their torn lives

Phnom Penh turns out for a day at the polling booth

BY 8 am on May 1, makeshift polling stations in the Kampuchean capital, Phnom Penh, were doing brisk business. The city's drab, decaying, and rubbish-filled streets had been partially cleaned by an army of civil servants and festooned with red banners bearing political slogans.

On the ground floor of a disused shophouse, an elderly Buddhist nun gravely stepped into the privacy of a voting booth and then emerged, with a wide toothless grin, to deposit her folded paper in a large red ballot box.

Last week's election for a new Kampuchean national assembly has been denounced as fraudulent by virtually the entire non-Communist world. But the citizens of Phnom Penh clearly enjoyed their rare chance to participate in the democratic process, however ephemeral the result might be.

The Khmer people have recently had little cause to enjoy themselves. Alternately used and betrayed by Vietnamese Communists, bombed and invaded by Americans and massacred in their hundreds of thousands by the Khmer Rouge regime, the survivors are slowly picking up the threads of their torn lives. Although Vietnam invaded Kampuchea in December 1978 for reasons of self-interest — the Khmer Rouge had been staging bloody raids across the Vietnamese border — they did succeed in freeing the Kampuchians from a regime of

absolute terror. In the past two years, the economic well-being of ordinary people has improved immeasurably.

Thanks to relief efforts by the international aid agencies, the Soviet Union and other East European countries and Vietnam itself, Kampuchians are by and large adequately fed. Last year's rice harvest was almost double that of 1979. According to both the UN Food and Agriculture Organisation (FAO) and the Phnom Penh Administration, this year's shortfall in locally produced rice will be in the region of 200,000 tons out of a total need of 900,000. But aid workers believe that by 1983 Kampuchea will be self-sufficient in grain production.

During the Khmer Rouge era, people were forbidden to grow and harvest their own food. Now villagers are encouraged to grow fruit and vegetables on their own small plots and to market surpluses. Fish, a staple of the Kampuchean diet, is once more in plentiful supply.

Bright clothes have replaced the ominous black garb of the Khmer Rouge years. A free market stall flourishes despite official claims that Kampuchea is moving towards socialism. As a result a few entrepreneurs have become rich by Kampuchean standards.

Crime has increased to suit this fledgling consumer society. Two people were shot dead in the capital last month by thieves who stole their brand-

new motor-cycle. A cartoon in the local government newspaper warns people to beware of bag snatchers. The management of a hotel for foreign visitors warns frankly that valuable belongings have frequently been stolen from hotel guests. There are random and seemingly motiveless acts of violence—a hand grenade thrown in a cinema, a minor shoot-out between two groups of soldiers at the railway station.

The enthusiasm of many Kampuchians in both town and village for the panoply of electioneering last week was undoubtedly genuine. No-one in Phnom Penh was forced to the polls at the point of a Vietnamese or Kampuchean gun. All the outward formalities of a genuine ballot were scrupulously observed.

The public sealing of the demonstrably empty ballot box before voting began, the secret voting booths, the laborious counting of votes were evidence of the regime's concern. But what was missing was a genuine choice of opposing views. Most of the candidates had previously been elected at local level and all were committed to follow the Heng Samrin path of socialism. Those who did not want a Communist Government, or even the unknown number who still claim allegiance to the unpredictable Prince Sihanouk—ousted by the Khmer Rouge—had no chance to make their voice heard. The Heng Samrin

regime points out that democratic freedoms under the Khmer Rouge and before that under the autocratic Royal Family were conspicuous by their absence.

"If we had ever been able to win our rights through the ballot box," Han Sen, the Foreign Minister, said, "We might be more amenable to letting our enemies stand in our election." But the fact is that Kampuchians have been offered as little choice as the citizens of any totalitarian state. The election was held mainly to consolidate the position of the Heng Samrin administration and the new National Assembly will be virtually powerless.

The countries belonging to ASEAN—the Association of South East Asian Nations—as well as other non-Communist Governments long-argued that the elections were a farce and that the Heng Samrin regime is just a Vietnamese puppet.

Yet the shadowy men who comprise the Phnom Penh Government are beginning to emerge as figures of more substance, thanks in part to the election. The draft Kampuchean constitution which is said to have been sent back to Vietnam three times for amendments, still carries a number of surprisingly liberal provisions for a Communist state in embryo. Property and land, in limited amounts, can be privately owned and passed on to heirs, for example.

But Hanoi has no intention

of pulling out. Its own shaky political and economic structure could not tolerate a hostile regime in Phnom Penh. The bulk of the 200,000 Vietnamese troops in Kampuchea will remain close to the Thai border confronting the remnants of the Khmer Rouge. Hanoi cannot afford to relax its grip while China continues to supply arms to the Khmer Rouge and, more recently, to the anti-Communist insurgent leader, Son Sann.

Although the number of Vietnamese civilian advisers is diminishing, particularly at the middle and lower levels of Government, around 1,000 will remain in Phnom Penh for the foreseeable future at senior levels and preparing the Kampuchean cadres for the emergence of a fully-fledged Communist Party—probably later this month.

So far, the new Kampuchean authorities have steadfastly referred to "the Party" and seem aware that to use the word Communist would invite mistrust and fear from the majority of the people who associate Communism solely with the Khmer Rouge.

An important stage in the consolidation of Kampuchean, as distinct from Vietnamese, authority will be the party congress at which Pen Soyann, the Vice-President and Defence Minister, Say Phouthang, who heads the party's equivalent of a central committee, are likely to emerge on top. Their interests, at present, coincide with those of Vietnam.

But the Vietnamese are con-

cerned at the Kampuchians' lack of enthusiasm for the austere discipline of their mentors. "Only in the Pol Pot years did we work harder than the Vietnamese," says a surviving member of the Kampuchean middle class. Over the New Year, the sound of revelry from the many parties in Phnom Penh could be heard on several consecutive nights as could the Western pop music which generally accompanied it. Hanoi's experience since 1975 in trying to convert an obstinate South Vietnam to true socialism will no doubt act as a lesson.

Many Kampuchians are leaving, fleeing at great risk across the border to Thai refugee camps. Some are people Kampuchea can ill afford to lose—the few qualified doctors, at least 10 medical students in the past few weeks. They are not leaving, as apologists for the regime claim, because the economic grass is greener in the West. They are leaving because they do not want to live in a Communist society and because they fear that if they wait to see if Kampuchea actually becomes one, it will be too late.

For those who stay, Vietnam has its greatest propaganda weapon in the 30,000 Khmer Rouge guerrillas on the Thai border. Of Kampuchea's many appalling experiences in recent years, the Khmer Rouge atrocities were the worst. For most Kampuchians the manoeuvrings of ASEAN, the U.S. and China seem to be a cynical betrayal of the Kampuchean people. A



Phnom Penh motorcyclist guards against a tyre shortage

"united front," cobbled together by ASEAN against the Vietnamese, and composed of the Khmer Rouge, Sihanouk and Son Sann will inevitably be dominated by the Khmer Rouge. Two years after the Vietnamese invasion, Kampuchians find themselves caught between two evils.

Syrian troops 'moving closer to Lebanon-Israel border'

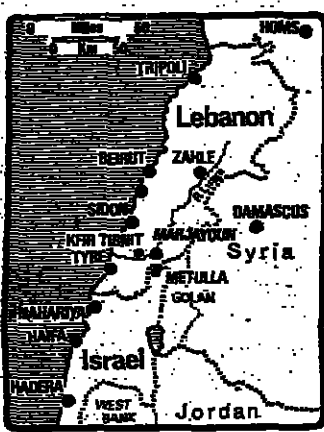
BY ANTHONY McDERMOTT IN BEIRUT

THE CHANCES of Mr. Philip Habib, President Reagan's special envoy to the Middle East, finding a solution to the Lebanon crisis were rated here yesterday as extremely slim. The mood of pessimism was heightened shortly before his arrival last night by unconfirmed reports that Syria had moved two armoured brigades closer to Lebanon's border with Israel.

There was no immediate Syrian or Israeli comment on the reports, quelling Lebanese officials. They said Syria had deployed 4,000 troops together with tanks and armoured cars in three areas south of the Zaharani River, which is the national line beyond which Israel has insisted that Syrian troops must not penetrate.

At the furthest point of the advance the reports said, Syrian troops were only about eight miles north of the Israeli town of Metulla.

Mr. Menachem Begin, Israel's Prime Minister, has already warned Syria that it must remove the Sam-6 and Sam-3 missiles it has deployed in the Bekaa valley near the town of Zahir. The Israeli Premier said on Wednesday that time was running out and suggested that Israel was restraining itself from



taking military action only at the personal request of Mr. Reagan.

After talks with Lebanese Government leaders, Mr. Habib is due to go to Damascus for talks with President Assad and to Jerusalem to see Mr. Begin. It is thought that his mission will mainly be to listen and that he is not empowered to negotiate.

The most that diplomats expect from his trip is that it will buy time for the U.S. and the Soviet Union to agree on some formula which will permit the withdrawal of the missiles, coupled with an Israeli commit-

ment to show restraint in its interventions in Lebanon. Mr. Habib, accompanied by Mr. Morris Draper from the State Department, was taken in a heavily armed convoy from Damascus to Beirut yesterday afternoon. Beirut airport remains closed due to repeated shelling.

Mr. Georgi Korniyenko, the Soviet first deputy Foreign Minister, continued his talks with leading Syrian officials in Damascus yesterday. President Assad meanwhile presided over a meeting of the National Progressive Front, the organisation which brings together those political forces permitted to operate in Syria.

The Syrian Government newspaper Tishrin again rejected Israel's demands for the removal of the missiles yesterday. It said that Israel's call was linked to the arrival of Mr. Habib and accused Mr. Begin of trying to blow up the situation in Lebanon.

The Soviet news agency Tass said the purpose of Mr. Habib's trip was to give "diplomatic support to the brazen claims of Israeli leaders." It claimed that by trying to exert pressure on Syria, the U.S. was in fact encouraging Israel's plans for further aggression.

Australians win 3.6% wage rise

By Patricia Newby in Canberra

AUSTRALIA'S workforce was yesterday granted a 3.6 per cent pay rise by the federal Arbitration Commission. The rise will be worth about \$110 (£5.33) to workers on the male average weekly earnings of \$2,978.

The rise represents compensation for 80 per cent of the 4.5 per cent rise in the consumer price index for the six months October 1980 to March 1981.

It was the first granted by the Arbitration Commission under Australia's new centralised wage-fixing guidelines. The Commission announced that it would grant workers an automatic rise of 80 per cent of the CPI rise each April and review wages again each October to allow unions, the Government and employers to argue their cases for and against further rises.

Employer groups had opposed the automatic rise because of the continued union campaign for a 35 hour week.

Bureau of Statistics figures released yesterday show that unemployment in Australia in April fell to 5.5 per cent of the workforce compared with 5.8 per cent in March.

UAE workers go out on strike

BY KATHLEEN BISHTAWI IN ABU DHABI

THE UNITED Arab Emirates is presently experiencing its first-ever strike by UAE nationals working in the public sector. Large numbers in the northern part of the country failed to report to work on Wednesday as a protest over the Government's failure to include provision for pay rises in the federal Budget, announced earlier this week.

Local newspapers spoke of mass absenteeism in Government hospitals, schools and Ministries in Dubai, Sharjah and Ras Al Khaimah. Expatriate workers attempting to enter their offices were turned away by picket lines.

The reports did not use the word "strike" for strikes, as well as unions, are strictly forbidden by UAE law.

TRANS Prime Minister, Mohammad Ali Rajai, personally intervened yesterday in the dispute between Iran and Kuwait over an American-owned ship with a mainly British crew seized by the Iranian navy. The official Pars news agency said Mr. Rajai discussed the issue during a meeting with senior Foreign Ministry officials. The survey

The federal Budget this year allocated some Dh 1.8bn (£238m) for subsidies and basic food items to offset the increased cost of living, but the employees appear to want larger wage packets more than cheaper food.

One of their greatest problems is high rents, as the

ship Western Sea is on charter to the Kuwaiti National Oil Company. It was seized at the head of the Gulf a week ago after Iran complained that it was operating in Iranian territorial waters. The ship is now at the Iranian port of Bushire. Some of the 19 crew, including 11 Britons, have been questioned by Iranian authorities.

housing allowances, paid to state employees have long been insufficient.

The strike has not yet spread to Abu Dhabi, where the financial situation of Government employees is worse than those of the northern emirates. Abu Dhabi is currently suffering an acute accommodation shortage

and rents have rocketed in the last year. Discontent among Abu Dhabi state employees has been building up for some time, and many teachers employed in the capital have applied for transfers to cheaper areas. Doctors and hospital staff are also resigning due to low pay.

UAE nationals make up only a tiny percentage of the Government's workforce, so the effect of any industrial action is diluted by foreign workers, who are themselves paid less than the nationals, often for the same job.

It is unlikely that the nationals' action would have been taken without consultation or even co-ordination with foreign workers, observers suggest.

Soviets offer nuclear help to Pakistan

BY OUR FOREIGN STAFF

THE Soviet Union is ready to supply Pakistan with nuclear power plants on the same terms it has agreed with other countries, according to the Soviet ambassador to Islamabad.

The ambassador, Mr. Vitaly S. Smirnov, told a local news agency that Moscow had also offered Pakistan assistance to develop nuclear and thermal

power and for oil and gas exploration.

The offer, however tantalising it may appear in strictly economic terms, is unlikely to be seen as attractive by President Zia-ul-Haq's Government. Relations with the Soviet Union have been difficult since before the invasion of Afghanistan in January, 1980. The offer is

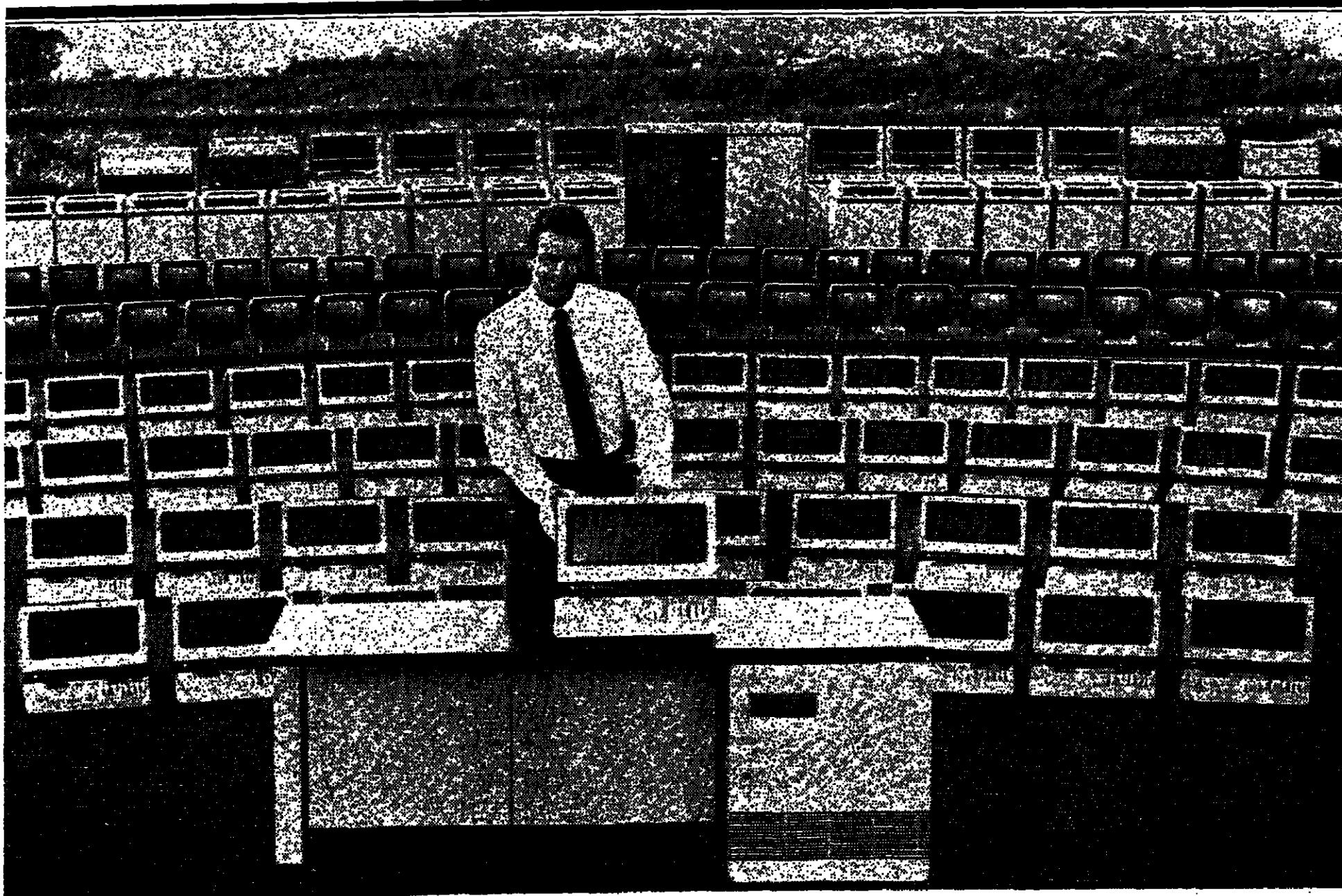
likely to embarrass the military regime and provide useful political ammunition for opposition supporters of the late premier, Zulfikar Ali Bhutto, who have spoken out against confrontation with Moscow.

Nor would co-operation with Moscow on nuclear matters hasten Pakistan's perceived, but always denied, ambition

to make a nuclear bomb. The Soviet Union has historically taken an even tougher stand on nuclear proliferation.

Western nations are not supplying nuclear exports to Pakistan, as Islamabad has failed to commit itself to the necessary safeguards—presumably the same terms that were referred to by the ambassador.

Hewlett-Packard announces a small computer that can support all this...



The new power of distributed processing.

Our new HP 3000 Series 44 gives you mainframe power for less than £64,000*

It can support up to 96 interactive terminals and has enough main memory to store four million characters. So you can now afford to use computers throughout your company to handle bigger and more diverse jobs.

As a compatible member of our HP 3000 family, the Series 44 has all the features that make these computers exceptional management tools. Including an operating system that allows programmers to concentrate on the job—and not on the technical requirements of the computer. A data base management system that lets users get the exact information they need almost instantly. And system software that makes it possible for virtually anyone to operate the computer with very little training.

The Series 44 is not only the most powerful computer we've ever made, it's also the most reliable.

For more information about the HP 3000 Series 44 call your local HP sales office. Or send us the coupon. Hewlett-Packard Ltd, Wincoburn, Wokingham, Berks, RG1 5AR. Tel: Wokingham (0734) 784774.

*Price includes 1Mbit system processor unit, 50Mbit disc, 1600 bpi tape drive and CRT console. Price correct at time of going to press.

hp HEWLETT PACKARD

Local HP offices are also at: Bristol, Maidenhead, Redhill, Southampton, London Colney, Altrincham, Solihull, Castelford, South Queensferry, Scotland, Dublin—Eire.

Send to Hewlett-Packard Ltd, Wincoburn, Wokingham, Berks, RG1 5AR.
HP 3000 Series 44.
Yes, I'd like to get mainframe power at a small system price.
☐ Send me more information. ☐ Ask a field engineer to contact me.
Name _____
Title/Position _____
Company _____
Address _____
Postcode _____
Telephone _____ Ext. _____ FT581

AMERICAN NEWS

WORLD TRADE NEWS

CAB ruling stirs coming U.S. aviation policy debate

BY IAN HARGREAVES IN NEW YORK

THE U.S. CIVIL Aeronautics Board (CAB) has reaffirmed its determination to outlaw price-setting conferences of the International Air Transport Association (IATA) on North Atlantic services to Europe.

The ruling was accompanied by strong protests from the State Department and the Department of Transportation that the CAB is meddling in foreign policy decisions.

Mr. Drew Lewis, Transport Secretary, wrote to the Board saying its action was "inconsistent with the President's responsibility for the conduct of foreign policy."

Partly in response to this, the CAB has delayed until September 15, implementing its ban on fare-fixing conferences on the North Atlantic.

The unfolding of this issue is an important straw in the wind for the future debate on U.S. international aviation policy, which has been the subject of grave expressions of concern by governments around the world.

In practical terms the issue is rather fantastic. There have not been any IATA price-setting conferences on the North Atlantic for several years. Since Mr. Freddie Lake's Skynet undermined the price structure on those routes.

The big U.S. airlines, such as Pan American and TWA, which serve Europe, have become increasingly alarmed about the CAB's role in international aviation.

Pan Am recently rejoined IATA although, like five other U.S. airlines, it is a member of IATA's trade association wing rather than the price-setting wing.

Only Flying Tiger, a cargo airline, takes place in IATA price-determination meetings.



Mr. Drew Lewis, U.S. Transport Secretary

IATA's hope is clearly that the U.S. airlines will, as part of their push to head off CAB deregulation moves in the international field, try to join IATA price conferences as part of their efforts to stem huge losses on their international business.

From the point of view of the rest of the world, the opening of a rift between the CAB and the Administration is interesting although it may amount to little more than diplomatic rhetoric designed to appease foreign governments while the Administration works out its position on a complex issue.

Europe is divided about the question of air price deregulation, although there is certainly a growing feeling in some quarters that something must be done to stop the catastrophic losses in the industry. Last year, IATA estimates international passenger aviation lost \$1.6bn in operating terms.

Mr. Knut Hammarskjöld, director-general of IATA, said he was surprised and disappointed at the CAB ruling. Noting the Administration's comments he added: "It will be hard for foreigners to understand who in the U.S. Government is in charge of foreign policy."

Mr. Hammarskjöld said opportunities still existed for international negotiations on price regulation in the industry, although the CAB's September 15 deadline was "arbitrary and unfortunate" in the pressure it applied to governments wishing to take part in those talks.

Governments from Europe, South America and Africa have expressed a desire to thrash out the question of international air regulation with the Administration.

They also say that the mention of three alternative engines for the aircraft leaves them in doubt about which engine might be chosen. Japan has a strong interest in pushing the RJ 500, a low-fuel-consuming engine intended for medium-haul aircraft which is being jointly developed with Rolls-Royce.

A final Japanese reservation about the MDJ-100 concerns the marketing capacity of McDonnell Douglas which is seen as being much weaker than that of Boeing.

Officials describe this project as "vague" in its present form, giving no indication of the aircraft's configuration other than the number of seats.

They also say that the mention of three alternative engines for the aircraft leaves them in doubt about which engine might be chosen. Japan has a strong interest in pushing the RJ 500, a low-fuel-consuming engine intended for medium-haul aircraft which is being jointly developed with Rolls-Royce.

A final Japanese reservation about the MDJ-100 concerns the marketing capacity of McDonnell Douglas which is seen as being much weaker than that of Boeing.

Officials describe this project as "vague" in its present form, giving no indication of the aircraft's configuration other than the number of seats.

They also say that the mention of three alternative engines for the aircraft leaves them in doubt about which engine might be chosen. Japan has a strong interest in pushing the RJ 500, a low-fuel-consuming engine intended for medium-haul aircraft which is being jointly developed with Rolls-Royce.

A final Japanese reservation about the MDJ-100 concerns the marketing capacity of McDonnell Douglas which is seen as being much weaker than that of Boeing.

Officials describe this project as "vague" in its present form, giving no indication of the aircraft's configuration other than the number of seats.

They also say that the mention of three alternative engines for the aircraft leaves them in doubt about which engine might be chosen. Japan has a strong interest in pushing the RJ 500, a low-fuel-consuming engine intended for medium-haul aircraft which is being jointly developed with Rolls-Royce.

A final Japanese reservation about the MDJ-100 concerns the marketing capacity of McDonnell Douglas which is seen as being much weaker than that of Boeing.

Officials describe this project as "vague" in its present form, giving no indication of the aircraft's configuration other than the number of seats.

They also say that the mention of three alternative engines for the aircraft leaves them in doubt about which engine might be chosen. Japan has a strong interest in pushing the RJ 500, a low-fuel-consuming engine intended for medium-haul aircraft which is being jointly developed with Rolls-Royce.

A final Japanese reservation about the MDJ-100 concerns the marketing capacity of McDonnell Douglas which is seen as being much weaker than that of Boeing.

Officials describe this project as "vague" in its present form, giving no indication of the aircraft's configuration other than the number of seats.

They also say that the mention of three alternative engines for the aircraft leaves them in doubt about which engine might be chosen. Japan has a strong interest in pushing the RJ 500, a low-fuel-consuming engine intended for medium-haul aircraft which is being jointly developed with Rolls-Royce.

A final Japanese reservation about the MDJ-100 concerns the marketing capacity of McDonnell Douglas which is seen as being much weaker than that of Boeing.

Officials describe this project as "vague" in its present form, giving no indication of the aircraft's configuration other than the number of seats.

Fokker, Douglas plan attracts Japan

By Charles Smith in Tokyo

JAPAN is showing strong interest in the plan for Fokker and McDonnell-Douglas to build a 150-seat medium-range aircraft, although it is too soon to say that it would be willing to abandon its earlier plan to collaborate with Boeing in designing and developing a medium-range aircraft.

The attraction of the Fokker-Douglas project as viewed by the Ministry of International Trade and Industry (MITI) is that Japan might be able to join as a full partner, whereas any project involving Boeing is likely to be dominated by the latter.

Japan is a 15 per cent partner in the Boeing 767 project and has been promised "more than 15 per cent" in the tentatively labelled JTX project which was originally intended to group Boeing with two other partners in the development of a 150-seater airliner.

"More than 15 per cent" however, still seems to mean a good deal less than the "risk sharing partnership" in a new aircraft venture which the Japanese aircraft industry has been seeking. This is why MITI officials and members of the aircraft industry are looking hopefully towards the Fokker-Douglas venture.

Despite its admitted interest in the MDJ-100 (as the Fokker-Douglas aircraft has been code-named) MITI claims to have a number of reservations, some of which it hopes to clear up in direct talks with Fokker or Douglas "in the near future."

Officials describe this project as "vague" in its present form, giving no indication of the aircraft's configuration other than the number of seats.

They also say that the mention of three alternative engines for the aircraft leaves them in doubt about which engine might be chosen. Japan has a strong interest in pushing the RJ 500, a low-fuel-consuming engine intended for medium-haul aircraft which is being jointly developed with Rolls-Royce.

A final Japanese reservation about the MDJ-100 concerns the marketing capacity of McDonnell Douglas which is seen as being much weaker than that of Boeing.

Officials describe this project as "vague" in its present form, giving no indication of the aircraft's configuration other than the number of seats.

They also say that the mention of three alternative engines for the aircraft leaves them in doubt about which engine might be chosen. Japan has a strong interest in pushing the RJ 500, a low-fuel-consuming engine intended for medium-haul aircraft which is being jointly developed with Rolls-Royce.

A final Japanese reservation about the MDJ-100 concerns the marketing capacity of McDonnell Douglas which is seen as being much weaker than that of Boeing.

Officials describe this project as "vague" in its present form, giving no indication of the aircraft's configuration other than the number of seats.

They also say that the mention of three alternative engines for the aircraft leaves them in doubt about which engine might be chosen. Japan has a strong interest in pushing the RJ 500, a low-fuel-consuming engine intended for medium-haul aircraft which is being jointly developed with Rolls-Royce.

A final Japanese reservation about the MDJ-100 concerns the marketing capacity of McDonnell Douglas which is seen as being much weaker than that of Boeing.

Officials describe this project as "vague" in its present form, giving no indication of the aircraft's configuration other than the number of seats.

They also say that the mention of three alternative engines for the aircraft leaves them in doubt about which engine might be chosen. Japan has a strong interest in pushing the RJ 500, a low-fuel-consuming engine intended for medium-haul aircraft which is being jointly developed with Rolls-Royce.

A final Japanese reservation about the MDJ-100 concerns the marketing capacity of McDonnell Douglas which is seen as being much weaker than that of Boeing.

Officials describe this project as "vague" in its present form, giving no indication of the aircraft's configuration other than the number of seats.

They also say that the mention of three alternative engines for the aircraft leaves them in doubt about which engine might be chosen. Japan has a strong interest in pushing the RJ 500, a low-fuel-consuming engine intended for medium-haul aircraft which is being jointly developed with Rolls-Royce.

A final Japanese reservation about the MDJ-100 concerns the marketing capacity of McDonnell Douglas which is seen as being much weaker than that of Boeing.

Officials describe this project as "vague" in its present form, giving no indication of the aircraft's configuration other than the number of seats.

They also say that the mention of three alternative engines for the aircraft leaves them in doubt about which engine might be chosen. Japan has a strong interest in pushing the RJ 500, a low-fuel-consuming engine intended for medium-haul aircraft which is being jointly developed with Rolls-Royce.

A final Japanese reservation about the MDJ-100 concerns the marketing capacity of McDonnell Douglas which is seen as being much weaker than that of Boeing.

Officials describe this project as "vague" in its present form, giving no indication of the aircraft's configuration other than the number of seats.

They also say that the mention of three alternative engines for the aircraft leaves them in doubt about which engine might be chosen. Japan has a strong interest in pushing the RJ 500, a low-fuel-consuming engine intended for medium-haul aircraft which is being jointly developed with Rolls-Royce.

A final Japanese reservation about the MDJ-100 concerns the marketing capacity of McDonnell Douglas which is seen as being much weaker than that of Boeing.

Officials describe this project as "vague" in its present form, giving no indication of the aircraft's configuration other than the number of seats.

They also say that the mention of three alternative engines for the aircraft leaves them in doubt about which engine might be chosen. Japan has a strong interest in pushing the RJ 500, a low-fuel-consuming engine intended for medium-haul aircraft which is being jointly developed with Rolls-Royce.

A final Japanese reservation about the MDJ-100 concerns the marketing capacity of McDonnell Douglas which is seen as being much weaker than that of Boeing.

Officials describe this project as "vague" in its present form, giving no indication of the aircraft's configuration other than the number of seats.

They also say that the mention of three alternative engines for the aircraft leaves them in doubt about which engine might be chosen. Japan has a strong interest in pushing the RJ 500, a low-fuel-consuming engine intended for medium-haul aircraft which is being jointly developed with Rolls-Royce.

Bruce Andrews, in Houston, reviews New Delhi's oil and gas plans

India boosts energy drive

INDIA proposes to accelerate its offshore oil and gas development programme which will mean annual expenditure of \$1bn (\$494m) of public money for the next five years, according to Mr. P. T. Venugopal, chairman of India's Oil and Natural Gas Commission (ONGC).

In addition, acreage in prospective areas, where no exploration drilling has taken place, will be allocated shortly to international oil companies.

India's offshore oil production is 150,000 barrels a day from the Bombay High field, west of Bombay. Mr. Venugopal said this would increase to 340,000 b/d by 1985 and 400,000 b/d by 1988.

The accelerated activity required to achieve these objectives could mean that the Indian offshore oil province would soon become the third largest market in the world for offshore production equipment, surpassed only by the Gulf of Mexico and the North Sea.

Mr. Venugopal was in Houston for the Offshore Technology Conference.

This ambitious plan involves stepping up production from Bombay High and bringing on stream other commercial discoveries made since exploration of India's waters began, eight years ago. The new fields are Barmer, Hessa, Panna and Bombay High East. The Barmer gas field will also be developed to produce 10m cubic metres of gas a day.

India's recoverable offshore reserves are now estimated by the commission at 240-350m tonnes (1.2-1.875bn barrels) and 270bn cubic metres of gas. Only 91 wells have been drilled out, but of these, only 35 have been dry—a high success ratio.

If the plans outlined come to fruition, India will more than match oil production to prospective oil and gas acreage.

Mr. Venugopal said that oil prices in general were substantially over-priced in view of the market conditions. He reckoned that oil from Nigeria and the North Sea was about 5 dollars a barrel too expensive.

He hoped that at the coming meeting of the Organisation of Petroleum Exporting Countries, Ministers would agree on a single reference price for oil with the premium being passed to relate to the quality of oil and the location of the producing countries.

Reviewing the group's exploration and production activity, Mr. McAfee said that outside of the U.S.—the favoured location for drilling—Gulf was concentrating on Indonesia, Africa (including Nigeria, Angola, and Zaïre) some areas of the Middle East, including Egypt and Oman.

Referring to the UK's new tax measures, Mr. McAfee said the company was "distressed and disturbed" at the fiscal measures. "The measures must reduce our enthusiasm for exploring and producing in the North Sea."

Mr. McAfee said that oil prices in general were substantially over-priced in view of the market conditions. He reckoned that oil from Nigeria and the North Sea was about 5 dollars a barrel too expensive.

He hoped that at the coming meeting of the Organisation of Petroleum Exporting Countries, Ministers would agree on a single reference price for oil with the premium being passed to relate to the quality of oil and the location of the producing countries.

Reviewing the group's exploration and production activity, Mr. McAfee said that outside of the U.S.—the favoured location for drilling—Gulf was concentrating on Indonesia, Africa (including Nigeria, Angola, and Zaïre) some areas of the Middle East, including Egypt and Oman.

Referring to the UK's new tax measures, Mr. McAfee said the company was "distressed and disturbed" at the fiscal measures. "The measures must reduce our enthusiasm for exploring and producing in the North Sea."

Mr. McAfee said that oil prices in general were substantially over-priced in view of the market conditions. He reckoned that oil from Nigeria and the North Sea was about 5 dollars a barrel too expensive.

He hoped that at the coming meeting of the Organisation of Petroleum Exporting Countries, Ministers would agree on a single reference price for oil with the premium being passed to relate to the quality of oil and the location of the producing countries.

Reviewing the group's exploration and production activity, Mr. McAfee said that outside of the U.S.—the favoured location for drilling—Gulf was concentrating on Indonesia, Africa (including Nigeria, Angola, and Zaïre) some areas of the Middle East, including Egypt and Oman.

Referring to the UK's new tax measures, Mr. McAfee said the company was "distressed and disturbed" at the fiscal measures. "The measures must reduce our enthusiasm for exploring and producing in the North Sea."

Mr. McAfee said that oil prices in general were substantially over-priced in view of the market conditions. He reckoned that oil from Nigeria and the North Sea was about 5 dollars a barrel too expensive.

He hoped that at the coming meeting of the Organisation of Petroleum Exporting Countries, Ministers would agree on a single reference price for oil with the premium being passed to relate to the quality of oil and the location of the producing countries.

Reviewing the group's exploration and production activity, Mr. McAfee said that outside of the U.S.—the favoured location for drilling—Gulf was concentrating on Indonesia, Africa (including Nigeria, Angola, and Zaïre) some areas of the Middle East, including Egypt and Oman.

Referring to the UK's new tax measures, Mr. McAfee said the company was "distressed and disturbed" at the fiscal measures. "The measures must reduce our enthusiasm for exploring and producing in the North Sea."

Mr. McAfee said that oil prices in general were substantially over-priced in view of the market conditions. He reckoned that oil from Nigeria and the North Sea was about 5 dollars a barrel too expensive.

He hoped that at the coming meeting of the Organisation of Petroleum Exporting Countries, Ministers would agree on a single reference price for oil with the premium being passed to relate to the quality of oil and the location of the producing countries.

Reviewing the group's exploration and production activity, Mr. McAfee said that outside of the U.S.—the favoured location for drilling—Gulf was concentrating on Indonesia, Africa (including Nigeria, Angola, and Zaïre) some areas of the Middle East, including Egypt and Oman.

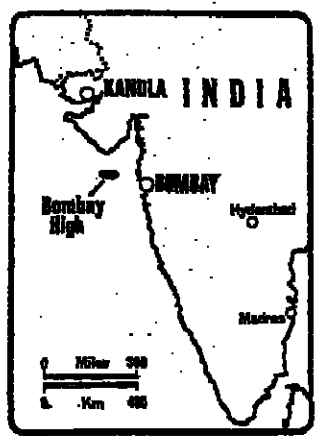
Referring to the UK's new tax measures, Mr. McAfee said the company was "distressed and disturbed" at the fiscal measures. "The measures must reduce our enthusiasm for exploring and producing in the North Sea."

Mr. McAfee said that oil prices in general were substantially over-priced in view of the market conditions. He reckoned that oil from Nigeria and the North Sea was about 5 dollars a barrel too expensive.

He hoped that at the coming meeting of the Organisation of Petroleum Exporting Countries, Ministers would agree on a single reference price for oil with the premium being passed to relate to the quality of oil and the location of the producing countries.

Reviewing the group's exploration and production activity, Mr. McAfee said that outside of the U.S.—the favoured location for drilling—Gulf was concentrating on Indonesia, Africa (including Nigeria, Angola, and Zaïre) some areas of the Middle East, including Egypt and Oman.

Referring to the UK's new tax measures, Mr. McAfee said the company was "distressed and disturbed" at the fiscal measures. "The measures must reduce our enthusiasm for exploring and producing in the North Sea."



were opened from 32 foreign oil companies, including BP. Mr. Venugopal said it was planned to sign exploration contracts with the companies within three months. He said that ONGC would have a representative on the management committee of each licensee group and would hope to share in the equity of any discoveries made.

Gulf hopes for new supply deal with Kuwait

BY RAY DAFTER, ENERGY EDITOR IN PITTSBURGH

GULF OIL is hoping to conclude a new crude oil supply agreement with Kuwait within the next few days. It is understood that the Kuwaitis have agreed to supply Gulf with 50,000 barrels-a-day at the official selling price.

This is similar to the deals concluded already in principle with British Petroleum and the Royal Dutch Shell group, and confirms the softening in oil prices. Originally Kuwait had been asking for premium payments for the new supplies.

It is understood that some of the negotiations outstanding concern the shipping rates for the crude oil. Gulf is expected to agree to transport the oil in Kuwaiti tankers.

In Pittsburgh, Mr. Jerry McAfee, chairman and chief executive of Gulf, said that he was pleased that greater realism had entered into oil pricing agreements.

The present over-supply of crude oil could end overnight with some unexpected interruption, he said. On the other hand, the soft market could last for ten years or longer.

Mr. McAfee said that oil prices in general were substantially over-priced in view of the market conditions. He reckoned that oil from Nigeria and the North Sea was about 5 dollars a barrel too expensive.

He hoped that at the coming meeting of the Organisation of Petroleum Exporting Countries, Ministers would agree on a single reference price for oil with the premium being passed to relate to the quality of oil and the location of the producing countries.

Reviewing the group's exploration and production activity, Mr. McAfee said that outside of the U.S.—the favoured location for drilling—Gulf was concentrating on Indonesia, Africa (including Nigeria, Angola, and Zaïre) some areas of the Middle East, including Egypt and Oman.

Referring to the UK's new tax measures, Mr. McAfee said the company was "distressed and disturbed" at the fiscal measures. "The measures must reduce our enthusiasm for exploring and producing in the North Sea."

Mr. McAfee said that oil prices in general were substantially over-priced in view of the market conditions. He reckoned that oil from Nigeria and the North Sea was about 5 dollars a barrel too expensive.

He hoped that at the coming meeting of the Organisation of Petroleum Exporting Countries, Ministers would agree on a single reference price for oil with the premium being passed to relate to the quality of oil and the location of the producing countries.

Reviewing the group's exploration and production activity, Mr. McAfee said that outside of the U.S.—the favoured location for drilling—Gulf was concentrating on Indonesia, Africa (including Nigeria, Angola, and Zaïre) some areas of the Middle East, including Egypt and Oman.

Referring to the UK's new tax measures, Mr. McAfee said the company was "distressed and disturbed" at the fiscal measures. "The measures must reduce our enthusiasm for exploring and producing in the North Sea."

Mr. McAfee said that oil prices in general were substantially over-priced in view of the market conditions. He reckoned that oil from Nigeria and the North Sea was about 5 dollars a barrel too expensive.

He hoped that at the coming meeting of the Organisation of Petroleum Exporting Countries, Ministers would agree on a single reference price for oil with the premium being passed to relate to the quality of oil and the location of the producing countries.

Reviewing the group's exploration and production activity, Mr. McAfee said that outside of the U.S.—the favoured location for drilling—Gulf was concentrating on Indonesia, Africa (including Nigeria, Angola, and Zaïre) some areas of the Middle East, including Egypt and Oman.

Referring to the UK's new tax measures, Mr. McAfee said the company was "distressed and disturbed" at the fiscal measures. "The measures must reduce our enthusiasm for exploring and producing in the North Sea."

Mr. McAfee said that oil prices in general were substantially over-priced in view of the market conditions. He reckoned that oil from Nigeria and the North Sea was about 5 dollars a barrel too expensive.

He hoped that at the coming meeting of the Organisation of Petroleum Exporting Countries, Ministers would agree on a single reference price for oil with the premium being passed to relate to the quality of oil and the location of the producing countries.

Reviewing the group's exploration and production activity, Mr. McAfee said that outside of the U.S.—the favoured location for drilling—Gulf was concentrating on Indonesia, Africa (including Nigeria, Angola, and Zaïre) some areas of the Middle East, including Egypt and Oman.

Referring to the UK's new tax measures, Mr. McAfee said the company was "distressed and disturbed" at the fiscal measures. "The measures must reduce our enthusiasm for exploring and producing in the North Sea."

Mr. McAfee said that oil prices in general were substantially over-priced in view of the market conditions. He reckoned that oil from Nigeria and the North Sea was about 5 dollars a barrel too expensive.

He hoped that at the coming meeting of the Organisation of Petroleum Exporting Countries, Ministers would agree on a single reference price for oil with the premium being passed to relate to the quality of oil and the location of the producing countries.

Reviewing the group's exploration and production activity, Mr. McAfee said that outside of the U.S.—the favoured location for drilling—Gulf was concentrating on Indonesia, Africa (including Nigeria, Angola, and Zaïre) some areas of the Middle East, including Egypt and Oman.

Referring to the UK's new tax measures, Mr. McAfee said the company was "distressed and disturbed" at the fiscal measures. "The measures must reduce our enthusiasm for exploring and producing in the North Sea."

Teamsters to elect new president

BY JUREK MARTIN, U.S. EDITOR, IN WASHINGTON

MR. ROY WILLIAMS from Kansas City is likely to be chosen as the next head of the Teamsters (truckdrivers), America's largest and most controversial union, succeeding Mr. Frank Fitzsimmons, who died of cancer in California on Wednesday.

Mr. Williams, like so many other past and present Teamsters leaders, has been linked in court documents by law enforcement officials with organised crime. He conceded last year he was under investigation by several grand juries.

With Mr. Fitzsimmons and 17 others, Mr. Williams was charged by the Justice Department in 1975 with "gross mismanagement" of the union's pension fund. This suit is still pending. He has been indicted on other occasions for embezzling union funds but never convicted.

The Reagan Administration is faced with a difficult dilemma in its relations with the Teamsters, who, under Mr. Fitzsimmons, broke with most other unions and endorsed Mr. Reagan's presidential candidacy last year. The President praised Mr. Fitzsimmons in an official statement after his death.

Mr. Raymond Donovan, the Secretary of Labour, came under fire during confirmation hearings earlier this year for allegedly having connived at illegal labour practices employed by the Teamsters in dealings with the New Jersey construction company with which he was associated.

It is felt Mr. Donovan needs to demonstrate a strong stand against union corruption by vigorously pursuing the pension fund suit, even if it involves the Teamsters' new president.

There are political and economic imperatives which argue in favour of the Administration remaining on good terms with such a powerful union.

Mr. Williams is believed to be quite sympathetic to the problems of the trucking industry, where several companies have refused to pay wage increases mandated by the existing contract this year.

Over the years, rank and file Teamsters members have tended to give a lot of licence to the union leadership, as long as they continued to win substantial pay awards. Both Mr. Fitzsimmons's immediate predecessors, Mr. Dave Beck and Mr. Jimmy Hoffa, served time in prison and Mr. Hoffa ran the union through Mr. Fitzsimmons, from his cell. Mr. Hoffa disappeared in 1975 and is assumed murdered.

At the first meeting here to renew the MFA which expires at the end of this year, Herr Horst Krenzler, an EEC delegate, said any future arrangement should be based on a "pragmatic trade in textile products, while at the same time ensuring the orderly and equitable development of this trade and avoidance of disruptive effect in individual markets."

Mr. Felipe Jaramillo, speaking for the developing countries, said that World textile and clothing exporters wanted more access to industrialised country markets, including those of the Community. Developing countries entered the negotiations to renew the MFA in "a positive tone," he added.

At the first meeting here to renew the MFA which expires at the end of this year, Herr Horst Krenzler, an EEC delegate, said any future arrangement should be based on a "pragmatic trade in textile products, while at the same time ensuring the orderly and equitable development of this trade and avoidance of disruptive effect in individual markets."

Mr. Felipe Jaramillo, speaking for the developing countries, said that World textile and clothing exporters wanted more access to industrialised country markets, including those of the Community. Developing countries entered the negotiations to renew the MFA in "a positive tone," he added.

At the first meeting here to renew the MFA which expires at the end of this year, Herr Horst Krenzler, an EEC delegate, said any future arrangement should be based on a "pragmatic trade in textile products, while at the same time ensuring the orderly and equitable development of this trade and avoidance of disruptive effect in individual markets."

Mr. Felipe Jaramillo, speaking for the developing countries, said that World textile and clothing exporters wanted more access to industrialised country markets, including those of the Community. Developing countries entered the negotiations to renew the MFA in "a positive tone," he added.

At the first meeting here to renew the MFA which expires at the end of this year, Herr Horst Krenzler, an EEC delegate, said any future arrangement should be based on a "pragmatic trade in textile products, while at the same time ensuring the orderly and equitable development of this trade and avoidance of disruptive effect in individual markets."

Mr. Felipe Jaramillo, speaking for the developing countries, said that World textile and clothing exporters wanted more access to industrialised country markets, including those of the Community. Developing countries entered the negotiations to renew the MFA in "a positive tone," he added.

At the first meeting here to renew the MFA which expires at the end of this year, Herr Horst Krenzler, an EEC delegate, said any future arrangement should be based on a "pragmatic trade in textile products, while at the same time ensuring the orderly and equitable development of this trade and avoidance of disruptive effect in individual markets."

Mr. Felipe Jaramillo, speaking for the developing countries, said that World textile and clothing exporters wanted more access to industrialised country markets, including those of the Community. Developing countries entered the negotiations to renew the MFA in "a positive tone," he added.

At the first meeting here to renew the MFA which expires at the end of this year, Herr Horst Krenzler, an EEC delegate, said any future arrangement should be based on a "pragmatic trade in textile products, while at the same time ensuring the orderly and equitable development of this trade and avoidance of disruptive effect in individual markets."

Bermuda dispute settled

UK NEWS

Leatherware industry faces imports flood

BRITISH businessmen travelling abroad in search of export orders are increasingly likely to carry executive cases, suitcases and credit cards wallets made in Taiwan or Hong Kong rather than the UK.

The British leather goods industry has faced a flood of imports from low wage countries which many fear could reduce it to a slump. This has happened without any of the drama or political sensitivity associated with Japanese car imports or electronics.

"The import penetration has been appalling. We reckon in the past nine years imports by value have increased by 1,500 per cent," said Mr. Martin Alton. He is director general of the Jewellery and Giftware Federation, the parent body of the British Leather Goods Manufacturers Association. The industry—which includes all leather goods apart from footwear and clothing—has lost about half its market in a decade. By the end of 1979 imports at wholesale prices had reached £100m compared with a total British output worth £137m and the trend has been continuing, though less rapidly. Employment has fallen from 25,000 to about 17,000, including part-time workers.

Raymond Snoddy looks at the damaging effects on British industry of Third World penetration into the leather goods market

The association believes the industry will continue to shrink unless speedy action is taken to reduce the flow of imports from countries where low wages often combine with hidden subsidies or protection to produce prices which British manufacturers find difficult to match.

The association is preparing a case to put to the Government calling for selective or counter-vailing duties against Far Eastern imports.

But given the present Government's policy there seems little chance of success.

Mr. Michael Gould of Walsall, chairman of W. A. Gould, a company founded by his grandfather in 1877, is pessimistic. "This whole industry is being thrown away because of government inactivity and inertia and because we do not have the political muscle of the motor industry," he said.

He believes that within five years only 25 per cent of the British leather goods industry may be left. And although he has always opposed import re-

strictions on principle he believes nothing else can save the industry now.

His company employs 250 people making leather goods—30-40 per cent less than 18 months ago.

The problem the British industry faces is that leather goods are attractive propositions for developing nations and such development is encouraged by the United Nations Industrial Development Organisation, of which Britain is a member.

The industry is labour intensive and Third World countries have ready supplies of the raw material and necessary skills. While the industry admits this may make sense in global terms, one result is the loss of British jobs.

A sales trip to the Far East was the last straw for Mr. Cyril Sherill, managing director of Custom Cases of Waltham Cross, Herts. He wanted to take the battle for markets to Taiwan itself, but an agent said it would be impossible to sell his executive cases and luggage

because of diversification but Mr. Sherill believes he could make more money by turning his factory into a warehouse for imported products—something he would be very reluctant to do. "We have flown the flag for 10 years but it is very difficult for us to stem the flow of imports," he said.

He feels let down by the Government because he believes he has done everything Mrs. Thatcher has asked of him. He says he has bought every machine that could modernise or make his operation more efficient. His workforce is flexible and hasn't had a pay rise since September 1979—and that was under 10 per cent.

On his return Mr. Sherill wrote an appeal for selective import controls in the trade magazine *Leather Goods*.

"It is time our politicians woke up to the international game that is being played," he said. "If Far Eastern countries can impose import controls then we in the UK must impose selective import controls to help British industry gain a firm footing."

In 10 years Custom Cases has grown from nothing to a company employing 150 people with a turnover of £2m. It is a leading British producer of executive cases and luggage. The company is profitable

because of diversification but Mr. Sherill believes he could make more money by turning his factory into a warehouse for imported products—something he would be very reluctant to do. "We have flown the flag for 10 years but it is very difficult for us to stem the flow of imports," he said.

He feels let down by the Government because he believes he has done everything Mrs. Thatcher has asked of him. He says he has bought every machine that could modernise or make his operation more efficient. His workforce is flexible and hasn't had a pay rise since September 1979—and that was under 10 per cent.

Mr. Sherill believes he deserves some help in return. Mr. Sherill, a pharmacist, set up the company with Mr. Simon Cyna after they thought of a simple method of carrying expensive cameras safely—by cutting out the shape of the equipment in a foam block which holds it securely in a case.

Now the company produces specialised cases for all kinds of medical equipment, including skeletons, and even large carrying cases for roadside cigarette sellers in Africa.

Airports authority loses attempt to be indemnified by airlines

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

A REQUIREMENT that airlines must indemnify the British Airports Authority against claims by users of aircraft at UK airports is unreasonable and invalid, the High Court ruled yesterday.

No other airport authority appeared to impose such a condition, which deprived airlines of a defence to claims given by the law, said Mr. Justice Parker in the Commercial Court.

But he rejected a claim that a

clause in the authority's conditions of use, giving it exemption from liability for loss or damage to aircraft using its airports, was also invalid. Having regard to the kind of liability to which it related, the clause was entirely reasonable and was binding on airlines, he said.

The judge was giving his decision on a test action over the authority's conditions of use, in which it had sued British

Airways Board and 77 other airlines.

The authority had claimed that two conditions challenged by the airlines had been validly made under the 1973 Airports Authority Act and, subject to the test of reasonableness imposed by the Unfair Contract Terms Act, 1977, were binding on the airlines.

The judge rejected the airlines' contention that the authority had no statutory

authority to impose the conditions and that the matters they dealt with should have been embodied in by-laws.

He also rejected an argument that the airlines had a statutory right to land at the airports with which the conditions conflicted.

He said that while aircraft were using the airport, or landing and taking off, they were under the control of the air-

lines. There was therefore nothing inconsistent in the authority trying to ensure that it was under no liability in disputes over accidents, the facts of which might be largely unknown to it.

But, although the exemption clause was reasonable, the indemnity condition was not. It obliged airlines to indemnify the authority against liability for injuries caused wholly by its negligence.

Exports will 'offset low demand for coal'

By Martin Dickson, Energy Correspondent

BRITISH demand for coal will remain below the National Coal Board's production capacity for at least the next four years, Sir Derek Exra, the NCB chairman, said yesterday.

However, he told a conference in Newcastle-upon-Tyne that rising exports would help offset the decline in UK demand produced by the recession.

The NCB expected coal exports to double to more than 8m tonnes this year and reach 15m tonnes by 1985—worth more than £500m at today's prices.

But while every tonne sent abroad produced much-needed cash for the NCB, exports were not profitable at present.

Sir Derek said it was ironic that the deepest trough in the UK's recession should be reached just when the mining industry's redevelopment scheme, the so-called Plan for Coal, was starting to yield significant benefits.

Coalface productivity last year averaged more than nine tonnes a man-shift—the best ever recorded—and continued to rise.

Despite the recession, the NCB was determined to maintain investment under the Plan for Coal. Almost £50m had been spent so far. A further £35m would be spent over the next few years.

"When the economies of the West pick up, the demand for energy will resume its growth. Coal will be needed as never before," he said.

● National Smokeless Fuels, an NCB subsidiary, has won an order worth more than £10m to supply 200,000 tonnes of blast furnace coke this year to steelworks in Romania.

Security fears at Sullom Voe terminal

By Maurice Samuelson

SERIOUS DOUBTS about some aspects of the security of the Sullom Voe oil terminal have been voiced by a senior British Petroleum official on the eve of its opening by the Queen.

Mr. Ted Ferguson, the site's construction manager, told journalists who visited the terminal last week that it would take experts "about 40 seconds" to penetrate the security fence.

British Petroleum, the terminal operator, and the Ministry of Defence have been discussing erecting a far more sophisticated fence, but the talks have got bogged down over the cost.

The likelihood of sabotage is believed to be small because of the site's remoteness, 30 miles north of Lerwick on the Shetland Isles. However, Mr. Ferguson agreed that it could be "a prime terrorist target."

Internal security, for which BP is responsible, appears tight, with strict control of visitors and vehicles. All but 350 of the 5,000 construction workers were recruited from outside Shetland, and BP co-operated closely with the Special Branch which vetted the 300 workers recruited from Northern Ireland.

Fear of an accident was one of the reasons why the Shetland Islands Council, the local authority, had originally wanted the terminals storage tanks to be in subterranean caverns. BP argued that a rock was unsuitable for this and the demand was dropped. Sullom Voe is Europe's biggest oil and gas terminal with 16 crude oil tanks and four tanks for liquid petroleum gas.

● The Queen will inaugurate the terminal tomorrow, accompanied by Prince Philip and by King Olav of Norway who spent part of the war in Shetland.

Energy Review, Page 24

Wintrust defers appeal against ruling on status

BY OUR LAW COURTS CORRESPONDENT

THE APPEAL by Wintrust against the Bank of England's refusal to grant it the status of a recognised bank, which was to have been heard this month, has been deferred until later this year.

The hearing, before the Banking Act Appeal Board—the appeal tribunal provided for by the 1979 Banking Act—has been put off at Wintrust's request because its counsel, Mr. Robert Alexander, QC, is not available.

Discussions are going on about a new date. It is unlikely to be before November.

A decision is still awaited on the first appeal under the Act, that of the Bradford-based People's Bank.

At a two-day hearing in January, People's Bank complained that the Bank of England had granted it only the lesser, "goatlike," status of a licensed institution.

The Bank replied that People's Bank neither offered the wide range of banking services nor enjoyed the "high reputation and standing in the financial community" required

of a recognised bank.

It is understood that the report of the tribunal, chaired by Mr. Allen Heyman, QC, has not yet reached the Chancellor of the Exchequer under whose aegis the tribunal operates.

Consideration is being given to the manner in which the Chancellor's decision on the appeal will be made public—a matter which appears to have been overlooked when the regulations governing appeals were drafted.

Three options appear to be either an announcement in the London Gazette, or a press notice, which may or may not give, in more or less detail, the reasons for the decision.

It is anticipated that the Commercial Bank of Wales, of which Sir Julian Hodge is chairman, will be one of the next to appeal to the tribunal.

The Bank of England's decision to grant the company only licensed institution status was announced in February. This decision would require the company to drop the "bank" from its title. The company at once indicated that it would appeal.

Notice of Redemption

Dillingham International Capital Corporation

5½% Guaranteed Convertible Debentures
Due May 15, 1988

(Guaranteed by and convertible into
Common Stock of Dillingham Corporation)

Redemption Date — June 12, 1981

Conversion Rights Expire — June 12, 1981

5:00 P.M. local time

Notice is given that Dillingham International Capital Corporation, a Delaware corporation ("DICC"), pursuant to an Indenture dated as of May 15, 1968 between DICC, Dillingham Corporation (the "Company") as Guarantor, and Bankers Trust Company (the "Trustee"), all of its called for redemption and will redeem on June 12, 1981 (the "Redemption Date") all of its outstanding 5½% Guaranteed Convertible Debentures due 1988 (the "Debentures"). If you own any of the Debentures, and wish to convert them into shares of Common Stock of the Company (the "Common Stock"), you should act before June 12, 1981. After the close of business (5:00 P.M. local time) on that date, the Debentures will no longer be convertible into shares of Common Stock.

1. General
The Board of Directors of the Company has proposed for adoption by shareholders at the 1981 Annual Meeting of the Company, a plan of partial liquidation of the Company (the "Plan"). Under the terms of the Plan, the Company's commercial real estate assets in Hawaii, together with related assets and liabilities, will be transferred to a newly-formed limited partnership, and the limited partnership interests in the partnership (represented by transferable partnership receipts) will be distributed on a pro rata basis to holders of the Company's Common Stock. The Plan contemplates that the Partnership will thereafter develop and implement a program for the orderly disposition of its assets and will distribute the net proceeds to the holders of the partnership receipts.

The terms of the Debentures provide that DICC may redeem them upon notice. DICC's Board of Directors believes it advisable that DICC redeem the Debentures, and DICC has called for redemption on June 12, 1981, of all of the Debentures.

The holders of the Debentures may convert them into shares of Common Stock on or prior to the Redemption Date. The record date for determining the holders of Common Stock entitled to receive partnership receipts evidencing the ownership of units of limited partnership interest is expected to be shortly after the date of the 1981 Annual Meeting of Company shareholders, which will be after June 12, 1981. In order to participate in any distribution of partnership receipts, a Debentureholder must convert on or prior to the close of business on June 12, 1981 and retain record ownership of the Common Stock until the close of business on such record date for distribution. Since May 1, 1981, has been set as the date for determining holders of record who may vote at the meeting of the Company's shareholders which will consider the Plan, Debentureholders converting after that date will not be entitled to vote at that meeting.

2. Alternatives Available to Holders of Debentures

a. Conversion of Debentures into Common Stock of the Company by June 12, 1981. Each Debenture is convertible into shares of Common Stock until 5:00 P.M. local time on June 12, 1981, when the conversion privilege expires, at a conversion price of \$26.50 per share, representing a conversion rate of \$7.7358 shares for each \$1,000 principal amount of Debentures. After such time on June 12, 1981, Debentures will no longer be convertible into Common Stock. Based upon the last reported sale price of the Common Stock in composite trading on April 30, 1981 as recorded in *The Wall Street Journal* (\$34.45), the market value of the Common Stock into which each \$1,000 principal amount of Debentures is convertible (including cash in lieu of any fractional share) will be \$1,311.32, but such price is subject to change depending on changes in the market price of the Common Stock. No fractional shares will be issued, but such adjustment will be paid based on the market price on the day prior to the date on which the Debentures are properly received for conversion.

No payment or adjustment will be made on account of any interest accrued on Debentures surrendered for conversion, or on account of any dividends on shares of Common Stock issued on conversion which were declared for payment to holders of record as of a date prior to the date on which the Debentures are surrendered for conversion. Since the next coupon on the Debentures matures on May 15, 1981, you may wish to convert your Debentures on or after said date, and since the record date for determining shareholders entitled to the dividend payable June 12, 1981, of \$1.75 per share of Common Stock is May 20, 1981, you may wish to convert your Debentures before said record date.

The holders of the Debentures should consider that if they convert their Debentures into Common Stock, they will for all purposes have the same risks as are associated with any other holding of Common Stock, including the risk that the Plan may not be adopted by shareholders and even if so adopted may not be consummated. In this regard Debentureholders should be aware that the market price of the Common Stock has risen significantly since the initial announcement of the Plan on March 16, 1981.

Failure to surrender your certificates and all unmatured coupons for conversion before the close of business on June 12, 1981, will result in the redemption by DICC of your Debentures at the redemption price of \$1,009.13.

b. Redemption of Debentures at \$1,009.13 for each \$1,000 Principal Amount of Debentures on June 12, 1981. Debentures which have not been converted prior to 5:00 P.M. local time on June 12, 1981 will be redeemed at a price equal to 100.5 percent of the principal amount of the Debentures, together with accrued interest from May 15, 1981 to June 12, 1981 at the rate of 5½%, or a total payable on redemption for each \$1,000 principal amount of Debentures of \$1,009.13, of which \$5.00 is the 5 percent redemption premium and \$4.13 is the accrued interest. No interest will accrue on the Debentures on and after June 12, 1981. Payment of the \$1,009.13 payable on redemption for each \$1,000 principal amount of Debentures will be made by the Agents listed below on and after June 12, 1981 upon presentation and surrender of such Debentures with all coupons appertaining thereto maturing after the date fixed for redemption. If any Debentureholder fails to claim the amount deposited with Bankers Trust Company for the redemption of his or her Debentures within six (6) years after June 12, 1981, Bankers Trust Company will repay to DICC such unclaimed amount.

c. Sale of Debentures. Debentures may be sold in the open market. The Debentures are listed on the Luxembourg Stock Exchange. Holders should consult their brokers or other advisers as to this procedure.

3. Company Common Stock

The reported closing price for the Common Stock as shown on April 30, 1981 in composite trading as reported in *The Wall Street Journal*, was \$34.45 per share, and based on this price, the 37,7358 shares of Common Stock into which each \$1,000 principal amount of Debenture is convertible into had a market value of \$1,311.32. The redemption price for the Debentures will be \$1,009.13 on June 12, 1981.

The following table sets forth, for the periods indicated, the reported high and low closing prices per share in composite trading as reported in *The Wall Street Journal*.

Quarter	1979		1980		1981	
	High	Low	High	Low	High	Low
First	\$10	\$ 8	\$15½	\$ 8½	\$31½	\$17½
Second	13½	8½	12½	9½	34½*	32½
Third	13½	11½	17½	11½		
Fourth	13½	10½	19½	15½		

*Through April 30, 1981

On March 13, 1981, the last business day before the public announcement by the Company that, subject to the confirmation of certain matters, the Board of Directors was expected to recommend a plan of partial liquidation of the Company, the closing price in composite trading for the Common Stock was \$24½ per share, as reported in *The Wall Street Journal*.

There can be no assurance as to the prices at which the Common Stock and the partnership receipts may be traded after the effective date of the Plan or whether their combined price will be higher or lower than the price of the Common Stock prior to effecting the Plan. In addition, no assurance can be given that a public market for the partnership receipts will develop.

Debentureholders are urged to obtain current quotations for the Debentures and the Common Stock.

4. United States Federal Income Taxes

The Company has been advised by its counsel that, under present law, a holder of Debentures will recognize gain or loss for U.S. federal income tax purposes upon redemption, sale or conversion of the Debentures into stock of the Company. Such gain or loss will be measured by the difference between the holder's adjusted tax basis (usually cost) of the Debentures and the cash (excluding accrued interest but including any redemption premium) received upon redemption or sale, or the fair market value on the date of conversion into the Company's Common Stock. Such gain or loss will be a capital gain or loss if the Debentures were a capital asset in the taxpayer's hands and will constitute long-term capital gain or loss if the asset has been held by the taxpayer for more than a year at the time of redemption, sale or conversion. Accrued interest received upon the redemption or sale of Debentures will constitute ordinary income.

The foregoing is only a brief summary of U.S. federal income tax consequences of redemption, sale or conversion of the Debentures. U.S. TAX TREATMENT OF NONRESIDENT ALIENS OR FOREIGN CORPORATIONS WHO HOLD SUCH DEBENTURES MAY BE SIGNIFICANTLY AFFECTED BY THEIR STATUS, AND ALL HOLDERS ARE URGED TO CONSULT THEIR OWN TAX ADVISERS AS TO THE FEDERAL AND ANY STATE OR FOREIGN TAX CONSEQUENCES OF REDEMPTION, SALE OR CONVERSION.

5. Transmittal

Delivery of Debentures and unmatured coupons for conversion or redemption, may be made at any of the following places:

Bankers Trust Company Corporate Trust Operations P.O. Box 2579 Church Street Station New York, New York 10008	Bankers Trust Company (Hand Delivery) Corporate Trust Operations Floor A Windows 6/10 One Bankers Trust Plaza (Corner of Liberty & Greenwich Streets) New York, New York
Bankers Trust Company 9 Queen Victoria Street London EC4P 4DE, England	S. G. Warburg & Co. Limited 30 Gresham Street London, E.C. 2 England
Banque de Paris et de Pays-Bas pour le Grand-Duché de Luxembourg, S.A. 10a Boulevard Royal Luxembourg, Luxembourg	Banque de Paris et des Pays-Bas 3 Rue d'Antin Paris 2, France

Debentures surrendered for conversion should be accompanied by a written notice of election to convert such Debentures, which may be in the form of the Letter of Transmittal available from any of the Agents. Such notice shall state the name(s) (with address(es) and taxpayer identification number(s)) in which the certificate(s) of Common Stock (and check in lieu of any fractional share) issuable on conversion is to be issued. Neither DICC nor the Company will pay transfer taxes, if any, involved in the issue of Common Stock.

For the convenience of Debentureholders, copies of a form of Letter of Transmittal which may be used for forwarding the Debentures to the Agents for conversion or for redemption, will soon be available and may be obtained from any of the above Agents. The method of delivery of the Debentures is at the option and risk of the holder, but if mail is used, registered mail, properly insured, is suggested. Questions should be directed to Bankers Trust Company in New York, Attention: Thomas J. Moskale, telephone (212) 775-3586.

May 8, 1981

Dillingham International Capital Corporation

Property Report 1981

United Kingdom France
Germany and USA

- ☐ Investment Market
- ☐ Office Market
- ☐ Industrial and Warehouse Market
- ☐ Retail Market
- ☐ Hotels
- ☐ Petrol Filling Stations
- ☐ Plant and Machinery
- ☐ Legislation and General Practice

Phone R. Baldwin 085 4005
for your copy now

Weatherall Green & Smith
22 Chancery Lane London WC2A 1LT
01-405 6944
London Leeds Paris Frankfurt Munich New York

NAME _____
COMPANY _____
ADDRESS _____

JOINT ANNOUNCEMENT

THE MESSINA (TRANSAAL) DEVELOPMENT COMPANY LIMITED ("MESSINA")
EAST DAGGAFONTEIN MINES LIMITED ("EAST DAGGAFONTEIN")

(both of which are incorporated in the Republic of South Africa)

BONANZA GOLD MINE (PROPRIETARY) LIMITED ("BONANZA")

Bonanza was established in 1977 to conduct a small-scale mining operation under a tributing agreement in respect of 1 212 precious metal claims and a mining lease covering approximately 30 hectares ("the tribute area") belonging to East Daggafontein, which could no longer be mined economically by that company. Since then Bonanza has itself acquired 2 966 precious metal claims on the farm Daggafontein 125 I.R. and 884 similar claims on the farm Rietfontein 276 I.R. adjoining the tribute area.

Messina and Southern Prospecting (Proprietary) Limited have now acquired, for the sum of R3 million, the entire issued share capital of Bonanza, together with certain claims on loan account against that company.

East Daggafontein has been offered and has accepted a 33% participation in the Bonanza shares and the said loan account claims. This arrangement involves an outlay on the part of East Daggafontein of some R423 000, which will be met from existing cash resources, and takes into account the fact that East Daggafontein, whilst permitting Bonanza to continue to mine the tribute area, will forego the royalty payable by Bonanza under the tributing agreement. In addition, Bonanza will continue to have the use of the East Daggafontein No. 1 Shaft to mine not only the tribute area but also the adjoining areas in respect of which it has acquired the mining rights.

The issued share capital of Bonanza will thus be held by Messina (62%), East Daggafontein (23%) and Southern Prospecting (15%).

The management of Bonanza will be undertaken by Messina.

At this stage, because of the uncertainty concerning gold price levels, and recovery values from the Bonanza mining area, it is not possible to forecast with any accuracy the improvement in Messina's and East Daggafontein's earnings as a result of their investment in Bonanza.

Copies of this announcement are being posted to all shareholders of Messina and East Daggafontein.

Johannesburg
6 May 1981

UK NEWS

Operator of Old Vic to go into liquidation

By Michael Coveney

PROSPECT PRODUCTIONS, the company operating the Old Vic theatre, is to go into liquidation.

The decision was announced yesterday after a special meeting of the shareholders, who appointed Mr. Christopher Morris, a partner of Touche Ross, chartered accountants, to act as liquidator to the company.

Mr. Jack Emery, the Vic's associate director, said that the first he knew of the move was the arrival of the liquidator in the company's offices in the Waterloo Road, London.

Mr. Morris said: "With the assistance of the governors, we are endeavouring to keep the theatre open so that the amateur group currently performing can complete its present production."

The show, an improvised play, is presented by the Old Vic Youth Theatre.

The Old Vic is a Grade II listed building and, as such, is unavailable for any use except as a theatre. There are no signs of any individual sponsor coming forward to reduce the deficit of £400,000.

Mr. Timothy West, the artistic director of the Old Vic, is playing Shylock in *The Merchant of Venice* on the European tour due to end in Rome on June 13. The company is now in Brussels, playing to capacity houses and a good Press reaction.

The Old Vic Youth Theatre rings down the curtain for the last time on May 16 when the company will perform *The Beggar's Opera*.

Court plea on trapped tanker

By Raymond Hughes, Law Courts Correspondent

THE Commercial Court was yesterday asked to deal with disputes over a tanker trapped since September in the Shatt al Arab river, near Basrah, by the war between Iraq and Iran.

The owner and the charterer of the vessel both sought leave to appeal against the interim award of an arbitrator.

Mr. Justice Robert Goff said he would give his decision later. He was told that the tanker Wenjiang had been time-chartered by Hemisphere Shipping of Hong Kong to International Sea Tankers of Montreal.

On September 22 she finished loading a cargo of furnace oil at Basrah for India. She was prevented from leaving by the outbreak of fighting between Iraq and Iran.

In his interim award, the arbitrator held that the contract was frustrated on November 24; that there had been no loss of time to the charterer activating the off-hire clause of the charter party; and that the charterer was liable to pay the owner additional war risk insurance premiums.

The charterer wants to challenge the arbitrator's frustration date, contending that it should be put in late September or early October. It also wants the court to overturn his findings on off-hire and additional premiums.

The owner contends that the contract was not frustrated or, if it was, it was not until the end of December.

Tindale to join NEB

By Hazel Duffy, Industrial Correspondent

THE GOVERNMENT'S plans for bringing together the National Enterprise Board and the National Research Development Corporation were taken a step further yesterday with the appointment of Mr. Lawrence Tindale, a member of the NEB, to the board of the NEB.

Sir Frederick Wood, who became chairman of the NEB on February 1 and is also chairman of the NEB, will soon present his preliminary findings on the possibility of closer co-operation between the two bodies to Sir Keith Joseph, Industry Secretary.

Mr. Tindale's appointment is for three years. He will continue to be a member of the NRDC.

Temps agency launches £100,000 secretarial drive

James McDonald reports on Manpower's shift of emphasis

MANPOWER, the international work contractor, is to begin a major drive in Britain this month to gain a bigger share of the business of supplying temporary secretaries.

The organisation is better known for its supply of temporary workers to industry and the £100,000 advertising programme it will launch on May 18 marks a major shift of emphasis towards the office work sector, although this already accounts for 30 per cent of its total business in the UK.

Manpower is based in Milwaukee, U.S., has 700 offices in 32 countries, 80 of them in Britain and claims to be the biggest supplier of temporary workers in the world.

Manpower has experienced a decline in demand for its tem-

porary industrial workers as a result of the world-wide recession but says this new emphasis on the office worker in Britain is largely coincidental.

New technology and smaller workforces were reasons for "a general shift away from demand for the blue-collar (industrial) worker as a supplement to a permanent workforce," said Mr. Mitchell Fromstein, president of Manpower in London yesterday.

But in the U.S. Europe and elsewhere the company expects demand for supplementary or temporary office workers will grow. In Britain last year, despite the recession, demand for Manpower's temporary office staff grew by 4 per cent and

this is now where it sees the largest contribution to long-term growth.

The company had about 15,000 employer clients for its labour in the UK last year and 310,000 worldwide. The essence of its claim for a bigger share of the temporary office work market is that it will offer the employer client a service product and the temporary office worker more job satisfaction.

Its PPS (Predictable Performance System), imported from the U.S. is claimed to be radically new to the temporary office work industry. It offers employers an "on-site" analysis of their office environment and work needs, including such items as: place of work;

atmosphere (formal or casual); and size of work group. All vital factors in worker performance.

The Manpower employee to be placed will have an "in depth" interview lasting about an hour and be programmed by industrial psychologists.

Simulated working tests will also be applied. As a follow up, the employer will be asked to evaluate both the employee and the quality of service given by the Manpower branch office. Satisfied clients can recommend such awards as a "Cardinal-designed" silver pin or necklace and a signed certificate to the departing temp.

"We found there was a frightening gap in this country

relates to permanent workers and at Reed's it is about 50 per cent.

Manpower says it will not follow the other agencies into the High Street shopfront "billboard" scene but will continue to operate from its "office-format."

Despite Manpower's expectation of long-term growth in the office temp market, last year was not good for agencies. Brook Street, with about 180 branches, found its turnover cut from £25.5m in 1979 to £22.06m in 1980 and pre-tax profits were £1.37m lower at £1.34m. At the end of last month, however, it reported that there had been some improvement in recent weeks in both permanent and temporary business.

Record £75m domestic thefts insurance pay-out

BY ERIC SHORT

INSURANCE companies last year paid out a record £75.6m on theft claims from private homes, according to figures issued yesterday by the British Insurance Association.

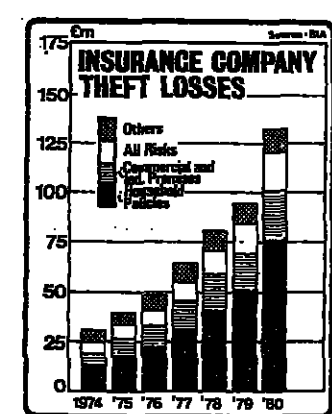
This was 55 per cent more than 1979 and twice the 1978 total.

The 1980 figure understates the value of items stolen because it related only to items fully insured with companies affiliated to the BIA.

Official estimates suggest that one home in four has no insurance for its contents. Many people underinsure.

Mr. Frank Simpson, chairman of the BIA crime prevention panel, said such a drastic rise in the claims figure highlighted the public's laxity in taking even the simplest precautions to protect their possessions.

Insurance companies last year made substantial increases in



The new rates will be held for at least another year.

The rise in theft claims was not confined solely to the private sector.

Thefts from commercial and industrial premises cost BIA members £28.5m—37 per cent more than in 1979. Claims on All Risks were up 20 per cent at £18.2m. Money theft claims were 33 per cent higher at £5.7m.

Claims on goods in transit fell 9 per cent to £6.4m, reflecting better security and lower economic activity.

UK insurance companies paid out a total of £132.2m on thefts last year against £94.5m in 1979—a rise of 40 per cent.

The BIA published a leaflet, available free, entitled *No Place Like Home—For Thieves*. It lists some elementary measures which can help to prevent burglaries.

their premium rates for house contents insurance, especially in London and the big cities, because of the increased theft risk. But they do not believe another immediate rate increase is likely, in spite of the trend.

Training of engineers declining

BY JAMES McDONALD

THE ENGINEERING industry must have some form of statutory body responsible for training and the Engineering Industry Training Board should not be replaced by a voluntary body, the annual conference of the Association of British Chambers of Commerce was told in London yesterday.

"The history of training in the UK clearly demonstrates that between 1945 and 1964 voluntary reliance on employers to provide an adequate amount and standard of training at all levels was not successful," said a paper presented by the Walsall Chamber of Commerce and Industry.

Companies were shedding training staff in an attempt to avoid overheads which did not contribute directly to the

immediate well-being of the company.

A restructured EITB should act as a catalyst for the promotion of training with an emphasis on the requirements of new technology and should lay down and monitor standards, said the paper.

Mr. John Biffen, the Trade Secretary, told the conference that British industrialists should diversify out of manufacturing and into service and science-based industries.

"That is where some of the best prospects for demand and the future growth of employment may lie," he said. "We are having to modify our concept of the UK's wealth creating base, and not the least of the virtues of the relatively new service and science-based indus-

tries is that they tend to be areas in which Britain excels."

Mr. Biffen suggested information technology, like telecommunications and computer programmes, science and research-based industries, like bio technology, pharmaceutical and robotics, financial services, teaching aids, consultancies and entertainment as major growth areas.

British industry was well up to the task, he said. Charges that Britain had been too slow to adapt to a change of economic conditions and new patterns of demand were unfounded. "British industry can probably be given the credit for carrying through the most dramatic reorientation of its trading patterns of any country in Europe in the last 30 years."

Accountants urge fewer disclosures

THE ACCOUNTANCY profession is pressing the Government to drop disclosure requirements on loans by companies to directors if the sum involved is fairly small.

In a memorandum to the Department of Trade, the leading accountancy bodies suggest that loans and quasi-loans—such as credit card use—below £5,000 should not have to be disclosed.

At present, non-financial companies are not allowed to lend money to directors. Banks may do so although such loans must be disclosed to shareholders.

The accountancy bodies want the Government to include their proposed alterations in the Companies Bill going through Parliament. They would like small companies exempted from the loan disclosure requirement.

The memorandum says substantial transactions with directors within a group consisting of a holding company and wholly owned subsidiaries should be exempt from the need for approval at an annual meeting.

Industrial and commercial acquisitions increase

BY REG VAUGHAN

THE NUMBER of industrial and commercial acquisitions and the total amount paid for them rose in the first quarter of 1981 compared with the final quarter of last year, according to statistics prepared by British Business, the Department of Trade publication.

There were 120 acquisitions in period involving a total payment of £297m, compared with 116 for £277m in the fourth quarter of 1980.

Within the total, there were seven large acquisitions involving amounts of over £10m. In the four largest acquisitions, involving considerable sums of over £20m, Brooke Bond, Liebig acquired Mallinson-Denny for £43.9m, Harrisons and Crossfield bought London Sumatra Plantations for £31.1m, Unigate acquired Giltspur for £25.6m and C J Clark purchased K Shoes for £22.6m.

The 27 largest acquisitions (23 per cent of the total number) each of which took place for amounts over £2m,

accounted for 83 per cent of the total expenditure during the quarter. The remaining 93 (77 per cent of the total) accounted for only 17 per cent of the expenditure.

The proportion of total expenditure in the form of cash during the first quarter of this year was nearly double that of the previous quarter and accounted for 73 per cent, its highest share since the first quarter of 1979. The proportion in the form of ordinary shares fell by almost 37 per cent to 25 per cent, while fixed interest securities accounted for under 2 per cent of total expenditure.

For the sixth quarter running there were no mergers. While expenditure on acquiring independent companies increased only slightly compared with the previous quarter, expenditure on subsidiaries went up by 19 per cent to reach its highest level since the third quarter of 1973. This high level was largely attributable to two inter-company transactions involving nearly £40m.



Robert Gerald Sands, the six-year-old son of the dead hunger striker Mr. Bobby Sands, MP, follows his father's coffin to a Belfast cemetery with other relations flanked by an IRA Military Honour guard

Gaming club 'defrauded of £1m'

FRAUD by senior members of management involving more than £1m in two years was discovered after police raided the Victoria Sporting Club in Edgware Road, London, an Old Bailey Jury was told yesterday.

Mr. John Blofield, QC, prosecuting, said money had been "skimmed" from the cash takings after games of blackjack and American and French roulette.

Mr. Cyril Levan, Mr. Anthony Jackson, Mr. Joel Salkin, and Mr. Jack Langman denied conspiring, between January 1, 1977, and December 3, 1978, with Mr. David Kapelner and others to defraud the club by

dishonestly causing records to be prepared so that they concealed the daily receipts at the gaming tables and cashier's office.

They also denied conspiring together and with Mr. Kapelner and others to defraud the Inland Revenue by falsifying records of accounts and monthly returns to the Gaming Board and conspiring to defraud by failing to deduct income tax from payments to employees.

Mr. Levan denied stealing £23,251 and £36,900 belonging to the club and Mr. Salkin denied stealing £1,000 and £2,500 from the club.

Mr. Blofield said that a fifth man—David Kapelner—should

have been in the dock. He had been charged but had not answered to his bail and had left the country.

Mr. Blofield said the defendants had taken a great deal of cash. When the money was put on the table to be counted at the club, the accused took the highest denomination notes before the remainder was counted by the juniors.

The cash, which was in locked boxes, was taken into the back office. Senior management would go in and be there by themselves, with the door locked, for a few minutes.

The whole fraud on the club amounted to more than £1m. The trial continues today.

Commercial vehicle output rises

By John Griffiths

PRODUCTION of commercial vehicles rose in April, but there is little optimism in the industry of any sustained improvement before the end of the year.

Industry Department statistics published yesterday show output, seasonally adjusted, was 21,200—well up on the March figure of 16,700. But March output was at the lowest level for more than 30 years. In April 1980 it was more than a third higher than last month's at 34,700.

One factor in last month's improvement is likely to have been provided by Ford, which was building up production of its new Cargo range of trucks, just launched on the Continent as well as in the UK.

The market for new trucks of over 31 tonnes otherwise remains heavily depressed. The UK market was more than 50 per cent down on last year and short-time working was widespread at manufacturing plants.

Car production continues to recover from the trough reached in December, when only 57,000 were produced. Output in April was 85,000, against 73,000 in March, and 80,000 in April 1980.

First session of Geneva jewels sale fetches £1m

THE FIRST session of Sotheby's sale of jewels in Geneva yesterday totalled SwFr 4.5m (just over £1m).

A diamond ring set with a marquise-cut 10.73-carat diamond fetched the highest price at SwFr 300,000.

This was followed by SwFr 260,000 from London Hilton Jewellers for an antique diamond necklace designed as a wide collar of buds and leaves with eight large diamond-set flowers mounted on tremblant in silver and gold.

The same price was given for a pair of emerald and diamond pendants while a diamond and emerald necklace of flowers, buds and leaves, pave-set, went for SwFr 250,000. An Art Deco diamond necklace made SwFr 130,000.

On Wednesday evening, miniatures including three private collections went under the hammer. These amounted to SwFr 666,980.

An auction record for a work (1791) by Jean Antoine Laurent was set at SwFr 39,000.

Louis Marie Sicard's 1810 portrait of a general was bought for SwFr 35,000 and a picture of a young man by Jean Baptiste Isabey, circa 1810, went at SwFr 38,000.

An auction record for an enamel miniature was set when a German buyer gave SwFr 32,000 for a portrait of Madame

de Montespan, circa 1665, by Jean Petriot the Elder.

On the same evening, works by Fabergé and other Russian items fetched SwFr 510,830.

A silver and nephrite desk timepiece made SwFr 38,000, a parcel-gilt and nello bear SwFr 35,000 and a three-colour gold and enamel heart-shaped miniature frame SwFr 30,000.

At Sotheby's Belgravia, London, yesterday, there was a successful sale of fans and other items.

A Swiss buyer paid £1,100 for a French two-colour gold and

silver fan attributed to Froment-Meurice, and a German buyer paid £1,000 for an ivory brise fan. The whole sale totalled £55,166.

Antique arms and armour at Christie's made £75,665. Jenkins, Channel Islands, paid £3,500 for a pair of continental (probably French or Flemish) silver-mounted holster pistols of about 1680.

An Italian armet with a one-piece skull made £2,200 and it came from the collection of the late Sir James Mann, a leading authority in his day on mediaeval and Renaissance arms and armour.

On Wednesday evening, miniatures including three private collections went under the hammer. These amounted to SwFr 666,980.

An auction record for a work (1791) by Jean Antoine Laurent was set at SwFr 39,000.

Louis Marie Sicard's 1810 portrait of a general was bought for SwFr 35,000 and a picture of a young man by Jean Baptiste Isabey, circa 1810, went at SwFr 38,000.

An auction record for an enamel miniature was set when a German buyer gave SwFr 32,000 for a portrait of Madame

Leases for motorway centres net £42m

Financial Times Reporter

SALES of new leases for 28 of the main motorway service stations have brought in £42m to the Eschquer, Mr. Norman Fowler, Transport Secretary, said yesterday in a Commons reply.

Previously the lessees—Granada, Trusthouse Forte, Rank and Imperial Foods—had to pay a set part of their annual turnover in rent. Under the new arrangement higher lease payments have been negotiated but the operators pay only a peppercorn rent.

This is designed to give them greater commercial freedom and encouragement to increase their investment in the service areas.

Call for privacy at the till

THE National Consumer Council wants a guarantee for shoppers over the introduction of check-out tills linked to bank computers which automatically debit money from customers' accounts.

Mr. Jeremy Mitchell, the council's director, said there was a need to protect privacy between a bank and its clients.

Clayton Dewandre sheds more staff

NINETY-EIGHT workers at the Lincoln power brake manufacturers—Clayton Dewandre—are to be made redundant.

The company, which makes brake parts for the motor industry, has made almost 200 men redundant this year. Last year workers accepted wage cuts in an attempt to avert redundancies.

Labour 'will seek stake in shipping'

A FUTURE Labour Government will nationalise part of the merchant shipping industry, Mr. Stanley Clinton-Davis, a former Labour Trade Minister, said yesterday.

He told the annual meeting of the Mercantile Marine Service Association, that Labour would put forward "a practical policy to protect our essential interests where they are threatened."

Sodastream sues over trade mark

SODASTREAM, manufacturers of a soft drinks system, has started legal action against Thorn Casade Company and Thorn Domestic Appliances (Electrical), alleging passing-off and infringement of trade mark.

The action concerns the alleged sale by Thorn of carbon dioxide in cylinders bearing the trade mark Sodastream.

Brewing suffers sharp fall

BEER PRODUCTION in March suffered its steepest fall in eight months, with a decline of 17.3 per cent against the same period last year and a fall for the first three months of the year against last year of 6.5 per cent.

The Brewers' Society said beer production in March was 2.5m bulk barrels or 850m pints. This compares with a March 1980 total of 2.6m bulk barrels or 1bn pints.

The production total for January, February and March was 8.9m bulk barrels, 6.5 per cent down on last year's first quarter.

Newspaper Society's new president

MR. JOHN BARRONS, managing director of Westminster Press, becomes president of the Newspaper Society in succession to Mr. Ian Park, managing director of the Liverpool Daily Post and Echo, and not Mr. C. N. D. Cole as stated yesterday. Mr. Cole, chairman and chief executive of Thomson Regional Newspapers, is the society's senior vice-president.

General Motors workers angry at 'switch in manufacturing capacity'

EMPLOYEES at the General Motors AEC-Delco component plant in Southampton yesterday expressed anger about "multinationals switching manufacturing capacity to low-cost countries."

This was an inevitable reaction to the decision to cut the workforce by 837 from 1,300 because GM was ending air cleaner production.

Employees were particularly bitter because they had been reassured by GM's recent comments about its investment plans for the UK and suggestions that the plant might win some reasonable orders.

There was no sign that they would fight the cuts. Most seemed resigned to the fact that they would simply join the growing ranks of unemployed.

The affair will almost certainly be forgotten by nearly all but those directly affected. It forms part of a depressingly familiar pattern in the British motor components sector.

GM, far from acting like a wicked multinational, is simply following the lead set by some of Britain's major component companies.

The Department of Industry reckons that over the past 18 months employment among suppliers to the motor manufacturers has fallen by more than 20 per cent—from 340,000 to 270,000.

The accompanying table gives an impression of how some of the major component makers have been affected. It was compiled by stockbroker Phillips

Kenneth Gooding looks at the background to job cuts in vehicle component plants

and Drew to exclude non-motor business.

Not included in the list is GKN which has cut its British workforce by 18,700 or 27 per cent in the past 15 months. Not all were in the group's motor-related subsidiaries.

There is more to this than a reaction to the recession. The underlying cause is Britain's very fast downhill slide as a vehicle producer.

The decline has been felt mainly among the car makers which should provide the volume business. Last year car assembly in Britain fell below 1m—to 924,000 for the first time since 1958.

After the late 1950s, UK car

Company	Known cuts in component workforce in 1980 & 1981	Size of workforce in early 1980	%
Armstrong Equipment	1,800	7,300	25
Associated Engineering	3,500	23,800	15
Automotive Products	1,700	12,000	15
BBA Group	600	2,400	25
Edbro	500	1,625	30
Lucas Industries	12,000	52,000	23
Jonas Woodhead	770	3,500	22

Source: Phillips and Drew

output climbed steadily to peak at 1.92m in 1972. Since then the trend has been steadily downward and last year assembly was only 51 per cent of the record level.

Those UK component companies which have the resources are moving some of their operations outside the UK, not only to mainland Europe but to any markets in the world where

vehicle production shows signs of dynamism.

This includes the U.S. where the car makers are designing cars much more like European ones. GKN, Lucas and Associated Engineering have all set out to capture some of the new business in the US.

The Department of Industry estimates that rationalising plants and cutting workforces the component companies have obtained a productivity rise of about 5 per cent.

UK NEWS—LABOUR

Power shift from unions to management

BRITISH MANAGEMENT is benefiting from a "shift in the balance of power" from the trade unions and showing a tendency to disregard agreed procedures, according to Mr. Pat Lowry, the chairman of the Advisory, Conciliation and Arbitration Service, John Lloyd reports.

Mr. Lowry, introducing the ACAS report for 1980 yesterday, said: "We are concerned

over the frequency, in some quarters of management, to fall to regard agreements of which they are a part."

Mr. Lowry, a former personnel director of B.I., who succeeded Mr. James Marshall as chairman of ACAS in January, said there would often be urgent commercial reasons for disregarding agreements but such actions might have unfortunate consequences in the longer

term.

In a statement accompanying the report, the service urges management and unions to take advantage of a time of less overt strife to "seek a new relationship with each other which will be strong enough to survive the temptation for either side to ignore agreed arrangements when the balance of advantage moves temporarily in their favour."

Extra work leads to Metro plant walkout

By Louis Barling

PRODUCTION of Mini Metros and Minis at B.I.'s Longbridge plant was halted yesterday after about 45 men working on Metro interior finishing walked out.

They were followed by another 600 workers and a total of 1,600 men on the day shift were laid off.

The dispute arose over the increase in Metro production, on Tuesday, from 4,000 to 4,500 cars a week. This led to complaints that line workers could not handle the extra work load.

BL claimed that other workers, some from Mini production lines, had been brought in to ease the load and that discussions had taken place previously about the increase in production.

Late yesterday shop stewards were talking with management. They were expected to address workers today.

The dispute has so far caused the loss of about 200 cars. BL said output had had to be raised earlier than expected because home demand could not be met when cars began to be shipped to Europe.

Negotiators consider abandoning national pay talks, reports Nick Garnett

Bank staff may seek local deals

THE EXECUTIVE of the Banking, Insurance and Finance Union will consider next week whether to abandon national pay and conditions negotiations with the five English clearing banks and opt for domestic (in house) arrangements.

Three factors have spurred the union, with 73,000 members in the five, to consider this course of action which could be fraught with dangers.

First, the union has its back to the wall in the current pay dispute. So far it has not been able to deliver telling industrial action though there have been suggestions of an all-out stoppage at Lloyd's London computer centre. A rejection of the 10 per cent pay offer in the national ballot vote, now under way, could result in further bouts of action.

Second, the banks have cold-shouldered the normal industrial relations practice of compromise and of giving adversaries an escape route to salvage credibility.

Once the 10 per cent pay and holiday package had been agreed by the rival Clearing Bank Union (93,000 members), the banks have stuck to it like limpets.

Bifu officials held out the possibility no more than that of settling the dispute on improved holidays. Despite

lobbying by some managers within the Federation of Clearing Bank Employers to consider this, the banks eventually decided to shut the door on that option.

Bifu also made overtures to Midland Bank that concessions on holidays, overtime or Christmas bonus might resolve the issue, but the bank's management would not agree.

Third, Midland — with no staff association — has found itself having to impose the 10 per cent on all its staff. That has shot into prominence the issue of principle and power relating to Bifu's ability to negotiate on behalf of its own membership.

All this has been grafted on to the persistent squabbles with the banks and the CBU over Christmas holidays, arbitration and national negotiating procedures. Underlying Bifu's dilemma is the battle with the CBU for membership and influence.

Bifu's 24-man executive is unpredictable and many members are inexperienced — there were 13 executive changes last year. Mr. Leif Mills, the union's shrewd general secretary, is leaving his options open but has publicly questioned the national structure. The union's executive has already decided to try and "hive off" Midland by hitting

the bank and appealing to its management.

A significant number of Bifu officers appear to support a move to domestic negotiations.

They say that the national structure has failed to deliver any significant benefits — no formal procedures and a settlement with the CBU which the banks are now pushing through without the acceptance of Bifu.

They also argue that because of this the CBU can capitalise on the national scene which it would not be able to do at domestic level.

The argument runs that domestic negotiations will allow the union to achieve better settlements, partly by allowing it to seek out weaknesses in the banks and by giving separate management more leeway to negotiate by weakening the restraining influence of the banks' strategy on pay and other national issues.

The Transport and General Workers Union has had some success in this policy in negotiations for certain groups employed by the major oil companies.

Some executive members are very worried, though, about such a course of action which they see as a short-term expediency — designed partly to hit back at the banks — and one

that would involve unacceptable sacrifices.

"They view with some alarm the idea of walking out entirely from the national arrangements," Mr. Ken Pooler, Bifu vice-president, said.

The union would lose its place in the national forum, a move which runs counter to its claim of being the only national union in the banking industry. The union would also face five sets of negotiations and would be negotiating in effect with second tier management.

These executive members argue that in effect, Bifu would be handing the national scene to the CBU on a plate.

Certainly, the federation and the CBU would continue to negotiate nationally if Bifu fell back to domestic level. The federation could decide then to sign a formal national agreement with the CBU, including arbitration.

It might decide, though, not to aggravate the position — in the hope that Bifu would return shortly to the national structure — and simply agree less formal arrangements with the CBU.

Whichever option the federation agreed it would still decide the parameters of pay and conditions which each separate bank would be expected to work within during domestic negotiations with Bifu.

Recession 'aids harmony'

BY JOHN LLOYD, LABOUR CORRESPONDENT

RECESSION is good for industrial relations, according to a report by the Advisory, Conciliation and Arbitration Service published yesterday.

The report said that in 1980, 11.9m days were lost through industrial action, less than half those lost in 1979 and below the annual average for the past ten years of 12.8m. Of these 8.5m were lost in one dispute — the 13-week strike, early in the year, of the 138,000 steel workers.

The report's concern, however, was not to congratulate all concerned with the fashionable obvious growing sense of realism, but to emphasise the likely transience of peace.

Mr. Pat Lowry, the service's new chairman, took a quite dif-

ferent line to the Prime Minister and the Chancellor when he said it was far too early to say if realism was growing.

He said that where labour is plentiful and jobs scarce wage settlements will be lower — a phenomenon calling neither for surprise nor congratulation.

Beneath the measured prose of the report, and of Mr. Lowry's comments yesterday, is concern that the observable behavioural changes in industrial relations are a calm before either a storm of fury, or a return to the bad old days.

The service is issuing a diplomatic warning to managers not to kick the trade unions when they are down because they have long memories and, though down, they are far from

out.

The service's staff see some hopeful trends, however. A number of agreements have been signed at company level which, as well as allowing for redundancy, give genuine productivity increases. Often, in manufacturing industry, these favour skilled workers against semi-skilled workers, as the ending of demarcation lines absorb a "man's" job into a skill. This is one reason for the high loss of membership by the Transport and General Workers' Union.

The service has told Mr. James Prior, the Employment Secretary, that labour relations need time for the Employment Act to bed down.

It may publish guidelines for good industrial relations practice by the middle of the year.

Civil servants reject Lord Soames appeal

BY PAULINE CLARK, LABOUR STAFF

A RENEWED Government appeal to Civil Service unions to return to the negotiating table met with an instant rebuff yesterday amid signs of mounting bitterness in the two-month-old civil servants' pay dispute.

Lord Soames, Lord President of the Council made the appeal in a letter to Mr. William Kendall, Secretary General of the Council of Civil Service Unions. It came only hours after the first union conference decision this year to support a national stoppage by civil servants.

The 46,000-strong Civil Service Union voted at its annual conference in Blackpool to back "an all-out strike of several days' duration." It would be the first time involve staff in health and social security offices in action directly hitting the public.

The national executive motion was intended to give its leaders a mandate to discuss with the other eight unions the possibility of stepping up industrial action to include an all-out strike.

The CSU was the first of the unions to hold its conference since the start of the dispute. Its decision is likely to affect the outcome of similar resolutions expected to be before other Civil Service unions in the next few weeks.

Motions calling for a national stoppage will be debated next week at the annual conferences

of the Civil and Public Services Association, the biggest Civil Service union, in Brighton and the Society of Civil and Public Servants in Blackpool.

The unions' determination to make their industrial action bite harder was underlined yesterday when the joint airports committee decided to reduce from 48 hours to 24 hours their notice of action to airlines.

Mr. Kendall, replying to Lord Soames' letter yesterday, emphasised that civil servants had "lost faith in their employers' goodwill."

"Much harder proposals" would be needed to get them back to work.

Lord Soames repeated the Government's determination not to increase its 7 per cent offer this year but pressed the unions to return to talks on its proposals for 1982.

Action by civil servants focused again yesterday on air traffic control causing major disruption to flight schedules from Heathrow, Gatwick and Manchester.

The unions plan further airport disruption today by calling out staff at the West Drayton air traffic control centre.

The Civil Aviation Authority said it intended to operate a service from the centre. Any reduction of normal services would affect some, but not all, airports.

Liverpool airport will be hit today by a separate strike call.

Miners' plea on cash ruling

BY OUR LABOUR CORRESPONDENT

THE EXECUTIVE of the National Union of Mineworkers will consider next week whether to appeal against a ruling by the certification officer, Mr. John Edwards, that it must charge a £74,000 investment in the Labour Party headquarters to its political fund.

Union officials are said to be angry over the decision by Mr. Edwards, who retired recently. They argue that the investment in the new Walworth Road headquarters of the party was

taken on commercial grounds, and could thus legitimately come from its general fund.

The ruling concerned three complaints against the NUM made by a Nottinghamshire mineworker. Two of the complaints concerned spending £11,500 from the general fund by the Nottinghamshire NUM on travel by members to London to lobby MPs.

Trade unions will be worried that in future, expenditure from general funds, will face more rigorous scrutiny.



WESTERN DEEP LEVELS LIMITED

(Incorporated in the Republic of South Africa)

NOTICE TO HOLDERS OF 12 PER CENT UNSECURED DEBENTURES 1986/1988 — INTEREST PAYMENT No. 2

Notice is hereby given that in respect of the interest on the debentures for the period January 1 to June 30 1981, warrants bearing the latter date will be posted from the Johannesburg and United Kingdom offices of the transfer secretaries on or about June 18 1981 to debenture holders registered at the close of business on May 22 1981. For that purpose the transfer registers and registers of debenture holders will be closed from May 23 to June 5 1981, both days inclusive.

Registered debenture holders paid from the United Kingdom will receive the United Kingdom currency equivalent on June 9 1981 of the rand value of the interest due to them. Any such debenture holders may, however, elect to be paid in South African currency, provided that the request is received at the offices of the transfer secretaries in Johannesburg or in the United Kingdom on or before May 22 1981.

In terms of the Republic of South Africa Income Tax Act, 1962, as amended, a withholding tax at the rate of 10 per cent will be deducted by the company, where applicable, from the interest payable to those debenture holders whose addresses in the registers of debenture holders are outside the Republic of South Africa. Interest amounting to R20 or less accruing in any one year is exempt from the tax.

By order of the board
ANGLO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED
Secretariesper C. R. BULL,
Divisional Secretary

Registered Office:

44 Main Street

Johannesburg 2001

(PO Box 11587)

(Marshalltown 2107)

Transfer Secretaries:
Consolidated Share Registrars Limited
62 Marshall Street
Johannesburg 2001
(PO Box 6105) Marshalltown 2107Charter Consolidated Limited
PO Box 102, Charter House
Park Street, Ashford
Kent TN24 5EQJohannesburg
May 8 1981

INSIGHT INTO JAPANESE MANAGEMENT

Bank of Tokyo

Bringing more business to Britain

For its last published term ended September 1980, the Bank of Tokyo had total assets of almost \$54 billion, and deposits of over \$25 billion. The profit after tax was almost \$48 million for the half year.

Founded in 1946 as the successor to the defunct Yokohama Specie Bank, the Bank of Tokyo identified with its predecessor and went to great efforts to celebrate its centenary last year. It also celebrated the centenary of its London arm at the Mansion House in February this year.

The Yokohama Specie Bank was

designated as a special foreign exchange bank under Government ordinance as long ago as 1887, and the Bank of Tokyo inherited that specialisation, being the only bank primarily concerned with finance of foreign trade and foreign exchange in Japan.

It has now more than 40 overseas branches and 24 representative offices, far more than any other Japanese bank. This network is supplemented by 33 domestic offices in Japan, and by 24 affiliates or associated institutions in overseas business centres.

The subsidiaries include Cali-

fornia First Bank (with branches in the Caribbean and Pacific) and The Bank of Tokyo Trust Company, based in New York, as well as two London companies, Bank of Tokyo International (a merchant bank vehicle) and Saudi International Bank (a consortium bank with special expertise in Saudi Arabia).

The Chairman is Mr. Soichi Yokoyama, the President Mr. Yusuke Kashiwagi. The General Manager of the London office and Resident Managing Director for Europe is Mr. Kanji Goto.



Mr. Yusuke Kashiwagi

President, Bank of Tokyo

THE normally staid Bank of Tokyo, which is the private Japanese banking sector's strategic foreign exchange arm, is under energetic new leadership.

In the decades when he served the Ministry of Finance in Tokyo, Mr. Yusuke Kashiwagi came to be known as Mr. Yen, gaining fame for his tough but reasoned advocacy of Japanese financial policy at international monetary meetings.

Asked today about the prospects for the yen in 1981 and 1982, the President replied: Our economic performance this year and perhaps in the foreseeable future ought to be fairly strong, so that people outside ought to regard the yen as strengthening.

Now Japan's balance of payments may show a big deficit for some time to come, because of fluctuations in the oil price in particular. But the yen should remain competitive and even perhaps be one of the strong currencies in the years ahead.

Wilson: And what about the general economic outlook for the next year or two?

Kashiwagi: The prospects for 1981 are not too bad. Japan might be able to attain 4% or 5% growth, along with a slower rate of inflation. Wholesale prices might go up about 3% or so, consumer prices and the cost of living may be 5% or 6% higher.

The payments position depends on oil. But if there is no big radical change there, Japan should be able to achieve a smaller deficit than last year, as well as benefit by a considerable capital inflow because of the confidence our economy is generating among OPEC and other countries.

Wilson: How did you manage to beat inflation?

Kashiwagi: Well, monetary policy has been quite restrictive for some time and wage increases have been moderate. Japan has benefited from the appreciation in currency values. And of course our very high savings rate and large investments currently being made to improve productivity have helped.

Wilson: Are the other major economies going to turn around?

Kashiwagi: Yes. I hope so. The first half of this year may seem rather dismal but we hope things will improve with perhaps full recovery in 1982.

Wilson: Europeans worry about Japan's super-competitiveness.

Kashiwagi: At one time Japan used to be the bigger importer, today it is Europe. Where there is an unusual concentration in a particular sector, some accommodation might be called for by means of, among other things, self-restraint. Ultimately, however, we live in a world of free liberal trade. The industries affected should improve their competitiveness by their own efforts, perhaps with

help from their Governments. I also think that more co-operation could be undertaken by leaders on both sides, like embarking on joint ventures, exchanging new technology or new ways of organising industries. That could perhaps soften the impact of such fierce competition. Perhaps we are already seeing this in cars.

Wilson: You mean actual new investment overseas?

Kashiwagi: Yes, an exchange of investments such as we already have with the United States.

Wilson: Some Europeans believe the Japanese market is too difficult, too closed.

Kashiwagi: Our market is very far from you, I agree. Perhaps more

could be done to study it fully. But while it may be a difficult market to approach, today it is quite open. There are no artificial restraints. When Japanese TV manufacturers exported to Europe they found that the system operated differently in each country, so they tailored their products to fit. In the same way Europeans wanting to sell here in Japan should also study the market fully and develop products meeting our needs or tastes. We took twenty years, you know, to get into the European market.

Wilson: Some of our manufacturers are daunted by Japanese efficiency, concluding there is not much chance for them to enter the market.

Kashiwagi: I must disagree with that. We have come a long way, I am sure, but we are by no means perfect

and the market is open to new competition. Remember how much the Japanese public like European products. Do remember also just how big the Japanese economy is, last year about \$1 trillion, or half the size of the U.S. It is well worth studying even to get a rather small share.

But the trade is now reaching a point where the Japanese side makes its approach to Europe more acceptable by establishing industrial plants in Europe and creating employment there.

Simultaneously this introduces to the Europeans at first hand to Japanese technology and management methods, so that you could learn more about what it is that makes Japan so competitive.

Foreigners find the Bank's name much easier to remember and pronounce than many of the other Japanese banks. But it is also a name which nobody links with any of the big industrial groupings, the zaibatsu, and this gives the Bank of Tokyo the enormous advantage of being regarded as independent of these rival groups.

Mr. Kanji Goto (Managing Director for Europe): "Recently, for example, we were on the one hand advising the Singapore government on the financing of a petro-chemical project, while on another continent we were preparing feasibility studies for railway schemes for Brazil and Mexico. It is difficult for other Japanese banks to be quite so independent, straddling both sides of the fence. Incidentally in 1979 we, including our subsidiaries and affiliates, either led, managed or co-managed no fewer than 95 syndications worth \$31 billion."

In that same year the Bank of Tokyo managed 19 yen-syndicated loans worth \$2.3 billion, and it was also brave enough to arrange a \$2 billion syndicated loan to China with \$6 billion short term trade financing to go with it.

Becoming a multinational seems to suit the Bank of Tokyo more than it does some other Japanese firms. It employs 14,000 people in 77 cities in 42 countries, and more than half of that labour force is non-Japanese.

Mr. Tasuku Takagaki, Director and General Manager of the Personnel Division, said that several foreigners had been appointed to deputy general manager, and in the case of some affiliated banks there were some non-Japanese branch managers.

"In London," Mr. Goto said, "including the British merchant bank, Bank of Tokyo International and the branch of the American subsidiary, Bank of Tokyo Trust, there are 385 staff employed, of which 60 are Japanese."

The principal functions are commercial lending to Japanese trading corporations and manufacturers, as well as to British and other multi-

nationals: foreign exchange, funding from the Eurodollar market (the Bank is the "market maker" for the Japanese yen exchange rate in London), international financing through syndicate loans of all kinds, where the Bank is very active indeed; merchant banking through the new company and basic chores like looking after the needs of the smaller Japanese local banks.

The Bank of Tokyo is the only Japanese bank in London with a trade union, to which about 60% of its staff belong. Mr. P. Saunders, the Assistant General Manager, declared that the local staff "participate in decision making just as much as the Japanese do. But the officers dealing with telex and telephone links with Tokyo have to be Japanese in most cases."

"At the senior management level Japanese and British banking procedures marry together," Mr. Saunders explained. "Only at the junior management level do you get any difference."

The relationship between the Japanese and the British in the Bank is well summed up by Arthur Fowler, chief messenger who joined the Bank in 1952 and is the longest serving British employee. Noting that the Japanese officers normally serve in London for periods up to five years, Mr. Fowler declared very loudly in their presence that it is, "more my bank than theirs: they are more like guests. To them the work is just a chapter, but to us it is the whole book."

The President, as usual, had a good turn of phrase.

Kashiwagi: We are a multinational bank in terms of operations. In the past most of our effort was promoting Japanese business, but more and more we are now catering to the needs of non-Japanese corporations all over the world.

We are in a good position to bring new business to Britain, for example, by advising our Japanese customers and introducing them to British partners, or helping them in joint ventures and new marketing.

We have a destiny with the Japanese economy and its internationalisation. We are among the largest banks in the world and one of the more important.

BANK OF TOKYO

HEAD OFFICE

The Bank of Tokyo Ltd.

6-3 Nihonbashi Hongokuchō

I-chome, Chuo-ku, Tokyo, Japan.

Tel.: 03-245 1111.

LONDON OFFICE

20-24 Moorgate, London, EC2R 6DH.

Tel.: 01-638 1271.

ONE OF A SERIES OF ARTICLES BY DICK WILSON ON JAPANESE ENTERPRISES IN BRITAIN.

Hopes rise for change on electoral college

By Philip Bassett, Labour Staff

LABOUR PARTY and trade union moderates' hopes of securing a reversal of the decision on the party leadership taken at the special conference at Wembley were boosted yesterday when the Amalgamated Union of Engineering Workers cleared the way to giving them its support.

Securing the 850,000-strong block vote of the AUEW engineering section was vital for the moderates and for Mr. Michael Foot, the party leader, if they are to stand any chance of success of reversing the Wembley decision at the party's annual conference at Brighton this autumn.

However, there is still the prospect of difficulty over the AUEW's vote because of the haste with which the union's dominant Right-wing had to counter Left-wing manoeuvres which, if unchecked, would have dealt the moderates' chances at Brighton a severe blow.

Mr. Terry Duffy, the moderate AUEW president, was at pains to point out to the union's policy-making committee in Eastbourne that an amendment carried yesterday—which alters the union's present policy on the composition of an electoral college for the party leadership—would allow the AUEW to vote at Brighton for the moderates' favoured 50-25-25 proposal.

The AUEW had to abstain from voting at the Wembley conference because its policy then prevented them from voting for any formula which did not give at least 51 per cent of the college's votes to the Parliamentary Labour Party. The union's abstention helped the Left secure its victory of the composition of the college being 40 per cent of the votes for trade unions, with 30 per cent each for the PLP and constituency parties.

The loose wording of the amendment, though, leaves it open to challenge later in the year from the Left in the union, which is always extremely concerned that its complex rules and policies are followed precisely.

The decision is likely to be seen as giving support to Mr. Denis Healey's hopes of fighting off the challenge of Mr. Tony Benn for the party's deputy leadership, though the AUEW will not take its final decision on which candidate to support until its delegation meeting just before the party conference.

Owen, Healey clash over Common Market

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

DR DAVID OWEN, Parliamentary leader of the Social Democrats and former Foreign Secretary in the Labour Government, last night clashed with Mr. Denis Healey, Labour Foreign Affairs spokesman, over the Common Market.

The exchanges came during the foreign affairs debate in the Commons. Mr. Healey, who has taken a more anti-EEC stand in recent speeches, hardly mentioned the Community but contented himself with a few swipes at the Common Agricultural Policy and the size of Britain's budget contribution.

Dr. Owen called on him to clarify his position. He said that in 1961 Mr. Healey seemed to be "atheistic" about the Market. In 1967 he was an "agnostic," but as Chancellor he seemed to be avidly in favour of British membership.

Mr. Healey interrupted to say: "I have never been avid."

Replied Dr. Owen: "I thought you were when you were Chancellor of the Exchequer in 1977/78. But now I think you are ambivalent about the EEC."

Dr. Owen was also dubious about Mr. Healey's position on Nato and nuclear weapons. In the debate, Mr. Healey said that Europe had enjoyed 32 years of



Owen: called on Mr. Healey to clarify his position on the EEC

Dr. Owen, had both nuclear and conventional deterrents. Turning to Britain's relations with America, Mr. Healey demanded that the U.S. should immediately cease giving military aid to the Government of El Salvador. He said the junta was using the aid to massacre innocent people and this was driving the population into the arms of the extremists.

He also called on the U.S. to put an end to the training of "terrorist death squads" in Florida and said it was widely known that this was going on.

Mr. Healey indicated that he would be in favour of a future Labour Government imposing economic sanctions against South Africa if the Namibian problem was still unresolved. He thought that the recent vetoing of sanctions against South Africa was a disaster which meant that the Western powers had now lost the confidence of black Africa.

Mr. Douglas Hurd, Minister of State at the Foreign Office, asked if he was saying that the Labour Party was now in favour of imposing economic sanctions against South Africa.

Mr. Healey replied: "In so far as the Namibian question is concerned, yes I would support it."

He felt that the long term



Healey: contended he had never been avidly in favour of membership

Sir Ian told the House that he was not necessarily pessimistic about the long-term prospects for improving relations with the Soviet Union.

"If the Russians are made to recognise that the West has the means and the will to defend its interests they will respond accordingly," he said.

It was, however, deplorable that the Russians had not shown any willingness to proceed with a genuine political settlement in Afghanistan, he said. Britain would maintain its efforts on this question as long as it was necessary to produce an acceptable solution.

"Withdrawal of Soviet forces would remove a major obstacle to East-West contact and co-operation," Sir Ian added.

In the meantime we should keep open our channels of communication with the Russians in order to prevent misunderstandings arising.

Mr. Eddison Griffiths (C. Bury St. Edmunds) asked for an understanding that Western help for the economies of Poland and the Soviet Union would not continue if Russia interfered directly in the affairs of Poland.

Sir Ian told him that such assistance was dependent upon the continued lack of foreign interference in Poland.

PM close to backing backbench call for action on closed shop

BY IVOR OWEN

THE PRIME MINISTER yesterday went close to endorsing the demand by Tory backbenchers for new legislation to prevent closed shop agreements automatically denying jobs to those who refuse to join a trade union.

Replying to questions in the Commons she declared: "To require a person to join a trade union as a condition of a job is in fact contrary to the fundamental liberties of this country."

Mrs. Thatcher said she had noted that 140 Tory MPs—including Mr. Edward du Cann, MP for Taunton and chairman of the influential Conservative backbench 1922 Committee—had signed the Parliamentary motion calling for new laws on the closed shop.

She recalled that this was one of the issues dealt with in the Green Paper on trade union immunities. The Prime Minister confirmed that when the consultative process had been completed a decision would be made on whether there should be further changes in the law.

Mr. Michael Spicer (C. Wrexham, South) suggested

that the decision by a certification officer that the NUM had wrongly spent £58,000 from its general fund for political purposes underlined the need for union members who did not support the Labour Party to opt out of the political levy.

Pointing out that the opting out procedure had been in existence since 1913, Mrs. Thatcher commented: "We always advise people that it is their right and that they should take advantage of it."

Mr. Michael Foot, the Opposition leader, repeatedly clashed with the Prime Minister over the list of Government "achievements" which she would most like voters to have in mind when they went to the polls for the county council elections.

He claimed that she wanted them to forget rates, rents, unemployment and prices and all the other matters which had been so "grotesquely raised" by her Government.

Mrs. Thatcher retorted that it was not true that direct taxation was higher than ever before.

Support for compulsory seat belts

A BID by Lord Nugent of Guildford (Tory), to make wearing car seats belts compulsory will be backed by Labour Peers.

This announcement, from Opposition front bench spokesman Lord Underhill in the Lords yesterday, makes it almost certain that the measure will go through on a free vote.

Lord Nugent said during the second reading debate of the Transport Bill that he intended to put down a new clause when the proposed legislation reached the committee stage in a few weeks.

Lord Underhill welcomed the Government's addition of a clause to the Bill in the Commons. The clause makes it illegal for a child under one year of age to sit in cars front seats, and for a child under 13 to sit there without wearing a belt.

But he added, to loud cheers from his backbenchers: "I deeply regret there is no provision for the general wearing of seat belts."

This was "an important omission from the road safety provisions" in the Bill, he said. He called for a change at the committee stage.

The Government should give its own approval to blanket compulsion

Overall cut in industry energy costs ruled out

BY MARK MEREDITH, SCOTTISH CORRESPONDENT

MR. HAMISH GRAY, Minister of State for Energy, said yesterday that an across the board cut in energy prices to industry was out of the question.

"If we were to move towards subsidising its price that money would have to come from the taxpayers," he told the Scottish Conservative Party conference on its first day in Perth.

Another defence of Government policy to industry came from Mr. George Younger, Secretary of State for Scotland, who said Scotland was better placed to take advantage of the economic recovery.

The Conservatives' meeting

in Perth Town Hall, festooned with banners reading "The right direction," hopes to revive confidence at a time when the Conservatives seem bottom of the heap in terms of voter popularity in Scotland.

A recent opinion poll gave the Tories 17 per cent of the Scottish vote compared with their 35 per cent showing at the last general election.

Mr. Gray predicted that gas prices to industry, after rising 30 per cent last year, would go up by about 13 per cent this year.

The Government has taken action to enable the fuel indus-

try to charge customers more competitive prices. Money was made available to the electric industry to allow some companies to save 8 per cent of their electric bill and the Gas Corporation has frozen the terms under which they renew their gas contracts until September.

Mr. Younger said public purchasing policy had brought forward many jobs in Scotland. The progress made by new industries coming from abroad was remarkable, he said, referring to the expansion of the micro-electronics industry. There was "a new start for industry in

Scotland," he said.

Mr. Malcolm Rifkind, Minister for Home Affairs and Environment at the Scottish Office, made a powerful appeal for the promotion of the sale of council houses under the Tenant's Right Act (Scotland).

"We wish to end the residential apartheid that generations of Labour rule have imposed on Scottish housing. Instead of the vast single tenure council estates that breed social divisiveness, we want to see areas of mixed council homes and owner occupation which will be in the community's interest."

EEC urged to aid Asia and Latin America

BY PAUL CHEESERIGHT

THE EEC should shift the direction of its development aid during the 1980s away from countries in Africa, the Caribbean and the Pacific with a total population of 300m to take account of the needs of the 2bn people in the poorest countries of Asia and Latin America.

This is the most sweeping recommendation in a report on EEC aid published yesterday by the House of Lords Select Committee on the European Communities.

The regional approach to aid embraced by the EEC and

embodied in the Lomé Convention, which associates former European colonies in Africa, the Caribbean and the Pacific with the EEC, may soon outlive its usefulness, the committee said.

Aid policy in the 1980s should be determined on the basis of need. So far EEC aid has had little impact on the populations of India, Bangladesh, Indonesia and Brazil. Aid to such countries between 1976 and 1979 was only £21.5m or 3 per cent of 1979 EEC aid spending, noted the committee.

This desire to widen the basis

of EEC aid so that "collectively the Ten should promote a balanced worldwide programme of financial assistance which member states in their own right might find it difficult to undertake" ties in generally with government thinking.

India has traditionally been the biggest recipient of UK bilateral aid, and official policy is to give priority to the poorest countries in an attempt to ensure maximum benefit from a reduced budget.

The Government's response to the committee's suggestion is expected to be set out when the report is debated in the Lords on June 3.

More than half the EEC aid budget goes on food, largely

milk products and cereals. The administration of the aid, said the committee, "is erratic and haphazard, and there is inadequate evaluation of the effects of the programme." It cited a case where an emergency shipment of skimmed milk arrived 18 months too late.

Its sharply critical approach to a programme, about which the Overseas Development Administration also has reservations, prompted the committee to call for internal EEC reforms leading to a concentration on long-term programmes.

Development Aid Policy from the Select Committee on the European Communities; House of Lords Paper 146; HMSO, £9.40.

Attractive overseas investments bring remarkable returns. All stock guaranteed for six years.

These valuable company assets are the Lancia Coupé illustrated and the Lancia High Performance Estate, available in 1600 or two litre versions.

And for a modest outlay of as little as \$5500 this is what you as a business user can expect in return.

A year's unlimited mileage warranty which, for a small fee, can be extended to three years or up to 60,000 miles from the date of registration.

A leasing plan tailor made for you by a team of leasing specialists.

A Fleet User's Card which entitles you to priority service at any Lancia Dealer. Plus 12 months free Motoring Membership of the RAC.

All this plus the superior handling, performance and refinement you'd expect from any car bearing the marque of one of Europe's most distinguished motor companies.

However, the biggest attraction of any Lancia is one you can't see. The years spent developing them in the worst possible climates to ensure that they will survive a succession of British winters.

We have succeeded so well that all Lancias carry a six year anti-corrosion warranty.

If the above sounds attractive, cut the coupon for details of a fleet package of considerable financial interest.



I would like to know more about the Lancia HPE/Coupé Fleet Package. FT/L/8.5.81

Name and position _____

Company _____

Address _____

Telephone number _____

LANCIA FLEET

Lancia Fleet and Leasing Dept., Great West Road, Brentford, Middlesex TW9 9DN.

Lancia Beta Coupé ranges from £5500. Illustrated above: Lancia Beta Coupé 2000 £7750. Prices as at Lancia list price April 1981 and include car tax, VAT and front end belt but do not include number plates and delivery charges. See your Lancia dealer for full details of anti-corrosion warranty.

Arrow Capital N.V.

Established in Curacao (Netherlands Antilles)
Notice of Annual General Meeting of Shareholders to be held on May 29, 1981

Notice is hereby given that the Annual General Meeting of shareholders of Arrow Capital NV ("the Company") will be held on May 29, 1981 at 11.00 o'clock in the forenoon (local time) at the offices of the Company, 6 John B. Gorsiraweg, Curacao (NA) for the following purposes:

1. Report of the Managing Director on the course of business and the management of the Company during the fiscal year ended September 30, 1980.
2. To approve the Company's annual accounts for the financial year ended September 30, 1980.
3. To ratify, confirm and approve the acts of the Management and the Advisory Board.
4. To elect a Managing Director for the ensuing year.
5. To elect an Advisory Board for the ensuing year.
6. To appoint Independent Auditors for the ensuing year.
7. To transact such other business as may come before the meeting.

The official agenda of the meeting together with the annual accounts for the Company's financial year ended September 30, 1980, may be inspected by all shareholders at the offices of the company as well as the offices of its sponsoring banks viz Banque Rothschild SA, Paris; N. M. Rothschild and Soons Limited, London; Pierson, Helderling and Pierson NV, Amsterdam; Banque Bruxelles Lambert SA, Brussels; Banque Privée SA, Geneva; Rothschild Bank AG, Zurich; Banque Internationale a Luxembourg SA, Luxembourg.

Holders of registered shares shall be entitled to vote at the meeting in person or by proxy. Holders of bearer shares shall be entitled to vote at the meeting on presentation of their share certificate(s) or a voucher given by any of the Company's sponsoring banks stating that share certificate(s) in respect of the number of shares specified in the voucher have been deposited until the end of the meeting.

The Managing Director
Intimis Management Company N.V.

Parliamentary business next week

COMMONS
Monday: Finance Bill—Committee.
Tuesday: Completion of Committee of the Whole House on Finance Bill.
Wednesday: Remaining stages Social Security Bill.
Thursday: Until 7 pm, completion of remaining stages of Social Security Bill. Progress on remaining stages of the Iron and Steel Bill. Remaining stages of the Ports (Financial Assistance) Bill.
Friday: Private Members' Bills.

LORDS
Monday: Forestry Bill Committee.
Tuesday: British Telecommunications Bill, Committee.
Wednesday: Debate on the difficulties caused by the housing situation. Short debate on the loss of the MV Derbyshire.
Thursday: Fisheries Bill, Report. Insurance Companies Bill, Committee. Marriage Enabling Bill, Third Reading. Debate on EEC report on asbestos.
Friday: Food and Drugs (Amendment) Bill, Second Reading. Indecent Displays (Control) Bill, Second Reading.

Call to act on cheque book journalism

BARONESS SHARPLES, widow of Sir Richard Sharples, the former Governor of Bermuda who was assassinated in 1973, is pressing the Government to act over cheque book journalism.

Her move last night follows the row over claims that the Daily Mail offered to pay large sums of money to the family of Peter Sutcliffe for their stories.

In the Commons earlier yesterday, Mr. Francis Pym, leader of the House, ruled out a debate on the matter.

"I think it is absolutely ghastly the way the papers are behaving," said Lady Sharples at Westminster.

She has tabled a question next Thursday in the House of Lords.

One of Japan's leading banks
Hokkaido Takushoku Bank
established
its wholly owned subsidiary
TAKUGIN INTERNATIONAL BANK (EUROPE) S.A.
in
BRUSSELS
on April 28
Takugin International Bank (Europe) S.A.
Managing Director: Shigeharu Maekawa
Avenue Marnix 17, 1050 Brussels, Belgium
Phone: 02 (512) 8120, Telex: 23568 TAKUEU B

The Hokkaido Takushoku Bank, Ltd.
Just call us **TAKUGIN**

HEAD OFFICE: Sapporo, Japan
INTERNATIONAL DEPT.: 3-13, Nihombashi 1-chome, Chuo-ku, Tokyo Phone: 03(272)6511 Telex: J22804
OVERSEAS OFFICES: London, Düsseldorf, New York, Seattle, Los Angeles, Chicago, Houston, Hong Kong, Seoul, Singapore, Sydney
SUBSIDIARY: Takugin International (Asia) Ltd. Hong Kong

EDITED BY ARTHUR BENNETT AND ALAN CANE

TECHNOLOGY

How to beat the Sun
at its own fusion game

BY GEOFFREY CHARLISH in California

ANY LABORATORY which occupies a square mile, employs more than 4,500 scientific and technical staff, including 1,000 PhDs, and spends about \$400m a year must be a subject for ascination.

Those are the general dimensions of the Lawrence Livermore National Laboratories (LLNL), 40 miles east of San Francisco.

The laboratory was founded in 1952 when the U.S. Government decided that a second nuclear weapons establishment was needed apart from Los Alamos in New Mexico.

Since then the staff has grown from 75 to a total of 7,100. However, since 1970 the weapons activity has been reduced and now only 40 per cent of the staff are engaged on weapons.

The remainder have a single-minded goal—to achieve nuclear fusion energy sufficiency in the U.S. by the turn of the century. The technical objective is well enough known—to compress and raise the temperature of a nuclear fuel such as heavy hydrogen adequately enough so that energy-releasing fusions of atomic nuclei take place.

The nuclei are forced into each other by thermal energy and proximity; the fusions give rise to extremely energetic neutrons which can be utilised,

in an eventual reactor, to heat a surrounding "blanket" and raise steam.

But to obtain these conditions, the temperature has to reach many millions of degrees, approximately that of the sun. Very large amounts of energy are needed.

The key is to hold the temperature and density long enough for the fusion reaction to take hold, giving a net energy gain.

Mind boggling

It is all something of a gamble, and on the grand scale. The laboratories do not know if it can be done economically, "or, indeed, whether it can be done at all."

The apparatus involved in the attempt is mind-boggling and ranges from lasers the size of a motel to superconducting magnets weighing 375 tons which will be part of a \$200m experiment in what is called magnetic mirror fusion.

LLNL has decided to follow the open-ended cylinder approach to contain the ultra-hot plasma (fusion reaction material—a white-hot vapourcloud). Work in the UK at Princeton Plasma Laboratory and elsewhere has followed the toroidal approach: the plasma cannot escape because the reaction takes place in a ring-

shaped tube—the so-called Tokamak.

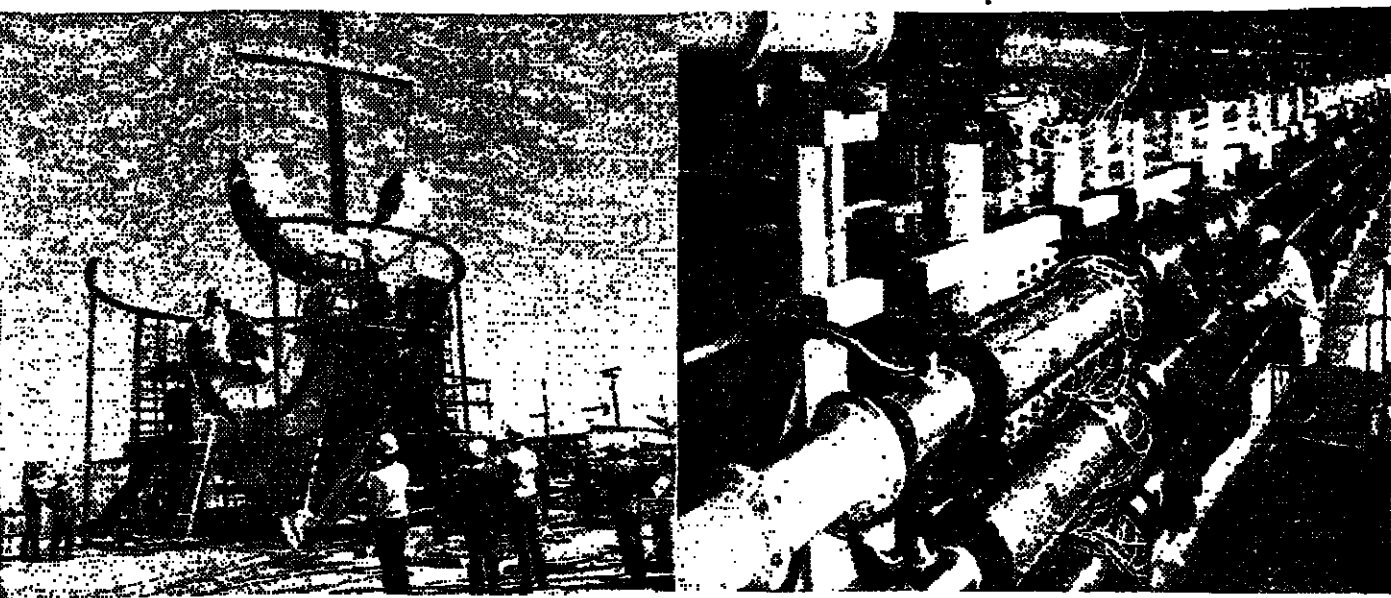
If a straight cylinder is used, the particles of white hot plasma must be prevented from leaving the tube-ends. This is done by the fields from extremely powerful intricately shaped electromagnets at each end.

Equally powerful circular magnets placed at intervals round the tube keep the plasma off the walls. The plasma is heated by very energetic neutral atomic particle beams shot radially into the chamber.

This double-ended arrangement is called TMX (tandem mirror experiment) and \$225m is being spent to build a scaled-up test machine that will be about 200 ft long and have end-plug tanks 35 ft in diameter.

The electromagnets placed in the end tanks each weigh 187 tons and have been an extraordinary heavy engineering challenge. For example, a coil-winding machine as tall as a house had to be built to wind the 2 inch square superconductor in a complicated shape roughly resembling the seam of a cricket ball.

Much of the engineering work has been contracted to U.S. industry and recently RCA, for example, brought to production stage the neutral beam



One of the "cricket ball seam" elements of the 187-ton superconducting electromagnets used at each end of the TMX magnetic fusion chamber hoisted into place to join its sister element at Lawrence Livermore National Laboratories in California. (Right) These are just six of the SHIVA laser amplifier chains—there are 20 altogether—that project their beams simultaneously at a fusion target no bigger than a grain of sand. NOVA, now under construction at a cost of \$195m will be many times more powerful

injectors. These devices shoot uncharged high energy particles into the plasma to feed and heat it—the only feasible way of heating up the thin near-vacuum plasma.

For the brief moment that the beams operate—perhaps 25 to 50 thousandths of a second—each will dissipate many millions of watts with beam temperatures 100 times as hot as the surface of the sun. This minor fusion test facility (MFTS) is expected to be ready by 1985.

LLNL's other approach to fusion has been to build the world's most powerful pulsed

laser system, SHIVA to compress and heat a tiny glass sphere containing deuterium-tritium fuel.

SHIVA—like the Hindu god of creation and destruction—has many arms. In all, 20 laser beams with a combined instantaneous power of about 25 trillion watts strike the target at exactly the same very brief moment—a few tenths of a billionth of a second.

Needless to say, the scientists need to make this moment longer and more powerful to compress the fuel still further (they have already achieved the density of lead) and raise its

temperature even higher.

Thus, the even mightier NOVA is under construction at a cost of \$195m. NOVA is expected to deliver pulses 10 picoseconds (billionths of a second) long containing 500 kilojoules of energy.

To grasp the scale: a one kilowatt electric fire bar burning for one second emits one kilojoule of heat energy. NOVA will compress 500 kilojoules into 10 picoseconds—some 25 trillion watts while the pulse is on.

When NOVA fires at full power, LLNL scientists believe the fusion reaction in the tiny fuel pellet will emit more power

in the form of neutrons than the laser input power. The breakthrough is expected in 1983.

This Californian laboratory, where work goes on in a more or less eternal summer, has one other "world's biggest" in preparation—the SI Mark 2A computer, more powerful than either the CRAY or the big CDC machines.

It also has a team developing what many believe is the best bet for the replacement of hydrocarbon fuels in land transportation—the aluminium/water battery. These will be examined in other articles in this U.S. West Coast technology series.

Be in control with
THORN
AUTOMATION
Rugeley, Staffs, England
Controls for industry

Safe after
a tyre
blow-out

NEARLY ALL makes of British car and some foreign ones can now be fitted with a safety device which prevents the shedding of a tyre following a blow-out.

Devised by Rubery Owen (Wheels and Assemblies of Darlaston) it can be fitted to existing tyre and wheel assemblies and is essentially a lightweight circular moulding which is produced in two halves and secured in position by a steel strap tensioned by a high tensile bolt. This fits into the "well" of the wheel and blanks off that recess.

News of this device follows the report on this page on April 28 that John B. Bennett Services had devised a tyre safety system for large vehicles. As in the case of the latter system, Rubery Owen's device prevents the tyre from leaving the wheel when a blow-out at high speed occurs. Called Ruseaf, the devices are supplied in kit form at prices ranging from £17.50 to £31.

Lucas diesel
fuel injection

LUCAS CAV had a product looking for a customer; when it found it, the result was the double, the Queen's Award for Technology and Export in the same year.

The product is a miniature fuel injector for the diesel engines of passenger cars. The customer is General Motors of the U.S. Now Lucas' entire production of injectors—the microinjector, it calls it—is earmarked for GM for years ahead.

In tandem

Already, the company has shipped 2.5m microinjectors from the UK in two years and production is due to start at the Lucas CAV plant in Greenville, South Carolina, in a few weeks' time.

That accounts for the export award. Technically, Lucas scored on two counts, the design of the injector and the technology used to produce it.

Traditionally, fuel injectors have been bulky devices operating at high pressures and needing heat shields and gadgets to pipe away excess fuel.

Traditionally, the valve in the injector opened inwards;

the microinjector valve opens outwards, poppet style. Clever enough in its own right, but what gave Lucas the lead was the ability to produce the microinjector in high quantity.

It meant microprocessor controlled lines and a technique called GFS—grinding from solid. This makes it possible to grind the entire valve to a tolerance of only one thousandth of a millimetre from hardened steel. It means that heat distortion is eliminated and much finer tolerances can be maintained.

GM was the ideal customer. It wanted injectors in quantity for its big V8 diesels and it was looking for a system that would cut exhaust emission. The microinjector fitted its bill perfectly.

The device is really suitable only for passenger car diesel engines with indirect combustion and the engine and microinjector have to be designed in tandem, so Lucas has a lead in a very specialised market. But then 20 per cent of GM's passenger cars will be diesel by 1985. Lucas CAV is on 01-743 2788

ALAN CANE

POINTERS

Solvent device

ONE WAY of minimising risks of spillage or escapes of vapour from degreasing plant is by employing devices which will give an appropriate warning.

Solent Manufacturing of Bournemouth, Hants, which supplies hand-operated and automatic degreasing machines, has now produced a device which can be fitted to new and existing machines.

The company calls it a controller and its role is to monitor continuously the solvent level in the degreaser. Coloured lights indicate the various levels. An amber light indicates that the level is low and a pump transfers clean solvent from a bulk supply until the correct level is reached. A green light then shows. If the bulk supply runs out the amber light remains on and the pump is switched off.

If the solvent level drops to a predetermined danger level, at which, for example, immersion heaters would be insufficiently covered, the controller switches off the source of heat to minimise generation of toxic fumes. At the same time a red warning lamp is illuminated.

The controller can also be used when refilling the plant with solvent after it has been emptied for maintenance.

Pipeline joint

A PIPELINE joint for use with liquids and/or gases with an abrasive content and designed to rotate under full working pressure up to 10,000 lb sq in has been introduced by Keymat Power Safety Hydraulics (0642 504963). Known as Kemjoint, it rotates on a system of bearings and seals and is designed for rapid assembly or dismantling. The joint is available in three forms: single rotation; double and triple rotation; fixed and single centre rotation. Combinations of these forms can be made to produce any required directional movement.

It is supplied in sizes 1 in to 12 in nominal bore and can be designed to meet any customer's specific requirements. Attach-

ment can be by flange, weld or screwed connection to the main pipe.

Kemjoints are available in mild steel or stainless steel, with or without hard-face liners, and are said to be suitable for hydraulic and process systems. Where the line conditions require it additional features are available. For example, a removable Stellite liner can be fitted to provide maximum abrasion resistance.

By using a pressure transfer barrier, energised by the line pressure, the space between the seals can be filled with a suitable pressurised liquid barrier to remove the differential from the first seal and thus give a better performance.

The Kemjoint has undergone a series of tests at Sheffield University while a number of prototype units have completed three years' field trials on a pipe expander machine in a steel works on Teesside. During that period the joints operated continuously without breakdown, says Keymat.

Fire detection

DESIGNED FOR use in high-risk areas where rapid detection of fire and/or combustible gas is vitally important, a new system from AFA-Minerva (EMI), Twickenham (01-892 422) also provides automatic alarm and fire extinguishing control. Programmable facilities for monitoring and controlling the safety of related plant and equipment are also provided.

Its executive action modules can be programmed to signal plant or equipment shutdown or to signal urgent operation commands in the event of an emergency. Named System 750, it is claimed to meet BS and SI standards for land or offshore duties.

The system is expected to be especially suitable for protecting offshore oil and gas installations and high technology or advanced production processes. It is claimed to be compact, lightweight and capable of providing a ready extension of risk coverage as installations change or grow in size or complexity.

PHILIPS

Simply years ahead

Just press for
greater business efficiency.

Whatever your business you'll find Philips can help to dramatically increase your office efficiency.

For we've a wide range of electronic office equipment which saves time and cuts costs.

WORD PROCESSORS TO SPEED UP PAPERWORK

Our latest word processor, the P5003, can originate, edit, revise, alter in format, and reproduce letters and documents very easily and quickly.

Then, once they're stored on the disk memory, up to 16 further instructions can be keyed in and automatically incorporated when you come to print.

It also enables the operator to perform one task, for instance preparing a report, while it does another, such as receiving data over the phone.

MICRO-COMPUTERS TO SIMPLIFY ADMINISTRATION

Many of the above features apply to the P2000, a micro-computer that can rapidly sort out many routine tasks.

Record keeping, stock control, book keeping, computation, report preparation, filing—all can be stored, instantly accessed and updated.

DICTATION MACHINES TO CUT DICTATION TIME

Our sophisticated desk top and pocket dictation machines enable your secretary to be doing other tasks while you're dictating.

Then we've made transcribing easier too.

Our desk top machines have a visual device that indicates where a letter begins and ends, or where you want to make amendments.

So you can record instructions telling your secretary which part of the tape you'd like typed first, and how it is to be done.

Philips are one of the largest suppliers of electronic office equipment in the UK, and with our nationwide sales and service network we can provide back-up wherever you need it.

Our research programme spends £1m a day, ensuring we are in the forefront of this technology.

Philips Business Equipment is just one of the divisions of Philips Business Systems—leaders in Voice, Data and Text Systems.

To: Pat McDonald, Philips Business Equipment, 8 Arundel Street, London WC2R 3DT
Telephone: 01-836 4360.

Please send more information on the P5003 □ P2000 □ Dictation systems □

Name _____
Company _____
Address _____



Help at the touch of a button.

FT 8/5

THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

More to give—but fewer takers

High interest rates are discouraging West German small businesses from taking up loans. Stewart Fleming reports

SMALL AND medium-sized companies account, on some definitions, for about two-thirds of the West German gross national product. But there are now fears that the flow of subsidised funds to this sector will be cut back as a result of the rise in interest rates over the last two years.

The Kreditanstalt für Wiederaufbau (KfW), the government-owned agency which, in the last ten years, has taken on the character of a "development bank" for the "Mittelstand"—as the small business sector is known—is finding its lending commitments are falling because of high interest rates.

The KfW, with a DM 50bn fund (€10.62bn) and a dominant force in the provision of cheap long-term finance, is now facing the challenge of channelling the proceeds of the West German Government's share of a proposed £2.7bn joint borrowing with the French on the international capital markets into the Mittelstand at a time when senior bankers have been expressing concern about the finances of companies in the sector. Such companies often have a narrow capital base and are therefore particularly vulnerable at times of combined high interest rates and a recession.

The KfW's determination to meet this challenge, laid down by both banking and the Government, contrasts sharply with the halting steps which the British Government and banks took as a result of the last Budget to give financial support to small businesses.

The British Government, for example, is planning a £50m a year programme over three years. In West Germany, in addition to the existing KfW programmes which will continue, the Government is planning a direct interest rate subsidy programme from the Budget of DM100m a year for 10 years on top of the KfW's

DOMESTIC LOAN COMMITMENTS BY THE KfW

	1975	1976	1977	1978	1979
DMbn	DMbn	DMbn	DMbn	DMbn	DMbn
DOMESTIC INVESTMENT LOANS to small and medium sized enterprises	1.90	1.90	2.60	4.30	4.70
within scope of housing construction	1.00	1.00	1.70	nil	nil
for other structural measures	0.57	0.89	0.30	2.00	1.30
EXPORT FINANCE	1.60	2.70	1.20	1.10	1970

DM 6.3bn international borrowings over the next 18 months. There are doubts in West Germany today as to whether the plan will work, mainly because of continued fears about the impact of historically high costs of borrowing on the willingness of companies to invest at a time when the immediate profit outlook is so poor. Trade associations representing sections of the small business sector have said that from the details of the programme they have already seen the terms on which finance is to be made available are too narrow and that many companies will not qualify. It seems, however, that these fears are greatest in service segments of the small business sector.

But the potential can be judged from past evidence and from the "close Government-banking sector co-operation" which gives the KfW its leverage.

Bilateral

The KfW was set up in 1948 after the Second World War. It was originally the vehicle used to administer West Germany's share of the American funds sent to Europe under the European Recovery Programme (ERP)—"Marshall Aid." Unlike some of its neighbours, West Germany required that companies receiving these funds paid interest on them. With the result that a permanent financial institution was created through the KfW.

Today the KfW has three prime roles. It is a principal agency through which West Germany conducts its bilateral credits with developing countries; it has an important role in financing German exports (DM 1.8bn was loaned for this purpose in 1979); and since 1970 it has been playing a larger and larger part in financing small business.

The way in which its small business financing role has grown emerges from the statistics. In 1970 domestic investment credits from the KfW were under DM 1bn. In 1979, they were over DM 6bn.

The bulk of this programme is piggy-backed on the commercial banks with the KfW providing no more than 50 per cent of the finance, with the result that the total investment supported by KfW lending amounted in 1979 to DM 14bn—close to one tenth of capital spending on machinery and equipment.

In 1979 (the latest year for which complete data are available), KfW-supported finance accounted for 20 per cent of the overall capital investment needs of West German companies with under 200 employees.

The bulk of the KfW's lending is for such companies with a maximum of DM 200m a year sales revenue. These companies, it is argued, could not go directly to the credit markets and secure long-term finance on similar terms—especially true now when banks have billions of marks of cheap fixed-interest loans producing losses. The

KfW itself raises 5-10 year finance directly from the markets—as a top-quality borrower, it even gets them on better terms than the Government—and through the banking system it makes the money available to customers brought to it by banks.

Currently, the KfW funds itself paying around 10.5 per cent for its funds while its loan terms are around the 8.75 per cent mark—based on a 94 per cent payout. The cost of money to the borrowing company is around 11.36 per cent. The company knows, however, that the rate is fixed with the KfW taking the interest rate risk. In addition KfW gives the money to the banks with a 1 percentage point discount.

The banks then take the whole of the credit risk which ensures that they thoroughly vet the customers they bring in to the KfW. The KfW finances the interest rate risk and subsidy out of its profits from export finance and the fees it earns from administering development aid for the Government.

Minimal

This provides one clue to the KfW's immediate problems. The rise in interest rates in the past two years has increased the cost of its interest rate subsidy. Its profits, out of which the subsidy is financed, have, partly for this reason, been falling and were probably nil or minimal in 1980 compared with the DM 93.3m net income reported in 1979. Its ability to make loans on cheap terms is being undermined by this in spite of the fact that in the past year, KfW's lending charges have been increased.

Against this background, the new programme is being launched on the basis of foreign borrowings which can be expected to help the DM somewhat on the foreign exchanges without adding directly to domestic interest rate pressures or significantly to Government

budget deficit (although there is some element of "window-dressing" in this). And the Bundesbank, the West German Central Bank, has indicated its concern about these aspects of the plans.

The new programme envisages a lending charge of around 9.5 per cent with the funds directed particularly at energy saving measures. Smaller companies cannot be expected to undertake energy saving investments so there will be some flexibility particularly for them.

There is, however, serious concern about the impact of the programme. It is feared that even at a rate of 9.5 per cent small and medium-sized companies will be unwilling, in the current economic climate, to undertake new investments not already planned.

The Bundesbank is known to be uneasy that the programme goes against the principle of reducing Government subsidies in order to control Government spending. It suspects that such foreign borrowing will bring foreign investors nearer to their limits for the proportion of DM they will invest in their portfolios.

Another doubt is that the programme will not be counter-cyclical, but run with the cycle and that demand for the finance will only materialise as the economy is coming out of recession.

For the banking industry, however, the plan has its attractions. At a time when banks are unimpressed by interest rate patterns over the past two years and by the economic outlook and are much more reluctant than before to give fixed-interest term loans, they can envisage helping their customers without any interest rate risk. Provided they make the credit risk judgements and do not lend to companies which subsequently fail, there might be a reasonable return on their lending.

Unemployed—then back to work with panache

BY ALAN PIKE



Bob Wilkins: "The day the receiver came in, the employees asked what I was going to do and whether they could join me."

WHAT IS the best use to make of redundancy money? One of the more sensible options, a group of Leeds furniture workers has demonstrated, is to use it to relaunch the company which has made you redundant.

A and H, a manufacturer of three piece suits, went into liquidation last summer and reappeared, after the remarkably short interval of eight weeks, as Panache Upholstery. Panache, the Leeds workers and management might be forgiven for feeling, describes not only the product range but their own style in bringing the company together again.

Workers are sometimes accused of spending redundancy pay in a frivolous way—the "five minute millionaire" syndrome. At first glance a decision to plough the money back into the ruins of their old company looks less frivolous than fatuous. If such action is to be taken on a rational rather than emotional basis it requires great awareness on the part of the workforce that it knows why the old company has failed and can avoid the same problems recurring.

From the vantage point of their first six months' trading—with a small £12,000 profit and improved productivity to show for it—the Panache workers have the first evidence that they may have made the right decision.

Bob Wilkins, managing director of Panache, spent a long managerial career with the old company and was its managing director for the last few months of its life. He, and the workforce, blamed the company's problems on earlier decisions which had left it with an unsuitable product range. Although steps had been taken to remedy this they were too late to save A and H, and it went into liquidation in August.

Team spirit

The collapse put Wilkins and an 85-strong labour force out of work. It was a labour force with a strong team spirit—average length of service was 15 years—and there was a deep sadness about breaking up the team, even in the unlikely event of other jobs being available.

"The employees approached me on the day the receiver came in," says Wilkins. "They asked me what I was going to do and whether they could join me."

Wilkins, an accountant by training, says that although the least risky personal course might have been to return to his old profession he never seriously considered doing so. Motivated partly by his belief that with the right product range, the company could prosper, and partly by the spirit of the workforce, he sat down with employees' representatives and began discussing ways of reviving the works.

He calculated that the staff had £95,000 due in redundancy payments. "It was all we had and I told the workforce that, though not enough in itself, it might be the key to open some doors."

Wilkins agreed to meet all the legal and accountancy costs up to the point at which the company could be relaunched, and the group set off for Lloyds Bank to test out the idea. They were offered another £80,000 and emerged "a little bit shocked" that the show looked likely to go on the road.

The first—and in human terms the biggest—problem was that, although a total of £95,000 was due in redundancy payments the new company could not possibly re-employ all the former staff. If Panache were

going to succeed, its levels and distribution of skills had to be precisely right.

Wilkins and the workers' representatives agreed that people must be offered their jobs back purely on the basis of the contribution they could make to the new company.

This amounted to some short-service employees who had very little redundancy money coming back, while some of those with the highest payments did not. At the finish £65,000 was invested by 54 employees who launched the new Panache.

A few employees did not want to join the new company, while a few more did not want to invest all their redundancy payments in it. This partial support was not permitted. "The only thing we had in common was our redundancy pay and we decided it must be the lot or nothing," says Wilkins. "Some people had difficulties in persuading wives and husbands that it was the best possible investment for their money, but at the end of the day we assembled the workforce we needed."

In consequence, Wilkins, his wife, a fellow director—Peter Wood—and the employees have a controlling interest in Panache's equity. The remainder of the capital to launch

Panache came in the form of a £180,000 loan from the Industrial and Commercial Finance Corporation and £30,000 start money under the Industry Act.

Officials of both the ICFC and the Furniture, Timber and Allied Trades Union visited Leeds to make sure that the workers knew exactly what they were letting themselves in for—and went away satisfied that they did.

Within two months of A and H closing, Panache was in business. The speed of the operation—breath-taking by the normal timescale of management buyouts—was essential if Panache was to keep the workforce together and retain the order book and customers of the old company.

So what have the workers let themselves in for? Their money has been invested in the company in the form of a five-year loan and a trust has been established to administer it. The workforce has elected Geoffrey Burnell, one of their representatives who took part in the negotiations to raise the capital for the new company, to the board as a worker director. But an offer from Wilkins to run Panache as a workers' co-operative was rejected by the employees.

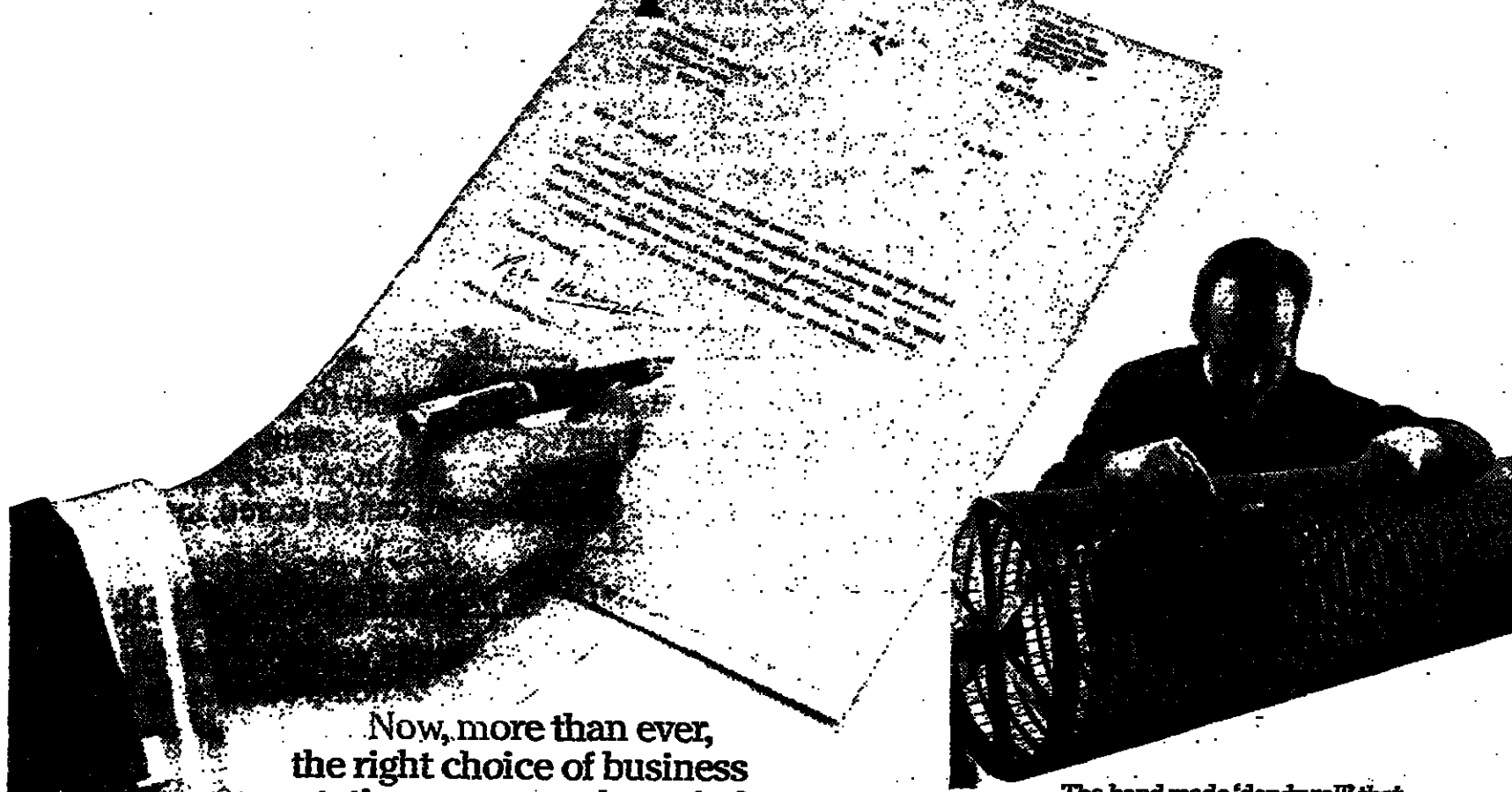
Co-operative

"We felt that running the company through committees would not work," says Burnell. "Success depends on us all concentrating on the jobs we can do best, which means we need experienced managers and salesmen."

In one sense, says Burnell, Panache did not need a co-operative structure because its workforce and management knew each other well and felt that they could rely on each other. Union organisation has survived the restructuring of the company—in some ways it has become stronger with, for example, contributions collected at source by the company. But, says Burnell, it all fits into an atmosphere of open discussion about issues affecting the future of the company.

Wilkins describes the relaunching of Panache as stepping into the unknown: Burnell as a gamble. Both agree that as a challenge and an experience, it beats other possible ways of spending redundancy money.

Why a more expensive stationery paper makes sense in these competitive times.



Now, more than ever, the right choice of business stationery can make a vital contribution to your company image. And over the years Conqueror has established itself as a truly unique paper. It has a distinctive 'feel'—a crispness and substance which are unmistakable.

Then there's the Conqueror watermark in every sheet. And the texture, either laid or wove, which gives it a feeling of confidence and quality.

The result is a paper which sets your company apart from the rest. A paper which gives a discreet impression of professionalism and authority.

Above all, Conqueror will give your company image the extra lift that makes all the difference in business today.



THE CONQUEROR MILL

conqueror
Prestige business stationery
from Wiggins Teape. Since 1888.

Wiggins Teape Limited, Fine Papers Division, Basingstoke, RG21 2EE
CONQUEROR and THE CHEQUERED FLAG SYMBOL are trade marks of Wiggins Teape Limited.

The hand made 'dandy roll' that gives Conqueror its distinctive appearance.



Each Conqueror sheet is the product of traditional craftsmanship.

To: Wiggins Teape (Mill Sales) Limited, (GAD)
Fine Papers Division, P.O. Box 88,
Gateway House, Basing View, Basingstoke,
Hampshire RG21 2EE

Please send me a Conqueror Sample Folder.

Name _____
Position _____
Company _____
Address _____

FT 3

WIGGINS
TEAPE

MAKE IT IN LIVINGSTON

the welcome's warm, the grants are great.

We'll make it easy for you in our New Town. As a professional team we've already helped over 140 companies. And Government Grants, loans and allowances are at the highest level because Livingston is a Special Development Area.

Write to James Pollock A.R.I.C.S., Commercial Director, Livingston Development Corporation, LIVINGSTON, Scotland. Telephone Livingston (0506) 31177. Telex 727178. London 01-930 2631.

Increasing your Sales by Licensing Overseas...

... a repeat of this successful two-day seminar for senior executives will be presented at Cranfield School of Management from 21st to 22nd May 1981.

Contact: Mrs. Janette Byrne, telephone number Bedford (0234) 751122 or write quoting Ref. No. CS746 to:

Cranfield School of Management, Cranfield, Bedfordshire, MK43 0AL.

Business courses

Computers and Strategic Planning. Maidenhead, Berkshire. June 17-18. Fee: £310 (plus VAT) members, £340 (plus VAT) non-members of the Institute of Directors. Details from Education Director, Institute of Directors, 116 Pall Mall, London SW1Y 5ED.

Financial Management for Non-Financial Managers. St Wolfgang, Austria. June 22-July 3. Details from Management Centre Europe, avenue des Arts 4, B-1040 Brussels, Belgium.

New Perspectives on Risk. Uxbridge, Middlesex. June 25-28. Details from The Secretary, Management Programme, Brunel University, Uxbridge, Middlesex UB8 3PH.

Management in Research and Development. Slough. June 1-5. Fee: £300 (plus VAT). Details from Urwick Management Centre, Baylis House, Stoke Poges Lane, Slough, Berkshire SL1 3PF.

Inter-Personal Effectiveness Workshop—developing the skills of self-assertion. Uxbridge, Middlesex. June 11-12. Fee: £215 or £150. Details from The Secretary, Management Programme, Brunel University, Uxbridge, Middlesex UB8 3PH.

Brand and Product Management. Brussels. June 1-5. Details from Management Centre Europe, avenue des Arts 4, B-1040 Brussels, Belgium.

To the 347 readers of this paper who will fly to America on business next week.

First, bon voyage and success to your trip.

But, after 8 hours sitting in a long metal tube, will you still be an astute businessman when you reach America?

We believe you can be. With a little help from us.

If you're going anywhere west of Atlanta or south of St. Louis, we can probably start by reducing the number of hours you spend in the air.

All our flights to Atlanta, Houston, Dallas/Ft. Worth and St. Louis are non-stop. And changing planes at any of these one-terminal airports is a lot less hassle than changing at overcrowded New York.

Next, we can make you more comfortable.

These days nearly all transatlantic airlines promise the businessman some sort of special Executive Service that gives you extra free drinks.

What no other airline has on these routes, however, is a separate Executive cabin that gives you extra free space—on every single flight.

At British Caledonian our Executive Cabin actually is a separate room within the plane, just as First Class. With extra legroom and only eight seats across instead of the usual nine.

In fact, our Executive Cabin is so comfortable, we've had to come up with something rather special in First Class to beat it.

Namely Skylounge seats.

You've probably heard about these special seats that turn into sleepers. Most airlines have a few of them on long flights.

But only British Caledonian give one to every first class passenger on these non-stop routes.

Why do we offer more than the other airlines? Quite simply because, unlike most national airlines, we're an independent business.

To stay in business, we have to compete.

If we didn't run a better airline, we wouldn't have an airline to run.

British 
Caledonian
Airways
We never forget you have a choice.

7.00pm JUNE 27th 1979. Mr Kelly went to take his caravan out of hibernation, ready for a holiday in France two days later.

As he'd left it safely under lock and key at the local compound he was rather surprised to find bits of padlock and chain scattered all over the place.

To say nothing of the shock he received when he got to his parking space.

After blowing a gasket, he was forced to admit that something had definitely gone amiss:

His caravan.

He reported the theft to the police immediately, but helpful as they were, it looked as though Mr Kelly had lost his holiday as well.

Taking his courage in both hands, he then had to face the rather daunting task of reporting it to his wife and kids.

9.15am JUNE 28th.

Many cups of tea and a sleepless night later, Mr Kelly made his weary way to Commercial Union's office in Leeds.

Confident that he'd found a sympathetic ear, he poured out his troubles.

From what we could gather, there were no two ways about it:

Unless we helped buy a new 'van within the next few hours, all hope of his catching the ferry would go overboard.

His wife was upset enough already, never mind the kids.

Post-haste, we made a deal with the Kellys' original caravan salesman who promised to take the wraps off the caravan of Mr Kelly's choice.

12.00am. We handed over a cheque for £1,050, towards the cost of a new 'van.

By 5.00 that same afternoon, the little Kellys were busy loading their buckets and spades into the brand new 'van.

JUNE 29th. The Kellys sailed off into the sun with their caravan on tow and their faith in human nature intact.

We know this sounds more like an advertisement for Superman than an insurance company.



But after all the Kellys had been through, the least we could do was give them a break.

We won't make a drama out of a crisis.



The day after we heard thieves had got away with Mr Kelly's old caravan, we let him get away with a new one.

THE PROPERTY MARKET

BY ANDREW TAYLOR

Battle over rate rises

THE COST OF occupying a British factory in 1981 is no more expensive in real terms than it was in 1973, despite sharp increases in local authority rates over the past few years, according to an important new survey just published by Debenham Tewson & Chinnocks.

The survey, which charts industrial rent and rate movements in 16 major urban centres since the early 1970s, is extremely relevant at a time when industry has mounted a vigorous campaign against "unreasonable and excessive" local authority rate increases in 1981-82.

Debenham Tewson's figures show that while industrial rents, after adjusting for inflation, have on average declined by 4 per cent since 1973/74, industrial rates over the same period have risen by 12 per cent in real terms.

The net effect of these movements, say the agents, is that the average real cost of industrial accommodation is no more expensive than it was in 1973, the year of the last rating revaluation in England and Wales.

Moreover, closer examination of the figures shows that the average rate burden of the 16 centres examined was, in fact, in real terms, greater in 1975/76 than it is today.

Industry, however, resents having to meet these latest rises—rates in the 16 centres have risen by an average 20 per cent in 1981/82 following a 22 per cent increase last year—at

a time when company profitability has fallen and manufacturing in particular has been cutting its expenditure and investment in other areas radically.

Industry might also justifiably argue that comparisons with accommodation costs in the early 1970s are unfair, as this was an exceptional period for the property market when industrial rents stood at record levels. Also, the relatively higher levels of rates in 1975-76 were due in a large part to the cost associated with local government reorganisation in the mid-1970s.

Companies have also complained about the wide discrepancy between recent rate increases announced by local authorities. According to Debenham Tewson, industrialists around Heathrow will have to pay an extra 39 per cent—37 per cent in the London borough of Tower Hamlets while Glasgow has announced a 38 per cent rate increase—while factory users in Bristol will have to find a more modest 6 per cent.

The uneven pattern in rate increases is a direct result of Government measures to discourage overspending by local authorities through its new block grant system. But a number of local authorities have chosen to ignore Government spending guidelines by raising extra cash from commercial and domestic ratepayers.

In reply the BL car group has now added Birmingham City Council to the list of local

authorities against which it has begun court proceedings in a bid to get its rates reduced. The others are in Coventry and Solihull. BL says that in Birmingham its rate bill has increased by 31.5 per cent to £5.4m; in Coventry by 31.6 per cent to £2.8m and in Solihull by 28.4 per cent to £1.69m.

The car group is appealing against these rises under section 7 of the 1967 Rates Act, "which provides a legal procedure for challenging the making of a rate if there is reason to believe the council is acting irresponsibly and failing to take into account relevant considerations, including Government guidance."

The Confederation of British Industry—which has asked the Government to impose a centrally determined ceiling on future commercial rate increases—recently estimated that rates now account for about 40 per cent of private sector company real profits (after making CCA adjustments for inflation and capital depreciation). This compares with 10 per cent in 1970.

It may be that rates account for only a modest proportion of total overheads—in the case of the CBI's Centre Point headquarters, rates account for about 15 per cent of total overheads, including salaries, rent and heating; for a BL factory the proportion would be significantly less—but at a time when industry is struggling to make ends meet, rate increases of this size are a very unwelcome extra burden.

Warning note for West End offices

INVESTORS seeking office property in London's West End should proceed with caution, says Weatherall Green and Smith in its 1981 property market report published this week.

The agents, however, expect steady growth in City office rents during the next two or three years.

The agents advise caution for companies contemplating the acquisition of properties in the West End, particularly if these are let at rental levels close to those in the City.

"The traditional differential between City and West End rents seems to have virtually disappeared and we do not have the same confidence as to the increase in West End rents over the next five years," says Weatherall.

The agents advise investors purchasing properties commanding top-level rents in the West End "to seek some yield advantage above prime rates"—currently at around 44 per cent or lower for top level office investments in central London.

The report is more optimistic about prospects for the City office market. Weatherall says that demand for top quality space will continue to be underpinned by the growth of the banking and financial sectors with continuing strong demand expected from international office users seeking space in the City.

The report, however, is cautious about several of the large schemes proposed for London's South Bank where several million sq. ft. of new office space is currently planned. Weatherall says that if all these schemes proceed "investors would be wise to restrict funding to those with the best public transport connections and with the closest links to the City and the West end."

Outside London, the agents believe that demand for offices in the Home Counties, particularly to the west of the capital, will remain keen. However, some prospective tenants facing rents of between £12 to £14 a square foot around Heathrow airport may be persuaded to look for cheaper accommodation along the route of the proposed M25 motorway and this may lead to a slower rate of growth in the Heathrow area.

Elsewhere in the country the report says that the provincial office market has suffered with the slackening of Government demand for accommodation but rents in city centres in Manchester, Birmingham and Bristol are still moving ahead.

Given the slower rate of growth in office rents in other major provincial locations and the lack of new development in these towns and cities, the agents say that well selected investments in these locations could "perform well."

C & C in Wakefield

CAPITAL AND COUNTIES this week announced details of its proposed new shopping complex for Wakefield, Yorkshire, which it is developing in conjunction with Universities Superannuation Scheme.

This will be the first major shopping scheme to be undertaken by Capital and Counties since it completed its successful Eldon Square development in Newcastle in the mid-1970s.

The Ridings shopping centre in Wakefield at 250,000 sq ft will be about a quarter the size of the Eldon development and will integrate existing British Home Stores and Boots shops as well as banking with a rebuilt and enlarged Marks and Spencer unit.

A likely value for the Wakefield project is £30m, compared with around £100m for Eldon Square. Development cost over the next three years is estimated at £18m, a quarter of that to be provided by C & C and the rest by Universities Superannuation Scheme, with the City of Wakefield putting up the land.

C & C, which is to manage the scheme on completion, expects to get close to 30 per cent of the net income from the project once it comes on stream, giving the funders a little under 60 per cent and the City of Wakefield a figure running up to 15 per cent. Rents will be fixed as a percentage of turnover as C & C believes that this way it will get a better tenant mix.

Ladbroke U.S. plan

LADBROKE, the leisure, property and betting group, yesterday announced plans to launch a new property development division in the U.S. where the group has already acquired a number of development sites.

The new company, which will kick-off with funds of U.S.\$22m, is to be 72 per cent owned by Ladbroke, with family interests of Mr. Kurt Kilstock—managing director of Ladbroke's UK property arm, London and Leeds—owning the remaining 28 per cent.

The U.S. deal marks the latest development in a successful relationship between Ladbroke and Mr. Kilstock following the merger between Mr. Kilstock's private property company and Ladbroke in 1972. Ladbroke now owns 87 per cent of London and Leeds while Mr. Kilstock's family interests retain a 13 per cent stake.

The new venture involves a complicated series of transactions by which Mr. Kilstock will provide U.S.\$3.1m for his stake in the U.S. company—Ladbroke will be putting in a U.S.\$7.9m and provide loans for a further U.S.\$11m.

To finance his part of the deal Mr. Kilstock proposes—subject to "shareholders' approval"—to sell to Ladbroke for £3.04m his 18.4 per cent stake in a Brussels office block at 8 Square

de Meuse. After the deal, Ladbroke will own 77.5 per cent of the building with balance held by Westminster Bank Pension Fund.

Ladbroke said yesterday that the new company will operate alongside its existing property interests. Mr. Kilstock will move shortly to the U.S. to head the new division and will retain overall responsibility for Ladbroke's other property interests in the UK and elsewhere.

The group said that to take full advantage of the wide opportunities in the attractive U.S. property market it was important to establish a locally-based company with the necessary "ability and authority" to make and implement speedy decisions.

The group already has several U.S. property investments in train. Work has started on a 900,000 sq ft office park on the borders of New York State and Connecticut in which Ladbroke has 51 per cent stake. The group also has interests in two office sites in Miami. It is planned eventually to inject all these developments into the new U.S. company.

Ladbroke's property interests are playing an increasingly important role in the group's development, particularly since the demise of the group's casino business.

In 1980 profits from property rose from £4m to £5.3m while property earnings accounted for almost a sixth of total pre-tax profits down from £49.2m to £32.6m.

EC2

Modern Office/
Warehouse Accommodation
Approx 6,400 sq. ft.
Lease for Sale

Knight Frank & Rutley
City 01-283 0041

SAVILLS
19 ST. SWITHINS LANE LONDON EC4N 8AD
TELEPHONE: 01-626 0431

REGENT ST. (OFF)

3,600 sq ft Modern Office floor.
Superb value.

MAYFAIR

7,000/9,000/16,000 sq ft in
Prestige Office Block.

EALING

2,600/3,850/6,500 sq ft superb
air-conditioned offices.

TAYLOR ROSE

01-492 1807

IBA SCHEME WANTED

(1) 75% or 100% allowances
£150,000 to £250,000
(2) For own development or existing
scheme purchased
(3) South East preferred
TEL: 01-486 6321

Twickenham

Unit F,
Twickenham Trading
Estate, Rugby Road,
Twickenham

To Let

- Modern warehouse
- 16,400 sq. ft.
- 21 ft. eaves height
- Excellent access M3/
central London
- Heating & lighting

DRIVERS JONAS

Chartered Surveyors
16 Suffolk Street, London SW1Y 4HQ
01-930 9731

K for Industry

ALTON, HANTS

5,250 sq. ft.
Modern single storey factory
TO LET

BRISTOL

16,700 sq. ft.
Factory
FOR SALE

ERITH, KENT

Last two remaining units
4,845-15,615 sq. ft.
TO LET

HAYES, MIDDX

Modern factory/warehouse
56,000 sq. ft.
TO LET

LONDON S E 14

7,000 sq. ft.
Single storey factory.
Rent £8,900
TO LET

PETERBOROUGH

41,730 sq. ft. on 6.95 acres
Factory and land
FREEHOLD FOR SALE/TO LET

ROMFORD, ESSEX

9,600 sq. ft.
Factory
FOR SALE FREEHOLD

WOOD GREEN, N22

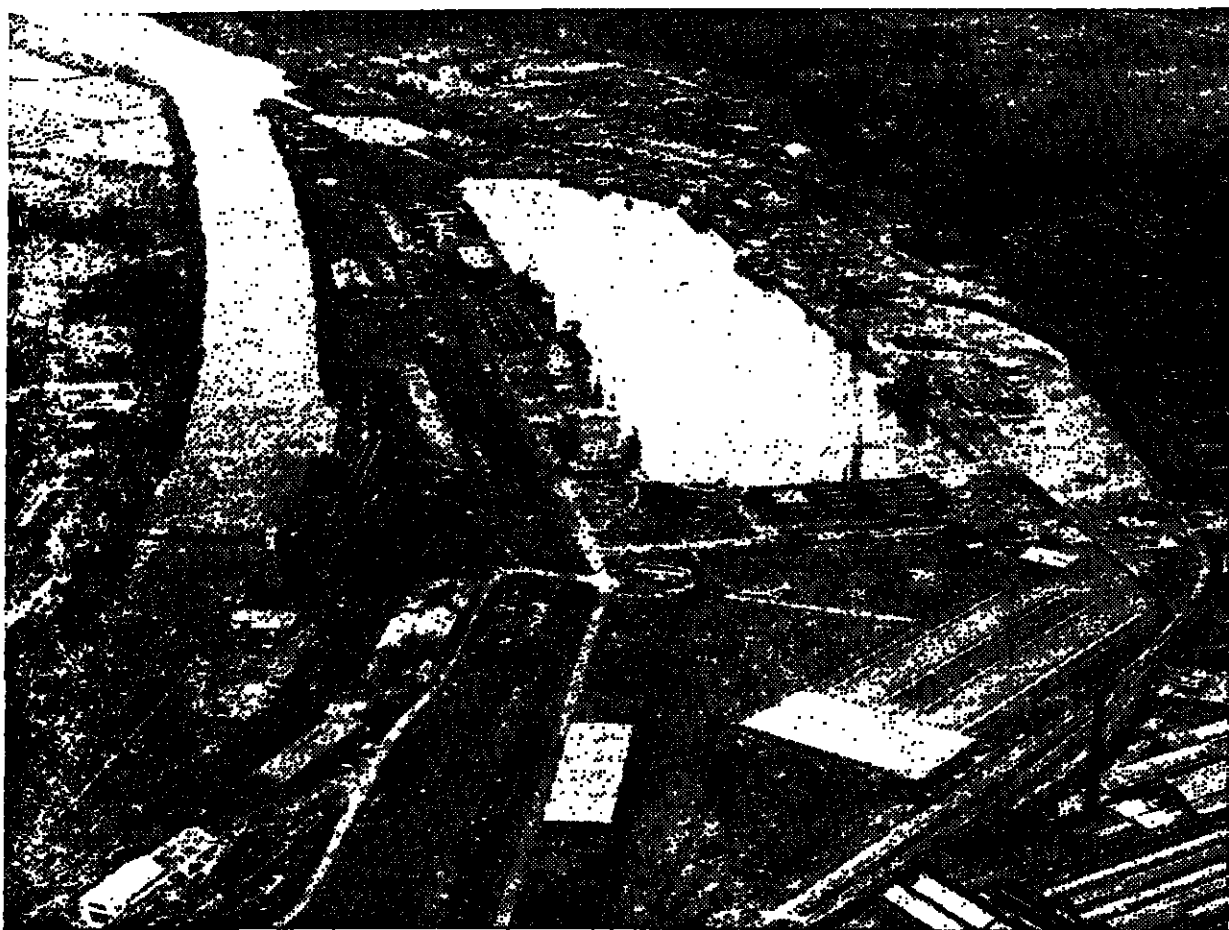
6,500-28,000 sq. ft.
New factory/warehouse units
Immediate occupation
TO LET

King & Co

Chartered Surveyors
1 Snow Hill, London, EC1
01-236 3000 Telex 885485
Birmingham - Leeds - Manchester - Brussels

PRESTON BOROUGH COUNCIL DEVELOPMENT OF 350 ACRES OF THE FORMER DOCK ESTATE

PRESTON BOROUGH COUNCIL and the CENTRAL LANCASHIRE DEVELOPMENT CORPORATION invite Development Consortia to participate in the comprehensive development of the Council's 350-acre dock estate which will become available when the Port of Preston ceases to operate.



The Council consider the estate has potential not only for industrial and commercial development and employment opportunities but also for residential and leisure facilities.

Development Consortia interested in this major project are invited to submit brief details of their experience and track record in large-scale development schemes.

It is anticipated that the Council will then invite a small number of interested consortia to submit schemes, based on the above uses; an appropriate development brief will be issued to those firms selected. Initial responses should be received by the Council no later than 10 a.m. on Monday, 22nd June, 1981.

If you require further information or wish to discuss the matter, please contact:

DOUGLAS PLANK
CHIEF ESTATES AND VALUATION OFFICER
PRESTON BOROUGH COUNCIL
TOWN HALL, PRESTON
Tel: Preston 54881, Ext. 295

INDUSTRIAL

COLNBROOK, Nr HEATHROW

Single storey factory premises
14,000 sq. ft. LEASE FOR SALE

WARE, HERTS

2.0 acre site suitable for open
storage. TO LET

EXETER

Adjoining junction 30 M5 motorway
3 new warehouse/factory units. TO LET
6,000-23,000 sq. ft. READY NOW

NEWBURY

4 new factory/warehouse units. TO LET
5,000 sq. ft. each. AVAILABLE NOW

GREENFORD, MIDDLESEX

New single storey warehouse. TO LET
15,500 sq. ft. READY NOW
8 factory units under construction
55,000-67,000 sq. ft. TO LET

MATTHEWS GOODMAN & POSTLETHWAITE

LONDON LIVERPOOL & PARIS
01-248 3200 72 UPPER THAMES ST LONDON EC4R 3JA
ALSO AT WATER ST LIVERPOOL L25 5EP 015 255 972

**PRIME
READING
OFFICE BUILDING**
105,000 sq. ft.

All enquiries, Principals Only.
Write Box 75480, Financial Times,
10 Cannon Street, EC4P 4BY.

CENTRAL EXETER

One acre of freehold retail and
commercial premises, shops,
warehousing & parking

Illustrated details:
Chamberlaine-Brothers &
Nicholson,
1 Barnard Street, Exeter
(0392) 75018

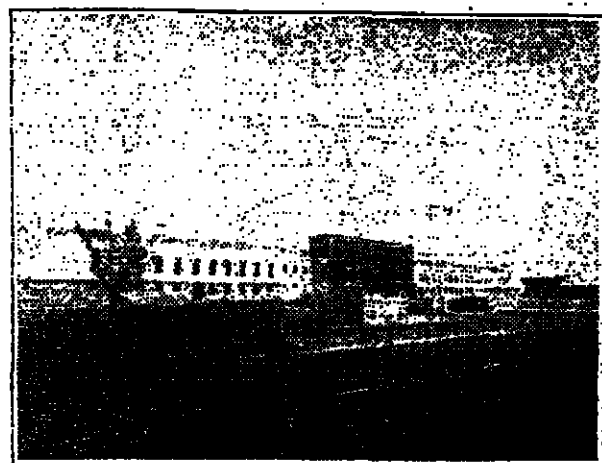
BOSCOMBE, Bournemouth

Modern
RETAIL/SHOWROOM PREMISES
16,600 SQ. FT.
Large Car Park. Heating. Close Station
TO LET OR FOR SALE FREEHOLD

EDWARDS SYMONDS & PARTNERS
Tel: 01-834 8454
56/62 Wilton Road, London SW1V 1DH

Fleets Lane, Poole

**Electronics/High Technology
factory with expansion land
Freehold for sale**



**Modern factory & offices
118,400 sq ft on 6.12 acres**

**Older factory suitable for
redevelopment... 34,000 sq ft
on 1.46 acres**

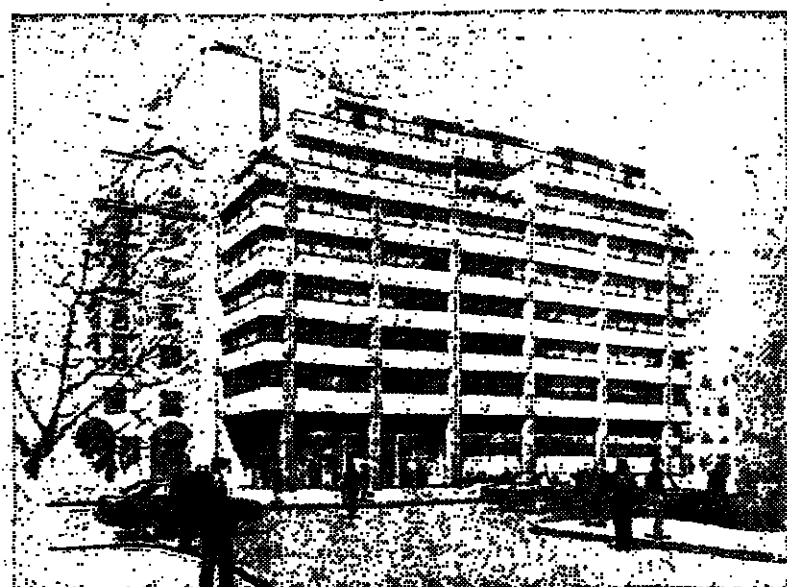
Additional land 1.46 acres

**Jones Lang
Wootton**

Chartered Surveyors
33 King Street London EC2V 8EE 01-606 4060



26 FINSBURY SQUARE LONDON EC2



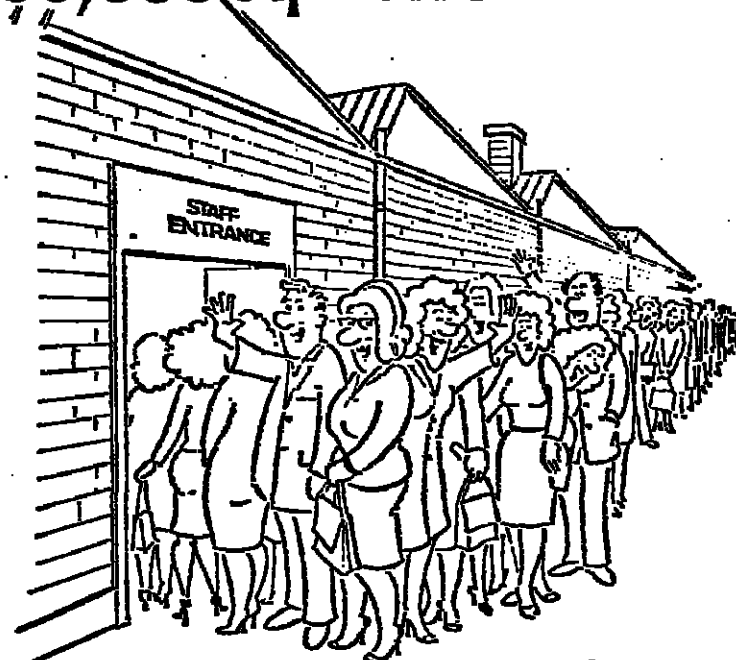
**70,000 sq. ft. approx. Air conditioned Offices
Completion Autumn 1981**

A Development by Granada Properties Ltd.

Jones Lang Wootton

Chartered Surveyors
33 King Street London EC2V 8EE 01-606 4060

WEYMOUTH 66,000 sq ft on 5.5 acres



**An opportunity to acquire modern
single storey factory accommodation
in Lynch Lane Weymouth at a
freehold price of under £8.00 per
square foot with the potential of a
loyal and immediately available workforce**

Presell page no. 2244079

Walker Son & Packman

Chartered Surveyors **WSP** Established in 1867
Blossoms Inn 3-6 Trump Street London EC2V 8DD
Tel 01-606 8111

35 Southway East Exeter EX1 1NX Telephone 0392 57026

City of London & West End Estate Agents Ltd. (Incorporated in London) Ltd. City of London

The Ivory House World Trade Centre - London



**To Let - Complete First floor
9,725 sq ft of self-contained prestige
office accommodation with views
of Yacht Haven from all windows.**

The World Trade Centre is within walking distance of Fenchurch Street Station, and there is a direct pedestrian access from Tower Hill Underground Station. The office space has its own kitchen facilities and ample car parking space is available within the site.

**One bedroom, luxury service
apartments on 22 year leases**
are available on the upper floors of this beautifully restored, 19th century building.

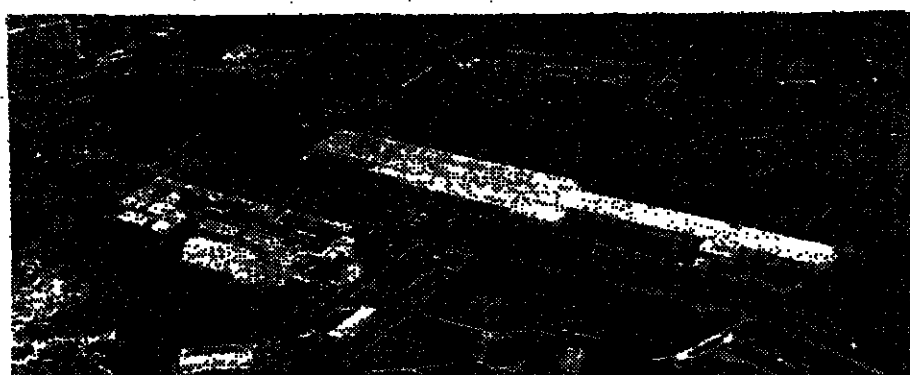
Each apartment is individually furnished and fully equipped, and all have balconies overlooking the Yacht Haven. Resident concierge and private car parking.

All World Trade Centre facilities including 24 hour switchboard, are available to residents of the Ivory House.
For full details contact Peter East on 01-488 0937.

On the instructions of Firestone (G.B.) Limited

Wrexham Industrial Estate

331,000 sq ft on 138 acres



Freehold For Sale



Jones Lang Wootton

Chartered Surveyors
33 King Street London EC2V 8EE 01-606 4060

SOUTHBANK HOUSE

Black Prince Road,
London SE1.

**Freehold Office Building
with vacant possession**

For Sale by Tender Tuesday 30th June 1981

APPROX.
85,000 SQ FT

SOLE AGENTS
DE & J LEVY
01-930 1070

Estate Agents, 130 Jermin Street, London SW1Y 4JL. Tel: 267761



Available in proposed
ENTERPRISE ZONE

**Excellent Modern
Single Storey
Factory with
Expansion Land**

**111,000 sq.ft.
on about 25 Acres**

Benefits include
* 10 YEARS RATES FREE
PLUS OTHER GRANTS AND
INCENTIVES TO QUALIFYING
USERS.

FREEHOLD (May Let)

Chamberlain & Willows
Estate Agents - Surveyors - Valuers - Tel: 01-882 4633.
Hale House, Green Lanes, London N15 5TG. Tel: 299181
Head Office: Church House, Ironmonger Lane, London EC2V 8EU.
West End Office: 1 South Audley Street, Mayfair, London W1Y 6JS.

A development by
**SUN ALLIANCE
INSURANCE GROUP**

ILFORD VALENTINES HOUSE

New Air conditioned Office Building

55,760 sq.ft. To Be Let

• Excellent Services & Finishes • Substantial Car Parking

Occupation Late 1981

Joint Letting Agents

**Jones Lang
Wootton**
Chartered Surveyors
103 Mount Street
London W1Y 6AS 01-493 6040

**PEPPER ANGLISS
& YARWOOD**
Chartered Surveyors
5/6 Carlos Place
London W1Y 5LL 01-499 6066

VOGUE HOUSE

**No. 1 Hanover Square, London W1
8,040 sq. ft. approx.**

(in suites of 2,210 sq. ft. and 5,830 sq. ft.)

Leases for sale

* Central Heating * Car parking
* Telephones * Early possession

**FULLER
PEISER**
Chartered Surveyors
18 Bolton Street
Mayfair
London W1Y 7PA
01-499 8931

Head Office London EC1

MIDHURST

A Classic Georgian property in historic Church Hill. Large ground floor retail or office area, plus cellar, storage and cloakroom. 1st floor: Large kitchen and dining room, 2nd floor: Bedroom and bathroom. Delightful partly walled garden. Offers around £100,000 for the Freehold.
Apply: Jackson-Stops & Phipps, Market Square, Midhurst GU29 9JL Tel: 073051 2357

Potential Development Land

BRISTOL - 170 acres

at Patchway within the Northern Fringe Area proposed for development by area BRISTOL STRUCTURE PLAN adjoining M4/M5 Almondsbury interchange
Available for outright purchase or option arrangement as a whole or in blocks. Plans and details available from: W. E. F. Morris and Co., Bristol House, Castle Street, Thornbury, BRISTOL. Tel: Thornbury (0454) 412618

Kingston upon Thames

New Riverside Offices to Let

6,370 sq ft

For Immediate Occupation

Jones Lang Wootton
Chartered Surveyors
105 Mount Street, London W1Y 6AS
Tel: 01-493 6040

CONWAY ROLF
01628 9100
CHARTERED SURVEYORS
40 Abchurch Lane, London EC4N 3DF

Ashton House

High Wycombe, Bucks.



9,660 Sq. Ft. approx.

Prestige,
Self-contained Office Development.

Lease For Sale or To Let.
Immediate Possession Available.

Amenities include:
*Central Heating *Lift *Suspended Ceilings *Solar Tinted Glass *Private Car Parking

Sole Agents

Chestertons

Chartered Surveyors

28 Queen Street, London EC4R 1BB Telephone: 01-243 5022 Telex: 8812798

Tunbridge Wells

Exceptional Period Office Building

Refurbished to High Standard

* Self Contained * 14 Car Parking Spaces
* Open Plan with Private Offices * No Local User Restriction

Approx 6,380 sq. ft.

To Let or For Sale

Knight Frank & Rutley
20 Hanover Square 01-629 8171
London W1R 0AT Tel: 01-629 8171

Parris & Quirk

INVESTMENT PORTFOLIO

Shop
Martin Road, Middlesbrough. Current rent £2,250 p.a. Offer over £25,000 for freehold.

Shop Property
Flowergate, Ripon. Current rent £4,530 p.a. Offer over £45,000 for freehold.

Modern S.S. Factory
Stourton, Leeds. Ground leasehold. Excellent assets. Current rent £7,100. Offers over £75,000.

Others considered for complete portfolio

Weatherall Holmes & Gale
29 Kings Street, Leeds LS1 2HP
Tel: 442066 Telex: 557544

FLEET STREET

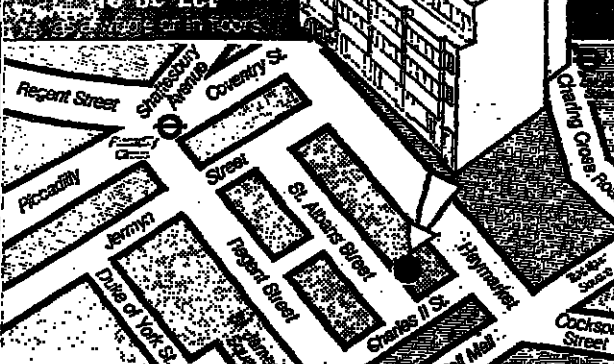
LONDON, EC4
Furnished and furnished office complex. Single or Multiple Suites. Fully furnished, secretary's conference room, telephone and telefax. Immediately available. No legal costs. Move in today.

OFFICE SPACE BANK
01-434 1687

Samuel House

6 St. Albans Street
S.W.1

NEW Air-Conditioned
Office Building
To be Let



12,600 sq. ft.

Joint Sole Letting Agents
DE & JLEVY
01-930 1070
Estate House, 130 Jermyn Street, London SW1Y 4UL. Telex: 285761

Cluttons
74 Grosvenor Street, London W1X 9DD
01-481 2768

For Client

WANTED

Close

CENTRAL LONDON

Freehold Multi-Storey
Warehouse
Premises

100/500,000 sq. ft.

LONG LEASEHOLD
CONSIDERED



Chamberlain & Willows

Estate Agents - Surveyors - Valuers - Tel: 01-882 4633.
Hale House, Green Lanes, London N15 5TG. Telex: 299181
Head Office: Church House, Innsinger Lane, London EC3V 9BL
West End Office: 1 South Alley Street, Mayfair, London W1Y 6PS

City of London offices

To let

8,135 sq ft

Colonial House
Mincing Lane EC3

2,410 sq ft and 4,340 sq ft

Ibex House
Minories EC3

Debenham Tewson & Chinnocks

Chartered Surveyors
Bancroft House, Paternoster Square
London EC4P 4ET
01-236 1520

BRACKNELL

FREEHOLD OFFICE
DEVELOPMENT SITE

FOR SALE
BY TENDER

Fletcher King
100-102 Park Street, London W1X 1PL
01-734 7701

VEHICLE MAINTENANCE GARAGE

Battersea SW11

FOR SALE or TO LET

Modern purpose-built fully-equipped workshop with Stores, Offices and Mess-rooms totalling 6,000 sq. ft. approx. Concrete forecourt 6,000 sq. ft. Long Lease.

W. BERRY TEMPLETON
PROPERTY CONSULTANTS

47 Great Russell Street
London WC1B 3PA
Telephone: 01-637 4471

JOHN D'WOOD

TO LET
MODERN AIR-CONDITIONED OFFICES
NEAR HAYMARKET, SW1

2,065 SQ FT (Approx)

Sole Agents: John D. Wood.

Berkley Square Office (Ref. CMCB/RCCH)

23 BERKELEY SQUARE, LONDON W1X 6AL

01-429 9050 Telex: 21242

Chartered Surveyors & Auctioneers
36 Dover Street, London W1X 3AB
(01) 493 1935 - Telex: 261867
Byard Lane, Bridesmith Gate, Nottingham
(0602) 54272 - Telex: 378157



FOR SALE
NEW FACTORY AND LAND
NORTH NOTTINGHAMSHIRE
FLOOR AREA 61,800 SQ. FT.
SITE AREA 65 ACRES
FREEHOLD—MIGHT LET

On the instructions of Siebe Gorman (Holdings) Ltd.

PRESTIGE HEADQUARTERS BUILDING

Full Air Conditioning
Immediate Possession



ROYAL WINDSOR

Car Parking 7,560 Square Feet
INDIVIDUAL FLOORS MAY BE SUB-LET

Sole Agents:

B. S. CAMPSIE & CO.
80, Peasod Street. Windsor 69055

QUEENSWAY HOUSE

WESTBOURNE GROVE
LONDON W2

Prestige new headquarter offices approximately 8,170 square feet on first to fourth floors.

Finished to a high specification.

TO BE LET

A DEVELOPMENT BY
GE Wallis & Sons Ltd

Joint Sole Agents:

Edward Erdman

Surveyors
6 Grosvenor Street,
London W1X 0AD
Telephone: 01-628 8191

MICHAEL LAURIE & PARTNERS

Surveyors
Fitzroy House,
12-20 Grafton Street,
London W1X 4DD
Telephone: 01-493 7050

Hanover Square W1.

Retail/Showroom To Let

Ground floor 3,000sq. ft. Frontage 22'6"
Basement 1,900sq. ft. Depth 140'

Ref. HJW

Weatherall Green & Smith
01-405 6944

Cyril Leonard

PRESTIGE OFFICES

CROYDON, SURREY

(Adj. East Croydon Station)

18,600 SQ. FT.

Air-conditioned, 4 lifts, car parking, 24-hour security.

Sole Agents:

DRUCE EST 1822

Druce House
Manchester Square
London W1X 2DD
Tel: 01-486 1252

LONG TERM FINANCE

Institutional clients have
immediate funds available for

- (a) Business Purchase and Expansion
- (b) Property Investment
- (c) Property Development and Dealing

Propositions will be considered in the first instance
by retained surveyors:

ATTN: C. A. GERSHINSON, FRICS



Norman Hirschfield Ryde & Browne

40 Wood Street,
London W1W 7JG
Telephone: 01-494 4601
Telex: 27950 HIR-401

Telex: 855625 PROPER R.

IDEAL OWNER OCCUPATION AND/OR INVESTMENT

41, Berkeley Square
& No. 1, Farm Street,
Mayfair, London W1

In need of refurbishment & modernisation.
51 years lease for sale.

DE GROOT COLLIS

9 Clifford Street
London W1X 2AL
01-734 1304

Westlink House, Brentford.

SUPERB
REFURBISHED
OFFICE FLOOR
TO LET

22,650 sq. ft.



Barrington Laurance

21 South Audley Street, London W1Y 6ED Tel: 01-480 0141 Telex: 280333

Hull Development Opportunities

Range of both serviced industrial sites (1/2 acre to 50 acres) and factories (500 to 35,000 sq. ft.) for lease or purchase. Development Area incentives. First class communications.

Contact: J. A. Higginson, F.R.I.C.S.
Chief Land and Property Officer,
Kingston upon Hull City Council
77 Lowgate, Hull. Tel: (0482) 226266



Pepper Road, Leeds

100% Industrial
Building Allowances

Available on well located small unit
Industrial development

Ref: SHS.B

King & Co
1 Snow Hill, London EC4A 3DL
Telex: 884485
01-236 3000

W.C.2
TO BE LET
Modern Office Floor
1,722 sq. ft. • LIFT • AIR CONDITIONING

Herring
Sole Agents

Chartered Surveyors
01-734 8155

BUILDING LAND AND SITES

DEVELOPER seeks involvement with companies for joint development of industrial and warehouse land and premises in Bristol and other prime areas with sites require freehold and long leasehold sites up to 2 acres. Contact: Edward J. Herring & Company Ltd. DRW, 02-2-22561.

SHOPS AND OFFICES

WC1. 2,500 sq. ft. excellent A.C. office floor. Fully fitted, telephones installed. Immediate occupation. Anthony Lipton and Co. 01-481 2700.
STRA. WOOD. 15-15,500 sq. ft. modern offices to let. Exceptionally attractive terms. Immediate possession. Contact: David Weston of Linnell Commercial on 493 4832.

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4A 3DF

Telegrams: Finatime, London PS4. Telex: 3954571

Telephone: 01-243 2000

Friday May 8 1981

The curse of terrorism

THE CURSE of terrorism has afflicted many European nations, not to mention those peoples whose fate always has been determined by violence rather than by an orderly political process. The fabric of Italy has been severely strained by small, ruthless groups of the extreme Right and Left; West Germany has suffered the murder of several public figures; Britain has been held to ransom by Irish extremists; in Turkey a spate of political killings has been ended, at least for the moment, by a severely repressive military regime.

Killings

In Spain, terrorism has been endemic since the 19th century when its inspiration was mainly anarchist. A case can be made for saying that the problem has become worse there than anywhere in Europe. Basque autonomists have carried out a campaign of killings. Right-wing groups have been active. A shadowy organisation called Grapo has re-entered the lists.

On May 4 a general and two members of the Guardia Civil gendarmerie were killed by Grapo in Madrid and Barcelona. Yesterday under very similar circumstances, the head of the King's military household, Lt. Gen. Joaquim Maria Valenzuela y Alciabar-Jauregui, was seriously injured by a bomb. Three men were killed.

Grapo's ideology and motives are largely a matter of conjecture. But the consequences of its actions are only too clear. Groups of people come there shouting slogans for a return to dictatorship. There is no reason to believe that they expressed the popular will. But their cries suited the purpose of those members of the armed forces who remain unconvinced to democracy in Spain.

Even before Grapo struck the future of Spain was uncomfortably balanced. The democratic constitutional monarchy had survived a bungled coup on February 23, largely because King Juan Carlos exerted his full influence against the plotters. In the aftermath it has become clear that among the officer corps there is a strong current in favour of a takeover, or something approaching it. The latest events can only encourage the hothouse.

The officer corps regards itself as the guardian of the unity of Spain, which it considers to be threatened both by the Basque autonomists and by the readiness of the politicians to concede a measure of devolution to the Spanish regions. The

military also look upon themselves as the guarantors of law and order and the protectors of Spain against Communism.

This internal role, rather than any external threat, explains the size of the Spanish armed forces. The three services consist of 342,000 men, to which there must be added 104,000 men in paramilitary gendarmerie units. Which external enemy are they to fight? Yugoslavia, with an obvious potential attacker, though admittedly a smaller population, makes do with 264,000 men under arms.

The nature of the Spanish forces is further illustrated by their top heaviness. There are almost 1,500 officers of general or equivalent rank, including those retired on full pay. They form a powerful caste and are the representatives of what, for long, has been the real Spanish establishment.

Targets

It is to these men that the West must make very plain that only a democratic Spain is a welcome partner. Spain is knocking at the gate of the Common Market. In March the heads of government of the Ten, meeting at Maastricht, stated clearly that it was a democratic Spain that they wanted to see in their democratic community. Every responsible Spaniard must be aware that the prospect of Spanish membership in the EEC is a chief reason why there is foreign investment of \$1bn a year in Spain. The loss of only a part of it would have dire consequences for the Spanish economy.

Spain, and not least its soldiers, also wish to join Nato. That gate, too, should not be opened to an undemocratic Spain. Nor should an undemocratic Spain be given the improved military and financial aid which it hopes for from Washington when the existing bilateral defence treaty comes up for renegotiation soon.

All that having been said, it must not be forgotten that the military men have become targets for indiscriminate and morally indefensible attack. The most important task is to persuade the men of good will among them that the worst outcome for Spain would be a descent down a spiral of terrorism, autocracy, more terrorism, and more autocracy. The determined defence of existing institutions, coupled with the remedy of justified grievances, is the best way to exercise the curse of the terrorists.

Small help for small business

ONE OF the few economic issues on which there seems to be a genuine consensus in Britain stretching right across the political spectrum is the need to encourage small businesses. It has been widely recognised for several years now that one of the most distinctive features of Britain's industrial structure, which may in part account for its poor economic performance, is the high degree of industrial concentration and the comparative weakness of the small business sector.

Half-hearted

This makes it all the more surprising that the steps which have been taken to promote the development and formation of small businesses, both by the present Government and by the previous one, have been so half-hearted and halting. After five years of Budgets containing "packages" specifically designed to help small businesses, there is little evidence, as yet, of the growth in enterprise and risk-taking which everybody agrees could make a significant contribution to economic recovery in the coming years.

The latest measures, announced in this year's Budget, appeared at first sight to extend significantly the range of incentives available. The Loan Guarantee Scheme, under which the Department of Industry will guarantee 80 per cent of term loans up to £75,000 made by banks to small businesses, is the first positive response to many years of lobbying by small business organisations; they have pointed to the existence of much more generous arrangements of this kind for small businesses in other countries, particularly in Germany and the U.S. The Business Start-Up Scheme was supposed to assist with the even more difficult problem of raising initial finance for new ventures, by providing large tax incentives for individuals who are willing to make significant investments.

The Government is so keen on these measures that this week it launched a publicity campaign, likely to cost about £500,000, to alert entrepreneurs and investors to the range of incentives that are now available. Unfortunately the details

of the proposals, which are emerging only gradually, are provoking consternation rather than enthusiasm among many small businessmen.

The Business Start-Up Scheme contained in the Finance Bill was only a shadow of the seemingly far-reaching reform announced by the Chancellor in his Budget Speech. The class of businesses eligible for investment is narrow—practically all non-manufacturing businesses, as well as any businesses associated with other companies are excluded. The definition of "new businesses" is so restrictive that it could make it impossible for many entrepreneurs with existing business experience to benefit. The insistence that tax relief is available only to "outside" investors rules out the kind of support which is most likely in practice. These and other restrictions make it unlikely that the scheme will have a great impact on the rate of new business formations. Similarly, there are doubts about the likely effectiveness of the Loan Guarantee Scheme (details of which are still being finalised). The Government's intention is that loans guaranteed will total 10m and the whole scheme will be administered by just three men of enterprise seems still officials.

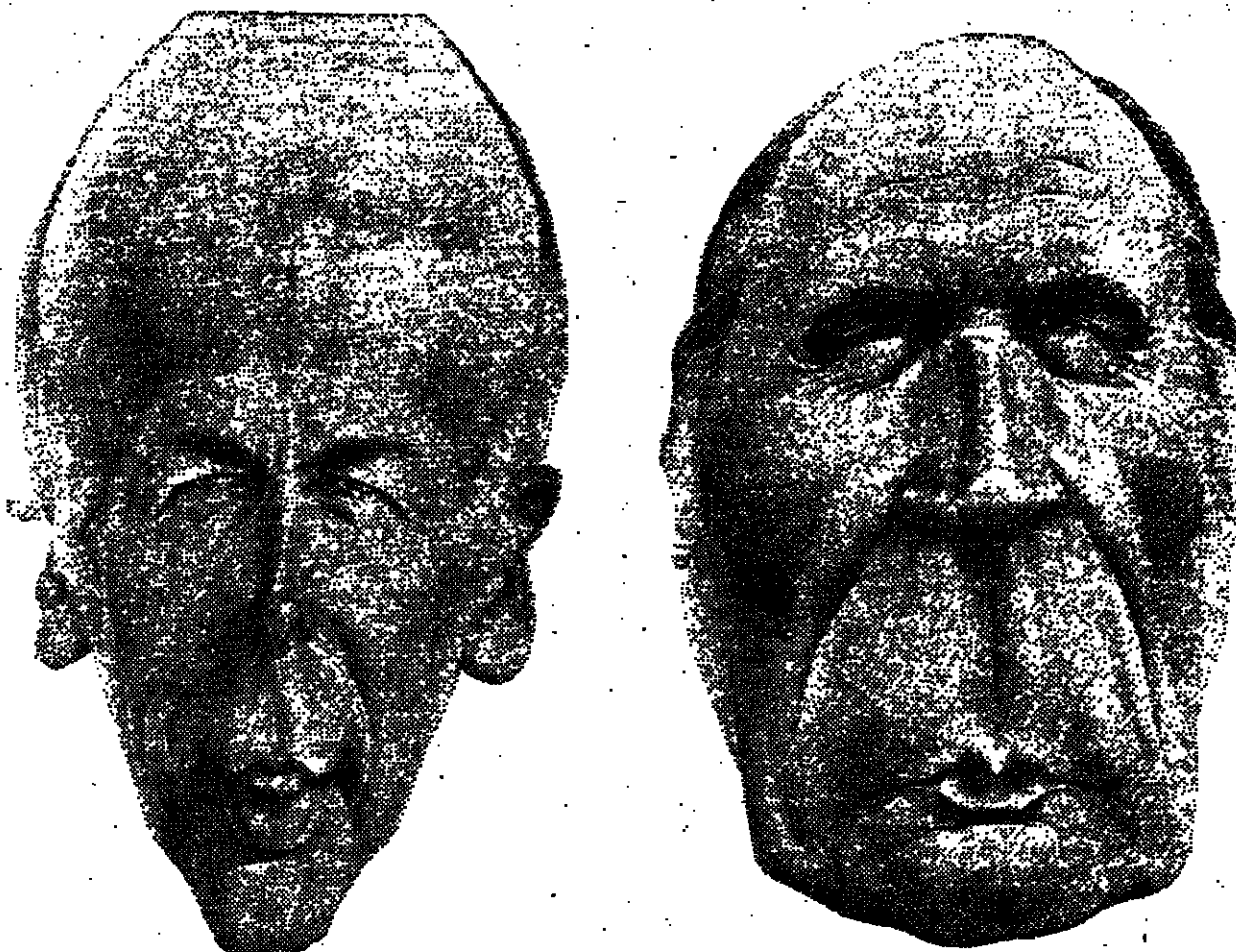
Lower priority

As in the past the encouragement of enterprises seems still to enjoy lower priority than the Inland Revenue's desire to combat tax avoidance and the Treasury's determination to contain public spending. The objectives of the Inland Revenue and Treasury are perfectly sound ones, but in the present harsh economic climate it is arguable that the balance needs to be tilted further in favour of small business, perhaps only temporarily. In the long run, a thorough reform of the whole tax system aimed at eliminating the tax advantages of housing and institutional investment, and the continuing disincentives against demerger of large companies would probably do more than any of the present proposals to give personal enterprise access to personal savings.

THE FRENCH ELECTION

Giscard plays his strongest card

By Robert Mauthner in Paris



The protagonists as seen by the French caricaturist Jean-Claude Morchoisne from his portfolio of presidential candidates sardonically titled, *Les Grands Prédateurs* published by Editions Atcher 786, Paris

THE replay of a cup final is often more exciting than the first encounter, and the French presidential election, due to be decided on Sunday, is no exception.

The second match between M. Valéry Giscard d'Estaing, the outgoing President and champion of "the advanced liberal society" and his Socialist challenger, M. François Mitterrand, has already turned out to be one of the most fascinating cliff-hangers in recent French history. All the indications are that the result will be at least as close as it was after their first presidential clash in 1974.

On that occasion, M. Giscard d'Estaing squeezed home by the narrow margin of about 420,000 votes or 1.5 percentage points. But the conditions in which the election was held were very different from those of today. The French economy was booming and had not yet been affected by the first oil price shock, which occurred the previous autumn.

In addition, M. Giscard d'Estaing, though billed as a man of the Right, had unleashed a wind of change into the election with refreshing new ideas on social reform. His youth and enthusiasm was contagious in a country whose social structure was creaking under the burden of long years of centralised and heavy-handed Gaullist government.

Seven years later, M. Giscard d'Estaing projects a very different image. Like every Head of Government or State who has been in power for such a long time, his balance-sheet has made him vulnerable to the criticisms of his political opponents and the most cruel of all, accountants, the electorate. It is certainly true as M. Giscard d'Estaing and his Prime Minister, M. Raymond Barre, have repeatedly claimed, that the world economic situation and, particularly, the oil crisis have struck a body blow at the French economy, still dangerously dependent on imported energy.

However, the stark tale told by the main economic indicators and the direct impact it has on the daily lives of the French people, tends to influence the voter rather more than international comparisons.

The outgoing President has spent much of his second-round election campaign telling the people that France has the biggest aircraft industry in Europe, the world's third nuclear power, the leader of the European computer industry and will soon be preceded by only the U.S. and Japan in the West's league of top economic nations. Such pronouncements may flatter French national pride for a brief moment, but what the man-in-the-street sees in front of his nose is a record 1.7m unemployed, prices rising at an annual rate of about 13 per cent and stagnating, if not falling, living standards.

That, together with the understandable desire of any nation to see a change in its Government after nearly 25 years of Gaullist and Centre-Right rule, presents a serious handicap for the outgoing President.

The realisation that he

would probably be defeated if the election were fought on his record alone—and on the alternative policies put forward by M. Mitterrand has obliged M. Giscard d'Estaing to employ that most successful of all French weapons, the anti-red peril weapon.

This device, with its enormous fall-out, has been used with great effect in all elections since the creation of the Fifth Republic in 1958. It is almost entirely responsible for the fact that the much-talked-about principle of "alternance," which can best be translated as

Home problems more important than international glory

democratic change of government, has not functioned properly in France.

The weapon is fairly simple to operate. All that has to be done is to present the basic issue in an election as a choice between a free and a collectivist society and to demonstrate that any left-wing government would be the prisoner of the Communists.

It was a point that was hammered home by M. Giscard d'Estaing in his TV debate with M. Mitterrand earlier this week, but perhaps less convincingly than before because of the Socialist candidate's refusal to be pinned down on the crucial problem of Communist participation in his government.

In contrast with previous

elections, particularly the 1974 presidential contest in which he was the joint candidate of the Left, François Mitterrand has won slightly more freedom of manoeuvre, following the poor showing of M. Georges Marchais, the Communist leader, in the first round.

M. Marchais' score of 15 per cent of the total votes cast was the worst Communist election result since the Popular Front of 1936 and was certainly responsible for the subsequent decision by the Party's Central Committee to switch its support to M. Mitterrand in the second round without setting any prior conditions.

This means that the Socialist candidate is able to go into the final ballot without having promised that he will appoint Communist Ministers to his government, an omission which could well win him valuable support from a number of Gaullist and Centrist voters. It also explains M. Mitterrand's post-first round "cat that got at the cream" expression and his relaxed campaign tactics over the past two weeks, during which he has not addressed any big public meetings.

After his big success in the first ballot, when he obtained nearly 38 per cent of the popular vote and lagged only 2.5 points behind M. Giscard d'Estaing, the Socialist candidate and his advisers clearly thought that discretion was the better part of valour.

Whether they were right is another matter. For the TV debate clearly underlined the difficulties that M. Mitterrand, if he wins, would face after the

presidential election. The Communists may not have set any prior conditions for supporting their old arch-enemy in the second round, but that does not mean they have dropped their demand that M. Mitterrand's government should include Communist Ministers.

M. Mitterrand is thus in the uncomfortable position of knowing that, even if he has not been forced to make any commitment to the Communists before Sunday's ballot, he could well become their prisoner subsequently. The Socialist candidate has devised a complicated constitutional scenario, which he hopes will clarify the situation after the presidential election.

A transitional government would be appointed by M. Mitterrand immediately after the election, composed of his own supporters. The assumption is that it would be dominated by Socialists and left-wing radicals. This government would take a number of important decisions such as the raising of the national minimum wage, pensions and family allowances, which it can do by decree. Within a few weeks, parliament would be dissolved and a general election would be held before July 1.

The composition of the new government, following the parliamentary election, would reflect the political colour of the National Assembly and the inclusion of Communists in the Government would depend on whether the Socialist and Communist parties were successful in negotiating a common programme, a point M. Mitterrand

has made on several occasions. He has emphasised, however, that the disagreements between the Socialists and Communists which led to the break-up of the Union of the Left in the autumn of 1977, have not been resolved.

The Socialist candidate's vagueness, his identification with M. Jacques Chirac, the Gaullist leader, on certain issues and the fact that some Gaullist members of parliament are planning to vote for M. Mitterrand, has led to some speculation that the latter is planning a deal with the

Whoever wins will be handcuffed to his allies

Gaullists. Though such a development cannot be ruled out entirely, in the longer run, it is certainly not M. Mitterrand's favourite option.

Apart from the odium that would be heaped immediately on M. Mitterrand and the Socialist Party by an electorate which has voted for a left-wing President and government, such an alliance would clearly prove unworkable in practice.

The Gaullist RPR Party, wedded as it is to a free enterprise society, can hardly be expected to vote in parliament for M. Mitterrand's nationalisation programme, embracing the entire banking sector and 11 of the country's biggest companies. What is more, M. Chirac has gone out of his way to dis-

credit himself from M. Mitterrand and his programme, as the result of what may prove to have been one of the Socialist candidate's biggest mistakes over the past two weeks. In his TV debate with M. Giscard d'Estaing last Wednesday, M. Mitterrand made so many references to criticisms of the outgoing President by M. Chirac that the Gaullist leader felt himself obliged to put the record straight.

Whereas, in an earlier statement made just after the first round results were proclaimed, M. Chirac merely said that he would vote personally for Giscard d'Estaing in the final ballot, while leaving his supporters to decide for themselves what they should do, the Gaullist leader's latest declaration contains much stronger advice. It specifically castigates M. Mitterrand's economic principles, "which have failed everywhere they have been applied," and underlines the risks of a Socialist alliance with the Communists.

To win even this mitigated endorsement from M. Chirac, M. Giscard d'Estaing has gone fishing shamelessly for Gaullist votes over the past two weeks.

Emphasising that even after the hardest matches, opposing teams shake hands and exchange their jerseys, M. Giscard d'Estaing has praised M. Chirac and some of his policy proposals at meeting after meeting.

Such are the customs of the two-round French voting system. Everyone has his own row in the first round, only for the two main political families of the Left and Right to kiss and make up among themselves in time for the final struggle. The reconciliation ceremonies, it is true, have been much cooler this time than in the past, but they have taken place nevertheless.

The conventional wisdom is that more Communists will vote for M. Mitterrand than Gaullists for M. Giscard d'Estaing. But nobody knows exactly how the 4 per cent first round ecologist electorate will split up or whether M. Mitterrand has succeeded in clinching victory by promising hundreds of thousands of motorcyclists that he will abolish the unpopular road tax which M. Giscard d'Estaing imposed.

Both M. Giscard d'Estaing and M. Mitterrand will need every vote they can get. The last poll, a public opinion poll, which forecast the Socialist candidate's victory by 51.5 per cent against M. Giscard d'Estaing's 48.5 per cent, is already a week old and a great deal has happened since then. The general assumption is that the two candidates will go into the final ballot with their chances roughly equal.

Against the traditional conservatism of the French electorate when it comes to fundamental choices, must be set the desire of a growing number of people for a real change of government.

The two factors are finely balanced. The only forecast that can be made with any certainty is that, whoever wins the election will be handcuffed firmly to his reluctant second round allies.

MEN AND MATTERS

Adventurous

Peter Brooke comes to Britain in the same venturesome spirit in which his father ran away from a Hampshire home to seek his fortune in the U.S. But the generation gap has wrought some changes.

Brooke senior followed the classic U.S. immigrant success story, working his way through medical school to become a surgeon. His son returns to Britain as a manager of Advent Technology, the latest, and at £10m the biggest, venture capital fund formed here.

At the age of 51, Brooke has become a prominent figure in the U.S. East Coast's venture capital industry. His T.A. Associates manages funds of more than \$200m. And he has a good eye for winners.

Brooke, a cousin of the former Ulster Unionist politician Lord Brookeborough, backed Dr. Wang in the early days of Wang Laboratories. Four years ago his funds took a 30 per cent stake for \$750,000 in Tandon Magnetics which went public last

year valued at more than \$100m. Brooke is also into Biogen, one of high-flying and fashionable genetic engineering companies.

His two British partners in Advent, which is backed mainly by Scottish institutions, come from a similar entrepreneurial mould. Michael Moran, who says he has become involved "to satisfy my ego and my pocket," was a co-founder of a Microwave and Electronic Systems which he sold to Racal in 1979 for £5m. David Cooksey is chairman of Interobra, a precision plastics group born out of a loss-making business he bought from De La Rue in 1971.

Brooke is convinced the time is now right for a technological restructuring of British industry

Accounted out

The story of how auditors Arthur Young McClelland Moores qualified the accounts of Grattan Warehouses last year, only to upset their other Bradford mail order client Empire Stores, now has a sad sequel in the decision of Empire to propose the replacement of Arthur Young by Thornton Baker.

A fiendishly complicated row over accounting for VAT lies behind the rift, and though the details are complex, what it boils down to is that Arthur Young found themselves with one client—Grattan—switching over abruptly a year ago to the accounting method long used by Empire.

Grattan's view was no longer a true and fair one in this respect, decided Arthur Young, and they were backed up by a panel of the Accounting Standards Committee. But this left Empire out on a limb, still protesting that its past treatment has been correct but resigned to today's annual report to the conclusion that it has "no alternative but to accept the view of the ASC."

This change in accounting policy left Empire's pre-tax

profits for the year to last January \$441,000 lower than they would otherwise have been, in what was anyway a difficult year, and chairman John Grattwick explained yesterday that the close relationship with the auditors had been affected. Arthur Young were told they would have to fight to hold the audit against the challenge of two other firms—and Thornton Baker emerged as the winners.

These reasons for the change of auditors are not directly spelled out in the annual report, which reveals only that Arthur Young are "bowing out with dignity." The present auditors have confirmed that there are no matters which the company should be brought to the attention of shareholders.

Dressed to kill

The great American tradition of the burlesque entrepreneur is ably maintained by Wilton "Tony" Husch, the proud pioneer of "Three Mile Island Creamy Mushroom Dressing." It melts down on your salad with a flavour explosion.

Not that that sort of advertising copy is likely to help him top any popularity polls in Harrisburg, the Pennsylvania town which tested on the brink of nuclear disaster two years ago. But at least Husch can plead a good cause. Profits from the salad dressing will go to an independent school which he helped build in St. Louis, Kentucky.

Crossroads School, where Husch chairs the financial development committee, is running at a \$150,000 loss. There's a billion-dollar salad dressing market out there, he says, "and if we can just get a tiny piece of it, we can save our school."

Husch springs, inevitably, from California, where he ran an aerial photography business in Berkeley, and subsequently a vineyard in nearby Mendocino. His latest brainchild was born, he explains, in

a restaurant where he was offered Thousand Island Dressing.

Husch is well-versed in portentous blarney to promote the venture. "Humor is a much-needed solvent of terror and tension in our lives. The high-recognition name Three Mile Island is an attention-getter. If people want to give some thought to what's behind the name, the events and the implications, that's fine. It's no more controversial than Russian dressing. I'm trying to raise money for the school and live up people's salads."

Safe keeping

The slogan "everything you want from a store—and a little bit more" will no doubt take on an extra resonance for customers of the Safeway supermarkets, where police and staff combat an extortionist who is adulterating with poison items of food on the supermarket shelves.

The racket is not new—it was used against Safeway's American parent's stores last year. Its emergence in Britain may, however, spark interest among vulnerable British companies in a type of insurance policy designed to guard against—or more precisely compensate for—just such a threat.

Stewart Wrightson's "product extortion" policy has been available for some seven months and has attracted a number of American buyers. It provides for recalling and destroying the threatened stock, and for money extorted by the racketeer. A useful precaution for companies to keep up their sleeves and, I suspect, under their hats.

Half-pay

Overheard at a Woolwich bus stop: "How much does your old man earn these days, Doris?" "Same as always, love—about half of what he's paid."

It's a fact
Almost to a man,
Industrialists
have praised
Skelmersdale's
business-like
help
in settling
them in

Skelmersdale

Skelmersdale Development Corporation
Pennylands, Skelmersdale Lancashire WN8 8AR
Tel: Skelmersdale 24242 STD Code (0695)
Telex: 628259

Observer

Friday, May 8, 1981

Merseyside

Unemployment has jumped by a third in the past year—to 16 per cent—but concerted efforts have started many new ventures and Merseyside's resilience and unique spirit live on.

The faint noises of recovery

By Anthony Moreton
Regional Affairs Editor

THERE ARE SIGNS—faint ones but signs none the less—that economic conditions may be starting to pick up on Merseyside. In this the local scene is mirroring the more encouraging, if faint, noises which are beginning to be heard about the economy nationally.

These signs, which are treated with some scepticism by many industrialists, are nevertheless apparent within the banking sector. There, it is plain that more inquiries are being made about bank advances and in some cases the inquiries have been turned into firm applica-

tions for finance towards the cost of projects.

Business confidence at this time is like the appearance of the first flowers in spring. An unusually severe or late frost can kill them off quickly.

So industry is waiting to see if there are any late frosts around before taking the plunge and putting in new capital or taking on more workers. But one encouraging sign is that Consolidated Bathurst is considering reopening part of Bowater newsprint mill at Ellesmere Port.

Certainly, Merseyside needs every encouraging sign that is available. Over the past year unemployment has jumped by about a third to 15.9 per cent within the special development area (essentially, the county with the exception of St. Helens and Southport). And this figure is bound to rise as the Bowater shut-down (outside the area but an influence on it) and Vauxhall cutbacks at Ellesmere Port, and Tate and Lyle's 1,570 laid off in the city, work their way through into the official statistics.

The figure, as is usual in other areas, understates the effect of unemployment: about one person in every five of the county's workforce is now out of work. And with 28,000 school-leavers coming on to the work register this summer, of whom only just over half can be reasonably assured of a job given previous experience, the position is not going to improve much in the near future.

However, Merseyside is not without great resilience. There may have been serious redundancies among some of the larger companies in the area but there is surprising strength, and inclination to grow, among the smaller ones.

When the county set up Chase—County Help for Active Small Enterprises—late in 1978 to give assistance to small com-

panies it little realised how successful this scheme would be.

The assistance was aimed initially at companies with not more than 200 employees. It was so successful that to stretch the finance the size of company aided had to be reduced to 100 employees and eventually to 50. By last month Chase had advanced £2.3m to projects which had led to the creation of just over 4,000 jobs.

Employment creation, though, is not the prime objective of Chase's activities. Its philosophy is that grants should be geared to capital investment so that the company will be viable in the long term; and to be a recipient the company must have a market for its products which is at least partly outside the county's boundaries.

This preoccupation with the future also concerns Merceco—the Merseyside County Economic Development Office—which is the main instrument for redeveloping the economic life of the county. Set up by the county council in August, 1978, its job is to "sell" Merseyside's attractions.

Concentrated

Merceco's problem is that so many of the Government-backed schemes concentrate on manufacturing industry and Liverpool, in particular, has always been a service centre rather than a production base.

There are large companies within the area such as B.L. Unilever, I.M.I., J. Bibby, BICC, Ford, Champion Sparking Plug and Metal Box, but not only is Liverpool's strength in services but this is the part of the economy that is most likely to grow. Yet it is here that the Government gives least help.

This service strength grew out of Liverpool's great docks. The city and its hinterland grew with the port and its allied trades: if Liverpoolians

were not dockers they might be seamen or work in chandlery, insurance, transport or brokers' offices.

Manufacturing industry in Merseyside actually accounts for just 31 per cent of the employed population and is expected to drop to between 26.4 and 28.8 per cent by 1986. In the same period service industries should rise from their present 64.1 per cent to between 63.9 and 68.4 per cent.

This change will mask other, more subtle, influences. There is little doubt that Merseyside, like the rest of Britain, will have come to terms with a smaller workforce. Compared with just under 600,000 in jobs now it has been forecast that, on the most favourable projection, the area will be able to sustain only 575,000 jobs by 1986 and the figure could even be as low as just under 500,000.

This is because not only are there still redundancies likely to come from companies within the area—heavy ones have been announced in the recent past by Dunlop, Tate and Lyle, Courtaulds, B.L. Bowater, Massey Ferguson and the docks—but the eventual level of employment will depend to a large extent on the county's ability to secure more service industries.

In this aim Liverpool has to compete with Manchester as an office centre. And Manchester has greater pull because it is the accepted regional centre of Government.

Parallel to this, those industries which were encouraged to move to Liverpool and the surrounding areas, especially under national regional policy in the early 1960s, have almost without exception ceased to expand employment and where they are growing it is via the path of new capital-intensive projects.

However, this halt to internal

growth will not change one other salient feature of the Merseyside economy which often escapes notice. While the area predominantly caters for service employment those who work in manufacturing companies do so in above-average size units.

It is estimated that 28 per cent of Merseyside workers are employed in factories which employ at least 1,000 people. Nationally, the figure for such employment is just 18 per cent.

It is this concentration of the industrial workforce in very

large plants which contributes to Liverpool's difficulties with its image to the outside world: Liverpool is frequently accused of having an unruly, strike-prone workforce. To those working in the city this is so at variance with the facts as to be laughable, but the image sticks.

It has arisen because there has been trouble in a small number of production-line factories, especially the car plants. A workforce that was brought up to accept the casual nature of so much dockside employment was reluctant to adapt to

CONTINUED ON NEXT PAGE



Liverpool's famous landmark, the Royal Liver Building, from the Mersey. Most of the area's employment is in the service industries, not manufacturing, and the city is a big regional shopping centre.

Early bird opportunities on Merseyside

MERSEYSIDE DEVELOPMENT CORPORATION IS NOW IN BUSINESS

Parliament has approved the Order setting up the Development Corporation — which is charged with the task of bringing new life to Merseyside's redundant docklands.



Developers and investors will recognise the potential of these historic docks and warehouses — which were once such a major part of Britain's trade with the rest of the world — seeing in them the future possibilities of:

- shopping, entertainment and recreational facilities
- luxury apartments overlooking the Mersey
- waterfront restaurants
- yacht berths and marinas
- industrial locations and premises.

Although this major, exciting regeneration is just beginning, the Development Corporation has already identified several choice sites which will attract the discriminating developer/investor. For further information please get in touch with:

Basil Bean,
Chief Executive,
Merseyside Development Corporation,
Royal Liver Buildings, Pierhead,
Liverpool L3 1JH.
Tel: 051-236 6090

MERSEYSIDE DEVELOPMENT CORPORATION

MERSEYSIDE II

Strategy drawn up to rejuvenate docklands

DEVELOPMENT CORPORATION

ANTHONY MORETON

FROM HIS OFFICE on the third floor of Graeme House, an office that he occupies temporarily, courtesy of the Government, until more permanent accommodation is available in the Royal Liver Building, Basil Bean sees the silted-up Canning Dock, the listed buildings of the Albert Dock and further up river, the sheds around Duke's Dock. The view encapsulates his task as chief executive of the Merseyside Development Corporation.

What should the corporation do about the docks which have silted up, in some places to a depth of 30 ft? What is the role of the listed buildings and will development go ahead if the Environment Minister decides, after a planning inquiry, that the listing should remain? What role is there for the other dockside buildings and the docks themselves?

The corporation may have been in existence, legally, for just over five weeks but already a strategy has been drawn up and the corporation is building up its own momentum. This is because Mr. Leslie Young, the chairman and head of J. Bibby and Son, and Sir Kenneth Thompson, former leader of the Merseyside County Council and a one-time Conservative Junior Minister at Westminster, had been given power to get the corporation under way even before it had legal standing.

Basil Bean, who came from Northampton New Town, where he was chief executive, has therefore had a small team of eight people working with him for the past 12 months. But though he came from a New Town he is at pains to point out that the development corporation will not be the same sort of animal as at Northampton.

"We shall be a much smaller, slimmer organisation. We have been operating in a shadow capacity for months and so have had time to think things out and we shall not have more than about 50 on our staff altogether. The greater part of the action will be done by the

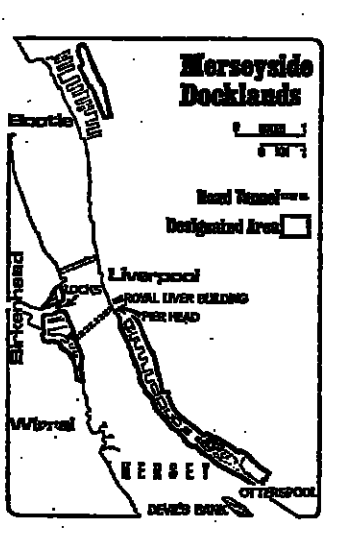
private developer. We do not want to be a quango with great departments of architects, engineers or surveyors. We shall farm all that sort of work out and I have already been having talks with many organisations, such as Merseyside County Council and Liverpool City Council to see how they can help us."

In this, Mr. Bean is repeating the sort of system he ran at Northampton where, for example, although the New Town built houses, their management was handed over to the town council.

When the Merseyside Corporation was set up by Mr. Michael Heseltine, Secretary for the Environment, it was given the remit of rejuvenating the derelict and disused docklands. The Minister also set up a similar body to redevelop London's docklands but the history of the two has been quite different even though, eventually, comparisons are bound to be drawn between them.

Impeded

The London body, under the chairmanship of Mr. Nigel Brookes, also chairman of Trafalgar House, has not yet got off the ground legally because its passage through Parliament has been impeded by a discussion on the possibility that the Bill setting it up is hybrid, a technically which could arise when legislation might affect more than one local authority. To that extent, Merseyside has stolen a march on London.



Merseyside is aware, though, that it suffers from some disadvantages compared with London. Institutional capital will be a lot easier to attract to London, if only because the City geographically runs up against the London development corporation's boundary. London also has a nationally known focal point, in St. Katharine's Docks, with the advantage of several years' work undertaken by a Docklands Joint Committee on much the same area and the arrival of a number of big companies with investment plans, such as News International's printing plant for the Sun and News of the World and the Daily Telegraph's plant for its daily and Sunday papers.

This theoretical head start does not deter Mr. Bean. He points to the fact that Liverpool is a name known throughout the world, especially in the U.S.; that it has already attracted investment inquiries; and that it is in closer touch with an excellent motorway network, much better than London's docklands have on their doorstep.

The designated area of docklands covers 865 acres, on both sides of the Mersey, on three separate areas. The major portion runs south from Pier Head to Otterpool, a distance of about three to four miles, and encompasses all the city's south docks which were closed by the Mersey Docks and Harbour Company in 1972. Many of these docks are at right angles to the river.

Towards the southern end there is a large, disused oil tank installation with nearly 80 tanks on it which will need pulling down. When this is done, costly as it may be, a prime site for housing will be available.

The other two sites are both smaller. One is in Bootle at the northern end of Liverpool docks and lies behind the Alexandra, Hornby and Gladstone docks; much of this land is owned by British Rail.

The last site is across the Mersey in Birkenhead and includes land either side of the entrance to the docks. At the point where the ferry lands there are some excellent sites suitable for housing and the rest will be devoted to port-related activity.

The corporation's main aim,

though, is to rejuvenate the docks in such a way as to attract industry and provide jobs.

The strategy on which all this depends hinges on attracting private-sector capital. The corporation has a budget of between £16m and £17m this year, which clearly will not go very far on its own. Following the flooding of the south docks nine years ago they have become reservoirs of silt and sludge, some of it toxic. The dock gates need repairing and in some places replacing. Parts of the sea wall are crumbling. To remove the silt and sludge would cost £25m to £30m alone.

Principle

In addition, the land has to be purchased and although it may be some years before a market valuation is agreed, at some point this will have to be paid. Mr. Bean is firmly committed to the principle that the corporation needs to be the freeholder. Without that, he believes, the corporation could be at a serious disadvantage in negotiating with some developers.

Since the silt cannot be shifted the corporation's plan is to restore water to the docks in order to improve the environment, attract the boat owner and provide a better working area for the larger investments. At the Canning Dock, where the county council has opened a maritime museum, it is possible that the dock might be dredged



Mr. Basil Bean, the development corporation's chief executive, aiming to attract industry and provide jobs

to give about 18 ft of water, sufficient to allow in ocean-going schooners and the naval vessels which pay courtesy visits to the city.

For the rest of the dock complex, as far as the Brunswick Dock, the corporation would like a water system introduced with about 6 ft of water capable of supporting not so much a marina—because the Mersey runs fast and is a difficult sailing river—as a secure haven, a place for people to mess about in boats.

This could be achieved by trapping the tide and having a through water channel along the land side of the docks.

The industrial and commercial use would be integrated into this system. There already has been an application for a trade centre at the Albert Dock and around the King's Docks there could be a commercially-led recreation centre—shops and indoor sports centre. The Queen's could take private housing, possibly 250 houses and flats, and Coburg would be

given over for industrial development.

It is here that there is already some industrial development, what Mr. Bean describes as his "mini enterprise zone"—about 200 small companies, few if any of them employing more than 10 people and all of them on very short leases, some as short as 24 hours.

What these companies need is security of tenure, improved buildings, some sort of administrative and financial

Looking for areas of growth

SERVICE INDUSTRY

RHYS DAVID

ALONGSIDE THE familiar buildings that line Liverpool's waterfront—the Cunard and Royal Liver buildings, and Mersey Docks and Harbour—a number of new landmarks have risen over recent years which are now almost as much an integral part of the city's skyline.

The Atlantic Towers Hotel, with its distinctive ringed appearance, is one of these, as too is the neighbouring block, shared by the Liverpool Daily Post and Merseyside County Council. Between the two buildings, on a site where its operations started more than 100 years ago, Royal Insurance has built New Hall Place, its new UK headquarters.

The Royal, one of the big UK insurance groups and possibly the biggest international composite insurer, took its decision to rebuild in Liverpool 10 years ago, with history and cost helping to win the argument against further concentration in London. Or a move—such as some of the other UK insurance groups have undertaken—to a country town in green surroundings.

Liverpool, after all, had been the base from which the company's founding fathers journeyed on the strength of the cotton trade to write insurance business in the U.S., spreading out later to South America, Australia and other distant markets. Today Royal Insurance operates in roughly 80 countries, with the U.S. partly as a result of these early efforts—its biggest market, accounting for 35 per cent of business against 31 per cent in the UK.

Though overall control of the largely devolved overseas subsidiaries rests in London, other operations were transferred back from London to Liverpool when New Hall Place opened seven years ago, and the company's international life business is also centred there. At the same time the company was able to bring together on one

site many of its Liverpool operations previously scattered in locations throughout the city.

With about 2,000 employees on Merseyside, the Royal is now one of the biggest private sector service employers in the region, and if a number of measures recently set in train are successful it seems certain to consolidate this position. In one, the biggest rights issue ever made in the financial sector, the company called late last year for £16m in new funds which will be used in a series of exercises aimed at increasing the Royal's share of its markets.

In the UK the company sees scope for strengthening its position in motor and household insurance and is devising various packages to attract new classes of business—the first is Carshield 50 deal which offers reduced premiums for motorists aged between 50 and 75. This move closer to the consumer is being made partly because of the strong competition now being experienced in commercial insurance, where overcapacity has been made worse by the effects of the recession. Personal business is much easier to turn on and off, depending on the state of the market, and the product itself can be much more easily adjusted according to the Royal, which is heaving its effort to grow in this sector with an extensive television advertising campaign.

High quality

Over a longer timescale the company also has been seeking to build up its life business, a sector in which it traditionally has been under-represented, but capable of offering, from the stockholders' point of view, high-quality earnings. A separate division based at Liverpool handles this business internationally, with its own sales force, computer and other facilities. Eventually, with growth, this business is likely to be transformed into a separate company.

The Royal reckons that in the past 10 years it has moved up to eighth or ninth in the life league in the UK, and is now ahead of many of the smaller Scottish life offices. Part of the strategy used to build this business—currently one of the main

candidates for further major expansion by the group in the UK and overseas—has been the development of links with brokers. The company's life salesmen can earn higher bonuses selling to a broker than to other agents such as solicitors or accountants.

In the U.S., the Royal's intention is to increase its geographical coverage, currently heavily biased towards the North-East, and this will probably involve acquisition. Insurance activity in the U.S. is concentrated on the East and West Coasts, and better results are now being obtained by insurers in the South and Midwest where the population has been rising fast.

Royal has been trying to reduce the proportion of its business generated in the North East not by writing less insurance but by seeking to expand faster elsewhere, and has again been relying on the development of packages which will appeal to specific sectors. It was one of the first companies to offer a small business package covering a wide range of risks and reckons now to be the seventh or eighth biggest company in this class of business in the U.S.

The company will also be seeking to grow in other parts of the world, though prospects in the nearest market—the EEC—remain relatively limited. The group's main EEC business is in the Netherlands where the pattern of the insurance market resembles that of the UK. In France 60 per cent of the market is in state hands, and in Germany insurance is heavily regulated and difficult for non-domestic groups to penetrate in spite of EEC attempts to remove the barriers.

The Royal's approach, therefore, has been to try to develop links with insurance groups on the Continent. It has a 20 per cent stake in the German group Aachener and Münchener, which in turn has 10 per cent of Royal's reinsurance subsidiary.

Prospects for the Royal's Liverpool operations depend very largely though on the group's performance in the UK market, and here various other moves have been made in recent years to ensure continuing competitiveness. The company's branch network—66 strong in

support and some business or financial know-how. Help on how to seek money from their bank manager, for instance, or where to get money at the best rate.

These small businesses will be encouraged and helped because it is clear that the large footloose multi-national which was attracted to the new towns is not going to be a potential entrant to Liverpool's dockside despite the financial inducements which go to manufacturing industry locating in special development areas.

Confidence

"Our job," Mr. Bean says, "is to prime the pump and do the essential work to make available an attractive development package. So we have to produce a climate of confidence, one in which the private investor will want to put his money because the money the Government gives us is not going to cover all the outgoings by any means. The flexible framework that we have produced in our initial development strategy has been drawn up to allow us to respond to the needs of the institutions. When the right development proposal comes along we must be able to respond to it so that it wants to find a home here."

What is clear is that although the Government has stumbled in getting its legislation through Parliament, more so in the case of London than Merseyside, that has not prevented the latter corporation from creating its own momentum. By June it should be not only a legal but also a planning and land-owning corporation. Then the momentum will really start to gather pace and the first signs of it should start to become apparent to the people of Merseyside and any outsider who wants to go and look at the place.

all—is linked to headquarters by computer, and staff in branches are able to call up details of claims on visual display units, speeding the service to the customer with a reduced risk of error.

The next move to exploit the possibilities opened up by computers will be the recording of all policies. This will also make it possible for branches to issue policies on the spot to customers.

Ombudsman

The Royal, together with Guardian Royal Exchange, and General Accident, was responsible too for the setting up this March of an insurance industry ombudsman who will deal with complaints relating to personal insurance. The companies in the scheme have agreed to accept his findings up to a maximum monetary award of £100,000.

The company has also been responding to the legal and other pressures placed on UK institutions over recent years to commit more of their resources to schemes that will help industry. The company together with the John Finlan property group is developing a £20m industrial park at Middleton, Greater Manchester. The Royal is also investing £15m in another site, the Worsley Royal Trading Estate in Manchester, and is to fund redevelopment of the former Firestone tyre factory in Brentford, West London, cleared last year by Trafalgar House.

In Liverpool where there is a variety of public bodies engaged in supplying the industrial property market, the Royal has yet to move substantially into this type of development, though it could do so if the opportunity arises. The company does have on its books a large quantity of land where its Liverpool operations were formerly carried out.

In moving to redevelop this or in funding other developments on Merseyside the Royal, like most insurance companies, is unlikely to act other than with considerable caution—the virtue which has stood it in good stead over the past 100 years and made it one of Liverpool's most prosperous businesses.

Royal Insurance (U.K.) Ltd.

Our UK headquarters at New Hall Place, Liverpool is the nerve centre of our network of more than 250 offices providing insurance service and protection throughout the country.

The building is one of the most modern office structures in Europe, 226 feet and 17 storeys tall with over half a million square feet of open floor working space, impressive enough in itself, but more significantly in providing employment for

1700 people drawn from all parts of the country all of whom contribute to the prosperity of Merseyside.

It's all part of our determination to maintain the unrivalled service, fair dealing and absolute security which we have developed over 136 years.

If you value it, shield it
Royal Insurance

the production-line demands or disciplines of large-factory production.

Most of Liverpool and its surrounding areas works as well as anywhere else in Britain, a fact which is often overlooked and usually impossible to prove. But even companies with good labour relations, have suffered from the image problem as much as the bad.

If anything were to disprove the image it would be the determination of many of the companies actually on Merseyside to reinvest in the area. And there are plenty of examples.

Ford is the largest, with a £360m scheme for its Halewood plant. ICI is spending £10m and Kodak £13m at Kirby (the American concern's largest plant outside the U.S.). Unilever is spending £21m, BICC £5m, Goodlass Wall, the paint concern, £7.5m at Speke, and BXL £11m.

On the Wirral, Pilkington, British Telecommunications and Cammell Laird have all invested heavily, and the Lithium Corporation of North Carolina has also set up a plant there.

It is on the Wirral, too, that Unilever has an imaginative scheme for releasing land. The food company, whose links with Port Sunlight and the surrounding area go back more than a century, is now putting its surplus land on the market, but instead of merely selling it the concern has decided to offer a complete development package.

On the Bromborough Port industrial estate it has 150 acres available in plots up to 48 acres, some with river frontage, which are not only fully serviced but for which, unusually, power is also offered. UML, the Unilever services company which runs this side of the business, has its own power station as well as its own dock with quayside installations.

Liverpool, too, has sites for income. Its land register shows one site of 83 acres owned by the Government or part of the Fazakerly Hospital site, another, also in Fazakerly, of 33 acres owned by BR, and a further 16 acres of BR land at the Canada dock. In addition, BR has 29 acres at the former Edge Hill

goods depot and both it and the city corporation have a large number of other, smaller sites.

There is also the enterprise zone at Speke. This site is small as enterprise zones go, comprising no more than 335 acres, but the impetus of such a zone free of most planning rules and given a 10-year rates holiday could have on attracting new industry is considerable.

So, too, is the work being undertaken to stimulate other parts of the economy. Mercedo, for instance, has linked with the city's university and the polytechnic to set up the Merseyside Innovation Centre to act as an interface between industry and the academic world.

Another step has been the formation of Merseyside Economic Development by the county, with a capital of £3.1m to act as a job-creating agency in conjunction with the Manpower Services Agency. By setting up a public company with its own shareholders the council is able to circumvent section 137 of the County Councils Act and so operate outside the limitations which normally

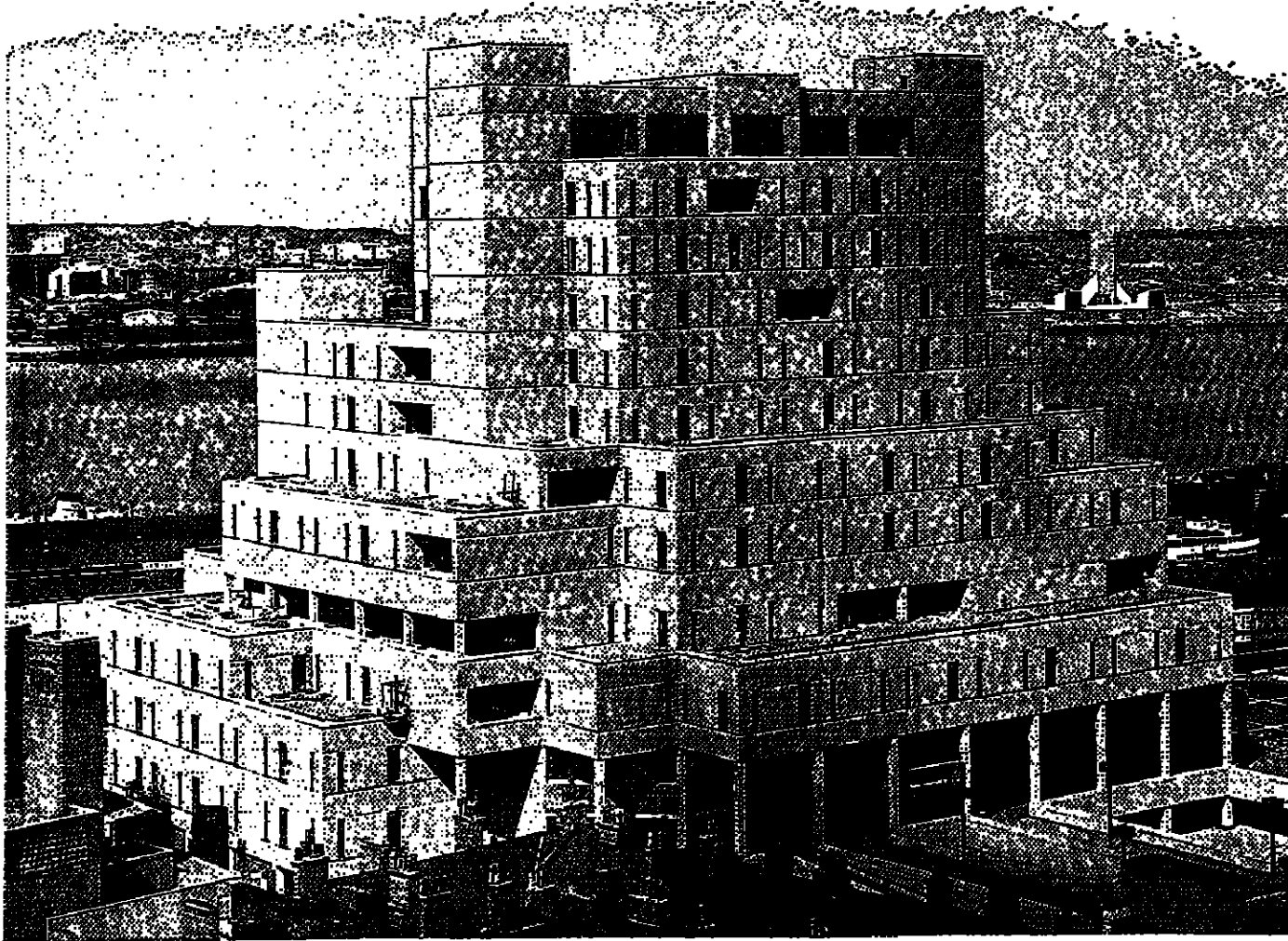
fairly strictly encompass a local authority's financial decisions.

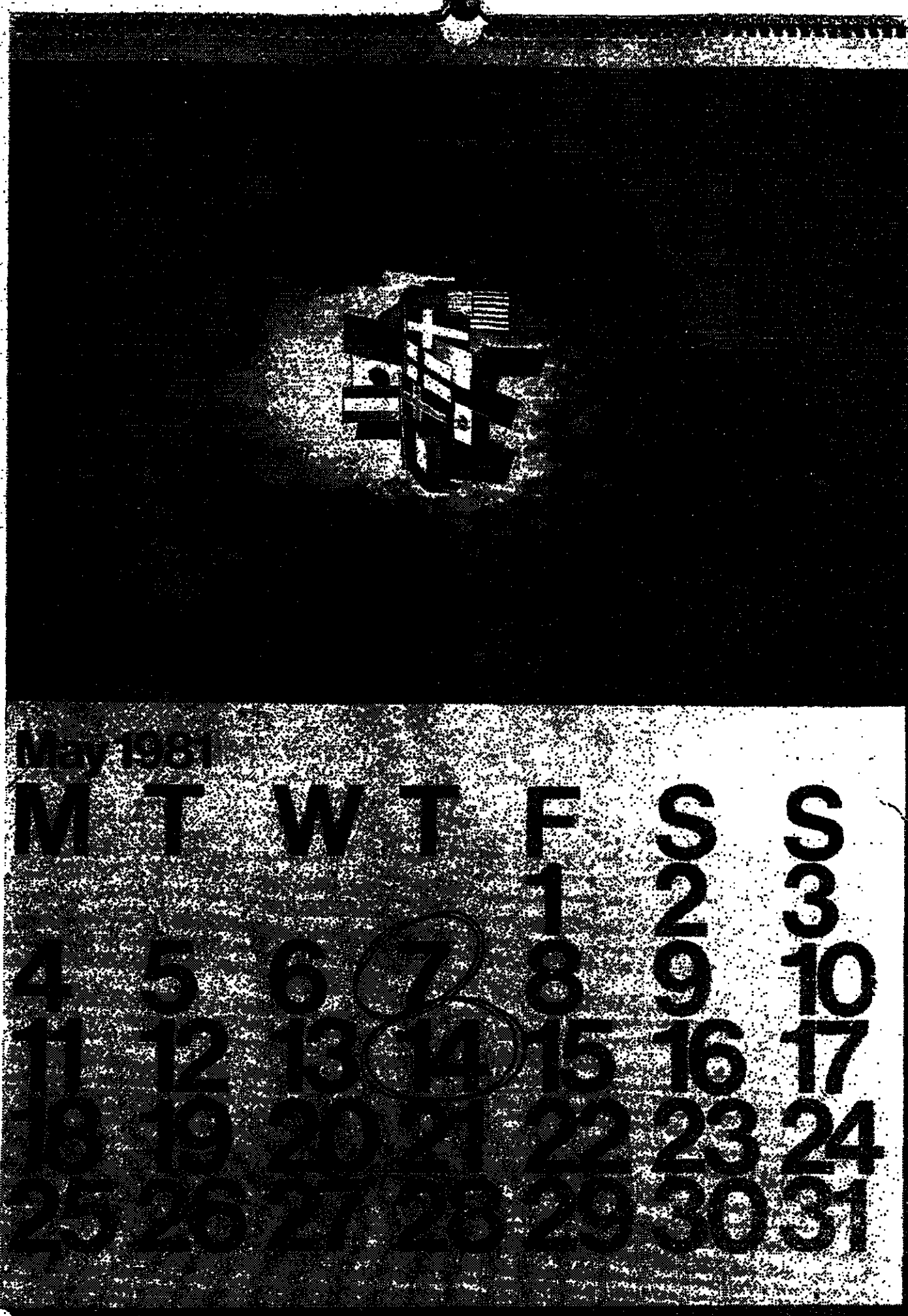
The aim of MED is to help small businesses in high-risk industries and to do this it needs to attract private capital. The council has had talks with a number of companies in the area and believes that the response to these approaches has been encouraging.

The need for such an initiative is essential. Merseyside needs the confidence that comes from new companies moving into an area. If the rest of the British economy has had influenza these past 18 months then Merseyside has had pneumonia—perhaps even double pneumonia.

There are signs that the long period of recovery is about to start. The upturn will be welcomed by everyone. But it is perhaps not yet widely appreciated that even at full stretch Liverpool would not be able to provide as many jobs as it has in the past.

This poses new problems, especially as most of the jobs will be concentrated among the unskilled or lesser skilled. And these potential problems will be no easier to solve than the existing ones.





May 7th. The official opening of Heraeus Silica and Metals Ltd.

Yesterday Dr. Jürgen Heraeus, Deputy Chairman of W. C. Heraeus GmbH, a West German company with over 30 subsidiaries world wide, officially opened the company's latest factory at Bromborough on Merseyside.

According to Mr. Bill Hogan, Northern General Manager for Heraeus, "The decision to establish our new plant on Merseyside was taken because of the many advantages it has over other areas. These included the availability of high calibre labour with suitable basic skills, superb motorway connections and plenty of expansion space on the site - fully serviced by UML, one of the Unilever companies".

The new factory will produce specialised silica glass equipment for the microchip and other high technology applications.

May 14th.

The official opening of the new five acre Lithium Corporation facility

On May 14th, Mr. Robert H. Allan, Chairman and Chief Executive Officer of the American Gulf Resources and Chemicals Corporation, Lithium's parent company, will be officially opening Lithium's first facility outside the USA. After extensive studies of a number of locations throughout Europe, the Merseyside site was chosen, according to Mr. H. J. Andrews, President of the company, because of transport flexibility, market potential, government grants, site infrastructure, operating costs and scope for expansion.

May will be an average kind of month on Merseyside

In the past few years Merseyside has quietly been attracting a great deal of investment from UK and international corporations.

Last year for example, over £600 million was invested by major companies. Companies like Ford whose reinvestment programme will make their Merseyside facility one of the most modern in Europe.

Companies like Unilever who have continued their massive investment in the area. Already the world's largest concentration of Unilever activities - 18 group associates - is on Merseyside.

Companies like Pilkington and BICC who have firmly established Merseyside as a focal point for their international activities.

Quietly, month by month, Merseyside is building and diversifying its industrial base through dramatic local growth and by attracting a new breed of advanced technology companies.

If you are interested in finding out about the many opportunities for dynamic industries on Merseyside, ask your secretary to return the coupon and we'll send you up-to-the-minute details - or phone Jack Stopforth on 051-227 5234.




TO: Jack Stopforth, MERCEDO (Merseyside County Economic Development Office),
Tithebarn House, Tithebarn Street, Liverpool.

Please send me full details on Merseyside
facilities and opportunities for industry on Merseyside.

Name _____
Position _____
Company _____
Address _____

Please contact my secretary to arrange for a mutually convenient time to discuss.

 Merseyside
County Council

7.5 to 26 100 kW (10 to 35,000 hp)



Only one company offers this broad range of choice in power and compression products for the world's energy producers.

We do.



COOPER ENERGY SERVICES (UK) LTD.

Atlantic Industrial Complex
Dunelm Bridge Road
Bottle, Merseyside
England L30 4UZ

Quick, turn around, and your freight's on its way.

Last year Liverpool International Airport handled more than 21,000 tonnes of freight. Why? Because time is money, and the really speedy and efficient service that's been built up at Liverpool means that time is not lost by goods spending days locked in warehousing or customs—something that happens at many airports and something that can put on a lot of extra cost.

Also Liverpool Airport is in the geographically enviable position of being almost totally fog free, meaning very few diverted or grounded flights—all adding up to a service that's quick, convenient and cost effective.

Liverpool

International Airport

For details of the freight handling service from Liverpool International Airport, contact:
The Airport Director on 051-494 0068

THE FAST, EFFICIENT FREIGHT PORT

CONTACT-



FOR

MERSEYSIDE'S BIGGEST PROPERTY SELECTION
Merseyside Industrial Property

Aintree—on behalf of **COURTAULDS LTD**
Major Modern Factory complex. 285,000 sq. ft. on 12 acre site. Fronting A59T, adjacent M57/M58 Motorway interchange. For Sale or To Let. In whole or in parts.

Aintree
Lofly Modern Warehouse. 70,000 sq. ft. with gantry craneage and 25 ft. headroom. Well situated for M57/M58 Motorways and Crosby Docks.

Bottle—on behalf of **WILSON'S Brewery**
Modern, warehouse. 12,000 sq. ft. on popular central trading estate. Includes full heating, lighting and offices. Lease available on assignment. No premium.

Liverpool—on behalf of **Buss North West Limited**
Lofly, single-storey warehouse (27 ft eaves) close to City centre and North docks. 11,400 square feet. Lease available at low rental.

Kirkby—on behalf of **Covington Climan**
Substantial engineering premises just off East Lancs Road, A580T with good connections to Manchester and National Motorway Networks. 41,000 sq. ft. in 3 buildings on a 2.8 acre site. For Sale.

Offices - Liverpool City Centre
11 Dale Street—on behalf of **ULSTER PROPERTIES LIMITED**
Only 2 floors and showroom remaining in this prestige, refurbished building. Floors from 2,500 sq. ft. Fully carpeted and heated. Prime position.

Churchill House—Tithem Street—on behalf of **The British Land Company Ltd**
Ground Floor Office/Banking Hall only remaining in the 1st phase of this eight-storey building. 2,600 sq. ft. in prestige position opposite Stock Exchange and convenient for Car parks/Merseyrail.

Mason, Owen & Partners

Commercial Property Consultants

GLADSTONE HOUSE, UNION COURT,

CASTLE STREET, LIVERPOOL L2 4UQ

Tel: 051-227 3651

Also at Hull, Manchester and Dublin.

THE PORT

RHYS DAVID

A SAD BUT nevertheless hopeful milestone in the recent chequered history of the Port of Liverpool was passed at the end of last month, about as close to a deadline set by the Government as was possible.

A total of about 1,330 men from the port's already shrunken labour force of fewer than 5,000 dockers had volunteered by April 30 to take the extra redundancy payments on offer for a two-month period—about 80 more than the target set of 1,000 from the Mersey Docks and Harbour Company's labour force and a further 250 from the other main employer of dockers, West Coast Stevedores.

The men will get up to £16,000 tax-free under the two-month scheme instead of up to £10,000 with a balance from £6,000 after tax had been deducted—an impressive lump sum but for many a sad end to a life on the quayside. However, their sacrifice almost certainly has saved the Mersey Docks and Harbour Company to fight another day, for the Government had made it clear that the state funds on which the port now depends would be released only as targets laid down in a joint report drawn up for the Minister of Transport by the dock authorities and the National Ports Council were met.

The Government stepped in last December to underwrite borrowings of £3m by the company, which made its first loss for several years in 1979 and has since remained in the red. In March, with the position at London and Liverpool deteriorating—bringing with it the prospect of Britain's two most important ports going bankrupt—the Government came forward with a further £87m in new money for the two ports but with strict conditions attached.

The Port of Liverpool has found itself in its present sorry mess, only ten years after the previous Mersey Docks and Harbour Board crashed, for a number of now familiar reasons. Liverpool traditionally has been Britain's biggest port for general cargo, the volume of which has been shrinking rapidly over recent years with the containerisation of traffic. Hundreds of acres of dockland in Liverpool and Birkenhead, and the men needed to work them, have ceased to be required but agreements introduced after de-casualisation in the late 1960s have made it both difficult and very costly to reduce numbers.

Overtaken

At the same time, the efforts the port was making to deal with change—for example by its own £50m investment in the new Royal Seaforth Terminal for container and bulk cargoes—have been overtaken by the very deep recession of the past two years. With British industry importing less because of reduced demand and exporters finding it difficult to sell overseas because of the strong pound, the total tonnage handled by Liverpool has fallen to about 15m tonnes—only half the traffic figure for ten years ago of about 30m tonnes.

Because all of Britain's ports are in a similar position, fierce competition for business has resulted at often cut-throat prices, and this has made it impossible to increase charges in line with inflation. The company's income last year at £65.64m was down by more than £1m on the previous year.

Part of the traffic—and revenue—which Liverpool has

lost reflects political decisions totally outside the port's control. Britain's switch from imported cane to home-grown beet sugar, in line with EEC agricultural policy, has resulted in Tate and Lyle's biggest cane refinery—next to the docks in Liverpool—being no longer needed. The closure of steel-making at Shotton similarly has deprived Birkenhead of its iron ore traffic. Together these two trades were worth £2m a year in revenue to the port.

On top of this Liverpool has been carrying a very heavy burden as a result of its efforts to cut down its labour force. The port has had to find £20m in severance payments since 1970 in addition to the £75m spent on essential projects.

The latest round of cuts in the labour force—support for which will come on this occasion from the funds now being made available by the Government—will give the dock company savings of at least £5m a year in wages alone, but still represents only one of the moves the port has to make to secure viability—the plans agreed with the Minister also envisage concentration of operations in a smaller area of the docks and changes in working practices.

Wasteful

Under present procedures aimed at sharing out the various tasks men are moved regularly from one area to another, a system which results in much wasteful crossing and re-crossing of the river. The port authorities are now hoping this can be replaced by a system in which each man will have a permanent position, though it might still be necessary to move men to other work to meet particular circumstances.

Discussions on these changes are now under way and the management is hoping that with the problem of the surplus now effectively dealt with, there will be acceptance of the need for more economic working practices. The willingness of the labour force to accept the need for as many as 1,000 redundancies—roughly one-third of the

MERSEYSIDE IV

Rationalisation efforts to be stepped up



Ford cars stand parked on the quayside ready for shipment to markets in Europe and Ireland

dockers on the company's books—is in fact seen as a clear sign of a much greater sense of realism in the labour force, especially coming as it does after a prolonged period of greatly improved labour relations in the port.

Though there have been some small stoppages, the main strike damage to the port over recent years has come from disputes elsewhere in industry. The steel strike of 1980 hit Britain's export trade in steel—a valuable cargo for Liverpool—and the more recent seamen's action in the UK is estimated to have lost the port £1m in lost revenue.

The dock rationalisation programme which is now to be stepped up is recognition that the old patterns of trade will not come back and that the port will have to proceed even more rapidly towards concentration on specialist trades. As Mr. James Fitzpatrick, the dock company's managing director, puts it: "The port will be a supermarket instead of a series of general shops which are open 24 hours a day for anyone who wants to come. The age of the general shops is gone."

If this is to be the approach, the supermarket's main branch will be the Royal Seaforth,

which has three main terminals for containers, grain and timber together with general cargo berths and roll-on-roll-off ramps. Elsewhere in the port there are specialist facilities to handle combi-ships—hybrids capable of carrying general cargo and containers and sailing to countries such as India where port facilities can vary widely. Other terminals have been developed to serve the edible oils and fats trade and to handle bulk imports of wine and spirits. In both cases there are direct links to tank farms.

The grain terminal at Royal Seaforth also illustrates the type of portside industrial development the dock company would like to see springing up on land now being made available by the infilling of some of the older docks. Alongside the grain ter-

minal, which is being used for exporting part of Britain's grain surplus, as well as for importing from North America and other major grain production areas, processing mills have been developed by Kellogg, Allied Mills and Continental Grain.

With a new cost structure based on fewer employees, and with other savings in overheads due to flow from further concentration of activity, the port authorities believe it will be possible to turn the corner—providing there are some signs that industry can soon pick up its level of output. All the recent evidence, in particular the response to the need to cut the number of employees, is a sign, the dock officials claim, that within the port at least the will to win through now exists.

TRADE AT THE PORT OF LIVERPOOL ('000 tonnes)

1979		Imports Exports	
FOREIGN			
Food, drink	3,025	278	
and tobacco	2,489	236	
Raw materials	647	1,627	
Manuf. articles	1,354	—	
Petroleum	7,515	2,141	
Total			
COASTAL			
TRAFFIC			
Petroleum	4,786	9	
Livestock	24	—	
Other	118	712	
Total	4,928	721	

Programme for survival

TO SURVIVE in the 1980s the Port of Liverpool will need to implement change in three main areas, according to a recent report for the Government drawn up jointly by the Mersey Dock and Harbour Company and the National Ports Council. It recommended that:

● The dock company's labour force must be reduced by a further 1,000 dockers and 500 other employees. Activities must be concentrated in three main areas in the port—Royal Seaforth Dock, the Gladstone Dock system and Victoria Docks at Birkenhead.

● Working practices must change to make operations on the Mersey more cost-effective.

The rapid departure of 1,500 men and women from the port would eliminate the outlay of millions of pounds every year on pay for people for whom there is no work. A total of £3.5m was paid in 1980 to dockers who were sent home because they were surplus to the demands of shipping in the port.

Reducing the number of berths handling ships would reduce the heavy maintenance and manning costs on unwanted facilities while making the active areas more cost-effective. And changes in working arrangements would make it possible to increase efficiency and enable the port to offer more attractive terms to potential customers, the report concluded.

The moves now recommended follow other changes the port has had to make already in response to shifts in Britain's pattern of trade and in cargo handling methods. Since 1970 the labour force has been more than halved from more than 10,000 dockers to fewer than 5,000.

A three-mile stretch of dockland south of the Pierhead has already been closed to shipping

and other unwanted areas have been mothballed or reshaped. The dock company recently announced a five-year plan to fill in another of the old finger docks, lining the river, this time at Alexandra, to create, with adjoining similar areas, a prime 45-acre, dockland development site.

New technology has been introduced, too, throughout the remaining seven miles of active docks on both sides of the Mersey. More than £50m has been spent on the new Royal Seaforth Dock, to transform 500 acres of reclaimed foreshore into grain, container and timber terminals and other facilities.

Despite its problems, which led to a loss last year of £6.25m, the port has also had its

successes. The Royal Seaforth grain terminal, which with a twin facility at Tilbury, now handles more than half of the UK's imports, had another record year in 1980. The throughput of 1,730,000 tonnes was 80,000 tonnes more than in the previous year.

Liverpool remains Britain's premier port for the more labour-intensive general cargo trade and has taken a dominant position in the country's trading with the People's Republic of China, handling 29 vessels last year.

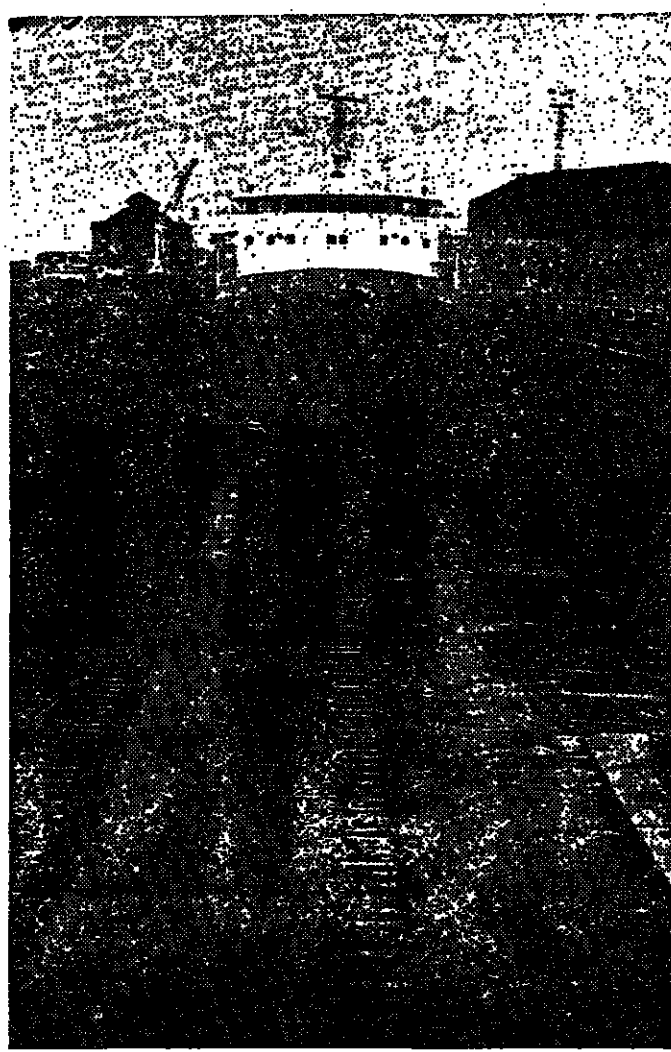
The Mersey also handles more edible oils and fats than any other UK port and is fifth in the world league for heavy and outside loads, outstripping all other UK ports.

In Business Limited

An Independent Small Firms Enterprise Agency
Offers free advice and assistance to new and existing small companies in Wirral

Contact: Paul Farrow
Small Business Centre, Claughton Road,
Birkenhead, Wirral, L41 6ES.
Telephone: 051-647 7574

Sponsored by: Wirral Borough Council,
Wirral Chamber of Commerce and Unilever



A P and O line vessel lies in dry dock during an overhaul

Forging commercial links

INNOVATION CENTRE

IAN HAMILTON FAZEY

Nearly £500,000 has now been set aside to launch a striking example of "town and gown" co-operation in the heart of Liverpool—Merseyside Innovation Centre.

The centre's job will be to forge new service links between industry and Merseyside's two dominant centres of higher education, Liverpool University and Liverpool Polytechnic. It will also help to identify commercial areas into which academic research can be directed. And a third aim will be to provide a local focus for innovative activity on Merseyside.

Making what might be termed a sacrificial contribution to the project is Liverpool's Roman Catholic Archdiocese, which owns the land in front of the Metropolitan Cathedral on which the building earmarked for the centre stands. Originally, the plan was to demolish the building—where Nobel laureate Sir James Chadwick did some of his later research in particle physics—in order to build a

new processional way to the Cathedral. Now the Archdiocese has leased the land to Merseyside County Council and agreed to wait another 20 years for the way.

The Department of the Environment has just approved expenditure of £217,500 of inner city partnership money on the centre and the county is to make this up to £290,000. The University is giving £30,000 and guarantees for operating costs of £50,000 and £95,000 have come from the Department of Industry and the county respectively.

The polytechnic, which wants to contribute, relies for its money on a hard-up Liverpool City Council. The hope here is that the city's contribution can be made by some waiving of rates on the centre in the first two years.

Mr. Brian Dabson, of the Merseyside county planning department, says: "There are plenty of links between town and gown but many business people wondered if enough was being done. There appeared to be a need for something practical, down-to-earth and geared directly to the problems of Merseyside. To ensure political independence, the centre's board of non-executive directors comprise two academics—one from each institution—and

four industrialists—two with big company experience and two from smaller firms. The centre will also have 21 "members," such as large companies and local authorities, whose role will be consultative and, in some cases, will generate activity.

Prof. Derek Hull, a materials scientist and chairman of the board, says: "The executive director and his staff will occupy about a quarter of the 16,000 square feet. The rest will be rented to people, companies or organisations wanting proximity to the polytechnic or university to carry out R and D or other innovative work."

Income will be generated from rents and also from fees charged for consultancy, research and development. Prof. Hull plans that the centre will become self-financing within two years and he hopes to call on as few guarantees as possible.

Commercial viability and market awareness will be the main criteria for both industry and research-led projects. The planners are being careful not to pre-designate activities or projects but potentially fruitful areas are thought to include composite materials, quality and production control, and biotechnology.

Schaffline graphic services can help you to be successful on Merseyside

for further information please contact

Bob Kendall
051-708 7878

Schaffline Limited
Mailberry House,
Canning Place, Liverpool L1 5JB

Graphic Art • Design • Cartooning • Typesetting • Headlining
Litho Colour Separations • Rapid Colour Prints
Laser Prints & Dispro Service

SHOPS - OFFICES - INDUSTRIAL - MERSEYSIDE

Shops—in city centre and suburbs
Offices—prestige city-centre suites from 680-2,950 sq. ft.
Industrial—new and existing premises from 1,200-120,000 sq. ft.



DIXON HENDERSON & CO.

43 Castle Street, Liverpool
Tel: 051-236 4458
Also at Widnes and St. Helens

MERSEYSIDE V

Facts and myths about the Scouse worker

LABOUR RELATIONS
IAN HAMILTON FAZEY

THOUGH Mr. James Fitzpatrick is now managing director of the Mersey Docks and Harbour Company, he is still called "Mr. Fitz" to his face by Liverpool dockers. True, the "Mr." may be a concession to his present status, but his nickname persists from the time when he switched from the legal department into line management at the age of 32 and spent several months in a junior dock-side job.

That was 18 years ago, at about the same time that Ford was beginning to make cars at Halewood, and when the Beatles were introducing the world to Liverpool's native irreverence for authority in general.

The intervening years have seen the reputation of the workforces at both companies go from bad to worse and come to exemplify Merseyside's image of poor industrial relations. Yet Mr. Fitzpatrick's nickname is used affectionately, not with disrespect. How can this be, among people who are supposed to typify Scouse militancy and blood-mindedness? And if there is a paradox at the docks, is there a similar contradiction at Ford's?

"The reality is nothing like the myth," says Mr. Fitzpatrick. And Mr. John Mallender, Ford's employee relations manager at Halewood, says: "We are just not as bad as we are painted."

So why the image? The traditional solidarity of Merseyside labour is part of it, so is the fact that Halewood still produces only 950 Escorts a day, against its German counterpart's 1,100. But many also feel that a major reason is the reluctance of managers to talk to the media in times of dispute. That, of course, is true elsewhere but other areas do not have workforces who appear to be born entertainers to a man, each with the gift of the gab, and many eager to bypass their own spokesmen and be "instant good television."

Mr. Mallender says: "The media have a job to do but industrial relations problems cannot be resolved in print." By the time managements are ready to speak, disputes are usually over and no longer front page news. But the damage, in terms of image, has by then been done.

The old image cannot help labour relations, he says, and he would like to see a fairer, more balanced picture. "It's easy to take a jaundiced view of Merseyside labour. Some of the reputation it has earned for itself, but often things become self-fulfilling prophecies."

Mr. Fitzpatrick has carried out some of his most important

labour relations policies without fanfare. The critical policy, modernisation of the port, has been carried out by agreement with not a single day lost because of it, and that despite the fact that its 12-year programme will have seen three-quarters of the port's jobs lost by the end of 1981.

At the day-to-day level of port operations things have changed dramatically for the better. The turning point came in 1973 when two of the three stevedoring companies on the Mersey stopped operating and the port authority suddenly found itself the employer of most of the workforce.

Mr. Jack Stopforth, of the Merseyside Economic Development Office, says that past troubles on the docks and at Ford's have tarred the vast majority with the same brush. A bad labour relations image is always the biggest obstacle he faces.

"Yet pharmaceuticals, food processing and chemicals have about 80,000 workers. There's no trouble there. And even the problems on the docks and at Ford's are now years in the past," he says.

Mr. Alex Dowell, dockers' city councillor and secretary of Liverpool Trades Council, looks at the six-figure dock queue and says: "If this myth about our militancy is true, why are people accepting things that on their reputation they should be at the barricades about?"

Mr. Jimmy Symes, of the Transport and General Workers' Union, thinks the dockers' reputation is now thoroughly undeserved. He says: "When we have been on marketing trips with the dock company, 99 people out of 100 people end up asking us: 'What's all the fuss

Mr. Fitzpatrick, then personnel director, saw the root of the constant wrangles over ships and cargoes as the employer being a reluctant pig-in-the-middle between the dockers and the shipping lines, shippers, importers and exporters who comprise the port's customers.

"Six or seven years ago, neither wanted to know. The customers just demanded a service and the dockers just demanded their wages. A great deal has happened quietly since then."

"Now the dockers' representatives meet the customers with the management. They

go to places like the Canary Isles to meet tomato growers and discover they are not Spanish grandees but ordinary people working for co-operatives whose livelihoods depend on their produce getting to market.

"I am prepared to take them anywhere in the world. They turn ships round faster when they know the customer. They make their own commitment. We even give them business cards to hand out."

The result has been that where in 1973 a quarter of a million days were lost through strikes, the number was down to one-tenth of that in 1979, with most of those in support of

other people or demonstrations.

Communications and disclosure of financial and operating information have also played a large part in the transformation. Lately, video techniques have had great impact, with Brian Redhead presenting the programmes and grilling dockers, shop stewards and Mr. Fitzpatrick alike.

Ford, too, has found video tapes particularly useful and uses ITN journalists to add the authority of the trusted, familiar face. One of the most recent tapes was about Japanese competition and why working practices have to change to make Ford's next model, the Erica.

Mr. Mallender says: "The technology we need to build this new, light car requires us to have a lot of automated welding heads and many changes in working practice. That basic technology has now been accepted."

He sees the understanding and dialogue now increasingly evident at Ford as the inevitable result of nearly 20 years of learning on both sides. "Apart from hard line attitudes changing as people have seen jobs lost around them, I also like to think we have all got smarter."

Disclosure has also been vital among a workforce likely to question its own shop steward as much as the management. Again, video techniques, which enable everyone to see the same high standard of presentation, have proved the most effective medium yet.



James Fitzpatrick: still "Mr. Fitz" to the dockers

—and why things are better than they are painted

LEADING MANUFACTURERS			
	Date of arrival	Main product	Number of employees
Ford	1962	Vehicles	14,000
Pilkington	1926	Glass products	12,500
Unilever	1880s	Soap, detergents	9,500
Plessey	1961	Switching equipment	6,000
BICC Prescott Industries	1870s	Cables	5,700
Associated Biscuits	1916	Biscuits	5,205
Cammell Laird	1828	Shipbuilding	3,420
United Biscuits	1896	Biscuits	3,100
Cadbury/Typhoo	1953	Tea, biscuits	3,900
General Motors	1958	Car components	2,234
Higgins Brewery	1780	Beer	2,000
B.A.T.	1902	Cigarettes	1,632
Kraft Foods	1957	Food	1,350
Unigate	1921	Milk	1,300
Birds Eye Food	1953	Frozen food	1,140
Pressed Steel Fisher	1958	Motor components	1,105
Dista Products	1945	Pharmaceuticals	1,000
Wimpey Construction	1954	Building	1,000
Champion Sparking Plug	1966	Sparking plugs	800
E. R. Squibb and Sons	1948	Pharmaceuticals	800

Drumming up research

THE UNIVERSITY
IAN HAMILTON FAZEY

A FLAVOUR of Liverpool's rich past permeates the university quarter on the edge of the city centre, for much of the university is in restored Georgian terraces that testify to former glory and Liverpool's rise to become the British Empire's second city at the turn of the century.

However, the predominance of modern buildings around the campus testifies to the university's own rise and its ability to earn its own living as it celebrates, later this month, the centenary of its founding as a university college.

Just how much its expertise and services are valued is borne out by the research monies the university pulls in. These total an impressive £4m a year, with half coming from the private sector or grant-awarding bodies independent of government.

It is fair to say, however, that the university as a whole has not in the past tackled its research programmes as systematically and vigorously as it does now. The new attitude, which it has backed

heavily from its own funds, followed the arrival of Prof. Robert White as Vice-Chancellor in 1977. He returned to the UK to take on the job from a similar one at the University of Western Australia.

Chairman of the university research committee which was set up to centralise the formulation and co-ordination of policy is Prof. Alasdair Breckenridge. He says: "In 1976-77 we found that we were slipping down the league table of research monies coming into universities — and our research monies were falling in real terms. The university put up £300,000 to encourage more research."

The money has been spent to create an atmosphere where research is valued and encouraged, via three main branches of policy.

The first has been a "pump-priming exercise" involving more than £60,000. Often, up to about £2,000 is needed just to see if a line of inquiry is worth pursuing, but the lack of this nips much work in the bud. By putting up such sums, worthwhile projects have been identified so that researchers have then had something tangible to demonstrate when applying for funds to research councils, foundations or industry.

The second part of the policy, tying up about £200,000, has

been a research fellows scheme, designed to attract young, usually post-graduate high-flyers to the university for short periods with little or no teaching burdens. The first five of these is just finishing and another six have been appointed.

And, third, a visiting scholars' fund has brought eminent academics from all over the world to Liverpool for short periods to give papers or seminars on their work.

Prof. Breckenridge says: "The stimulus to research has been incredible. It has made people more competitive. I am a great believer in a bit of hard competition. It stimulates other people to work."

Apart from the considerable research going on in all departments, the university has also established four research centres to pull together workers from differing departments into specific multi-disciplinary fields. These are environmental studies, human ageing, marine and coastal studies and tropical clinical pharmacology.

To co-ordinate and develop links with industry a Research and Development Advisory Service has been set up with £69,000 from the Wolfson Foundation. The service's head, Dr. Barry Hewison, will act as the university's go-between with the new Merseyside Innovation Centre.

example, the maritime studies department, which educates a sizeable proportion of merchant fleet officers, has an international reputation for pioneering work on electronic navigation systems, using satellites.

As part of the Department of Industry's microprocessor application project consultancy (MAPCON), the polytechnic has been given DoI grants to run tailor-made courses for companies in microprocessor techniques.

And in the industrial chemistry laboratory—built in 1970 with £1m donated by industry—there are eight major pilot plants, all micro-chip controlled, where work is being done to improve chemical processes.

In one of them, Dr. Dennis Eardley is making significant improvements to distillation techniques. His work is backed by Corning Process Systems, of Stone, the Dow subsidiary, which has bought patent rights in advance.

Mr. McKinnon also sees a new area for industrial links. He believes that many small companies often have worthwhile projects which lack of time prevents management pursuing. His cheap, effective solution is to have sandwich course students carry them out.

Plessey on Merseyside...

A powerful high technology team

- Managing, innovating, pioneering
- Built the first System X new generation electronic telephone switching exchange
- Developed a microprocessor-controlled vandal-proof payphone for world markets
- Creating a new microelectronics quality control centre

Market success helps build a strong community

- £33 million a year paid to our employees
- £½ million a year spent in rates
- More than 1100 people trained in new skills last year
- Five plants employing 5000 people

PLESSEY
telecommunications & office systems

Plessey Telecommunications Limited,
Edge Lane, Liverpool, United Kingdom L7 9NW.
Telephone: Liverpool (051) 228 4850 Telex: 629267



Links with industry

THE POLYTECHNIC
IAN HAMILTON FAZEY

LIVERPOOL Polytechnic's work is carried to every country in the world to which British Airways flies, for the polytechnic designed the stewardesses' scarves.

And last year the Polytechnic's fashions and textiles department pulled off another coup, designing the women's swimming costumes for Britain's Olympic team.

Not to be outdone, the languages department gave the promotions industry Miss Liverpool, a 19-year-old student of French and German. The department's head, Cambridge soccer blue and former Pegasus captain George Scanlon, was already well-known anyway as Russian-English interpreter for Liverpool FC, West Ham, Cardiff City and, in the 1966 World Cup, the Soviet Union.

The polytechnic courts from such publicity it can from such achievement. As Mr. Alex McKinnon, director of external relations, says: "We have always had to live in the shadow of the university."

In monetary terms this is reflected in the eight years it took the polytechnic to accumulate its first £1m-worth of contract research activity, compared with the university's £4m a year. But that in itself is no mean feat, since it is only 11 years since the polytechnic was formed from Liverpool's colleges of art, building, commerce and technology, and reputations cannot be built overnight.

Further, it does not reflect the way in which the polytechnic is geared to industrial and vocational needs through its courses, many of which developed from the institution's role of providing the means for people in industry to gain professional qualifications.

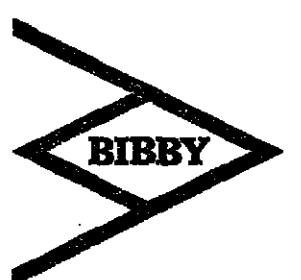
Each year about 2,000 students on sandwich courses go into industry as an integral part of their undergraduate work. The postgraduate research commitment is, says Mr. McKinnon, the biggest among Britain's polytechnics, not least because so many students—two-thirds of the 29 in chemistry, for instance—are sponsored by companies for which the research is relevant.

The brighter side of Merseyside

Merseyside is the headquarters of one of Britain's most successful industrial and agricultural groups — J. Bibby & Sons Limited — trading and operating throughout Britain.

In the last five years it has produced record profits every year.

Good news from Merseyside.



BIBBY

J. BIBBY & SONS LIMITED

Richmond House, 1 Rumford Place, Liverpool L3 9QQ.

SMALL FACTORIES BIG BENEFITS

Call David Mowat
Liverpool Development Agency

051-236 5411

11 Dale Street, Liverpool L2 2ET

OCTEL

A major exporter to the international oil industry

The Associated Octel Company Limited, together with its subsidiary and affiliated companies, manufacture and distribute motor fuel antiknock compounds.

Most of our customers are overseas oil companies and recent increases in export sales have been recognised by the granting of the Queen's Award for Export Achievement in 1981. The Company also achieved this distinction in 1976.

The Company's major manufacturing plant in the UK is situated at Ellesmere Port and employs 2,000 people. It makes regular use of the Manchester Ship Canal for movements of product in its bulk ships and the Port of Liverpool for container traffic.

The Company is proud of its contribution to Britain's export performance, to energy conservation worldwide and to the industrial and commercial life of Merseyside.



The Associated Octel Company Limited

20 Berkeley Square, London W1X 6DT

Octel S.A., Paris, France. S.I.A.C., Milan, Italy.
AK Chemie GmbH & Co. K.G., Biebesheim, Germany.

LIVERPOOL AIRPORT

RHYS DAVID

BETWEEN 11.30 pm and 1.30 am every week night Liverpool becomes Britain's busiest airport. At a time when London Heathrow and many other major airports are closed, Liverpool is handling inward and outward flights to no fewer than eight UK cities.

The flights, by a variety of aircraft ranging from HS748s to small twin-engine aircraft, are all carrying mail and they form part of the Post Office's improved system for delivery of cross-country post. The aircraft arrive from Glasgow, Newcastle, Norwich, Gatwick, Bristol/Bournemouth, Cardiff and Belfast each loaded with bags for the other destinations. After these have been regrouped by city they are reloaded into the returning aircraft, most of which are back on regular short-haul passenger work for airlines such as Dan-Air or Air Ecosse the following morning.

Liverpool was chosen by the Post Office because of its very good weather record and central position, and the service, now in its second year, has succeeded well beyond expectations.

Mr. David Brewer, an assistant head postmaster in Liverpool, points out that the operation was designed to overcome problems that have arisen on the railways. The Post Office's traditional carrier. Many branch line services have been cut so that mail has to reach main centres earlier for distribution, and with its commitment to fast passenger operations British Rail is reluctant to delay trains too long to load and unload mail. Finally, where mail has to cross London there is often serious congestion between railheads.

Linked

The service has now built up to an average of about 500,000 items a night (out of 35m post-items) and has made it possible, the Post Office claims, to allow later collection times for first delivery mail travelling between the centres covered.

Other towns, too, have now been linked in to the system by road. Thus a first-class letter from Preston to Swansea will travel by van to Liverpool Airport, by air to Cardiff and by van to Swansea.

Further expansion of these road links is a possibility and air services may also be started to Edinburgh and Aberdeen, the only major points around Britain's coasts not fully covered at present. London, because of the very good rail links it enjoys with the rest of the country, is likely to stay outside the system, with Gatwick dealing mainly with points south.

In revenue earned the Post Office service is worth an estimated £300,000 a year to Liverpool Airport—valuable extra income at a time when Liverpool like most other provincial airports is feeling the effects of the country's severe economic downturn. Passenger traffic through Liverpool in fact fell by 37 per cent last year, to 387,000, though a large part of this drop is accounted for by

fewer diversions from Manchester Airport, where services were interrupted in 1979 when the runway was being strengthened. Nevertheless, with fewer business travellers using the airport because of the recession the main domestic operator, British Midland, cut down last winter on its services to London and switched from jet aircraft back to turbo prop Viscounts. Routes to Dublin, the Isle of Man and Belfast have also been operating at reduced frequency, and a service to Frankfurt via the East Midlands has been discontinued.

Loss-maker

New routes have been established by the burgeoning Scottish airline Air Ecosse, to Edinburgh and Aberdeen using 20-seat Bandeirante aircraft built in Brazil, and there are hopes of new services to Glasgow and possibly Amsterdam. Currently, however, only nine commercial flights a day are scheduled from Liverpool, the lowest for some time. The airport, a consistent loss-maker for some time, is expected to turn in a further £1.8m deficit over 1981.

Yet although the county-owned airport is a substantial burden on Merseyside's ratepayers and has in the past been threatened with closure, the commitment among local politicians to keeping it open stands strong, and has recently been confirmed by investment in new facilities. In part this represents a reluctance to admit defeat, but even more importantly there remains a strong feeling that if Merseyside is to be able to compete successfully for internationally mobile industry, it has to be able to offer its own airport—and not just rely on the much bigger facilities available 45 minutes away by motorway at Manchester.

Airport officials argue that Liverpool can play a complementary role alongside Manchester and will actually benefit from its progress as Europe's fastest-growing airport. Mr. Rod Rufus, Liverpool's airport director, points out that as Manchester becomes more crowded it is likely to become more selective in the type of business it handles. As traffic builds up, too, Manchester could face growing opposition to night flying from surrounding communities.

Liverpool, which offers take-off and landing largely over sea, could in these circumstances become attractive as an alternative North West base for cargo traffic, for night flights, and—as Manchester gets increasingly involved in long-haul operations—its smaller, smaller aircraft types. Swissair already uses Liverpool instead of Manchester one night a week for cargo and the airport is trying to persuade Lufthansa, which carries a lot of goods to and from the Ford plant at Halewood, to touch down in Liverpool.

Preferences

Liverpool would also like to see more of the North West's inclusive tour business—half of which is generated on Merseyside—pass through its airport rather than Manchester. Here, however, the airport is fighting against the preferences of the big tour groups which see no reason to double their overheads by operating from Liverpool if the public is prepared to make its way to Manchester.

Holidaymakers from Merseyside can now also take advantage of coach services operating from five points in Liverpool to Manchester Airport. The airport authorities are hoping to counter this, however, by encouraging local tour operators on Merseyside to develop holiday packages out of Liverpool.

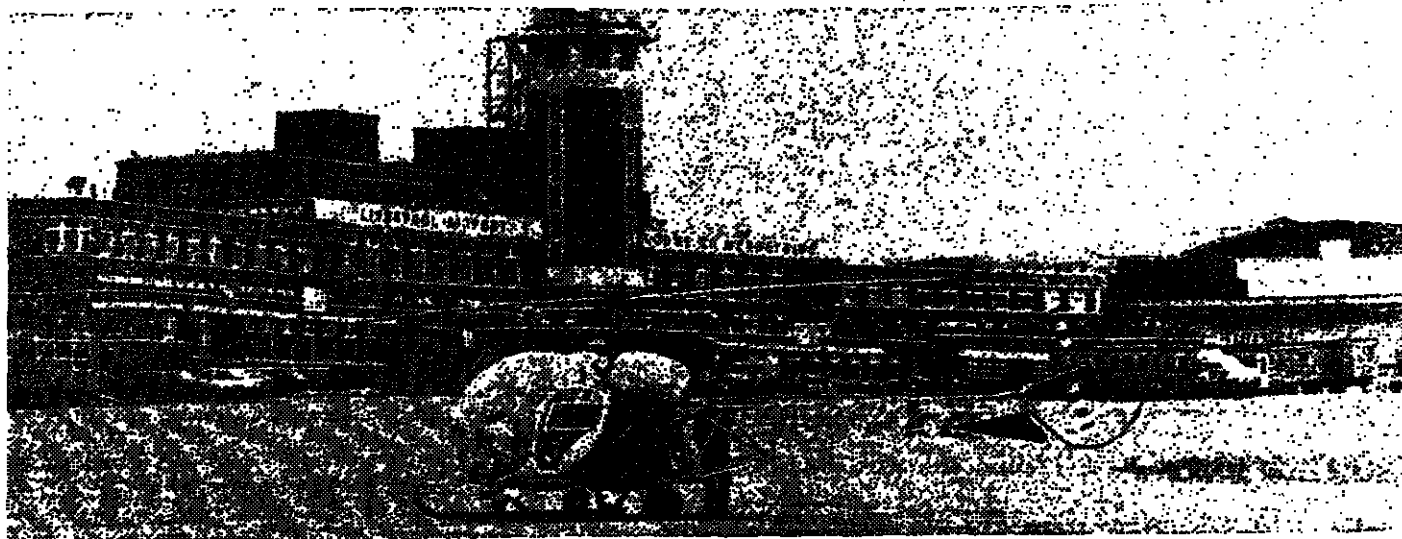
The strategy Liverpool is following is to be able to complement Manchester includes, inevitably, some rationalisation of its existing over-generous, and as a result costly, facilities. Whereas Manchester and Gatwick—both have only one runway, Liverpool has two plus a third that can be used in cross winds.

The most modern, and the one most frequently used, is more than two miles from the existing terminal. However, it imposes on airlines expensive taxiing costs and on passengers a long ride before disembarking.

In a major act of faith in the airport's future, the county council decided last year to go for single runway operation, a move which will incidentally have the beneficial side-effect of releasing 440 acres of land in the ownership of Liverpool City

MERSEYSIDE VI

Postal crossroad brings income



Council, the airport's landlords, for industrial development. As part of the switch to single runway operation the county has also had to authorise new control tower and fire station facilities at a cost of £3m.

Work on this phase of redevelopment has already begun with completion due by late next year. In subsequent phases other facilities, including new terminal buildings, car parking and freight facilities, will have to be re-located next to the runway, taking the total cost of the schemes to more than £20m.

It is a burden which ratepayers on Merseyside can hardly be expected to shoulder willingly and a search is being made therefore for potential partners with access to private sector funds who might be prepared to take on the development on the right terms. Talks have been initiated with hotel groups which might be interested in developing a hotel-terminal complex and with car parking companies, and with freight handlers to see what arrangements can be negotiated.

There remains the problem, as Rod Rufus explains, of finding the necessary resources for work on airport development—a part of the scheme in which the private sector is unlikely to be

interested. Approaches have been made to Government, and the EEC, to see if funds can be made available. Such help, it is being pointed out, would enable the overall scheme to go ahead more quickly and would provide further encouragement to private sector developers to come forward with schemes for other parts of the terminal complex.

Released

Just as importantly, the sooner a transfer is made to the new site, the sooner land now occupied by the present facilities can be released for comprehensive redevelopment. The more than 400 acres site, alongside an airport, seaport and main railway line, could prove to be one of the prime locations to become available in the UK over the next decade.

Even if the airport funding problem is overcome relocation of the airport's facilities—a move which itself is likely to result in considerable savings in operational costs—is unlikely to be completed much before the end of the decade. In the meantime the battle to achieve viability will be maintained, with every effort being made to maximise use of the airport's

facilities and to minimise costs. One approach to securing more intensive use of the runway has been to offer the airport's facilities to airlines for pilot training in landings and take-offs. Liverpool is also bidding strongly to be chosen as the helicopter base for flights to and from the Morecambe Bay gas field, though here it faces strong competition from other sites, including Barrow and Blackpool.

Single runway operation will also enable the airport to reduce its complement of firemen from the present figure of 62 needed for the existing two runways. The airport is hoping to end, too, the anomaly whereby it is Britain's only airport which relies for its fire service on a county brigade, paid for on an agency basis. This and other agency agreements are now being looked at and will be replaced by direct employment under the airport's control, where it is thought this can be done more economically. All these measures are likely to help. Nevertheless, an upturn in the UK economy leading to a revival in business travel and freight shipments remains the short-term help Liverpool Airport would most welcome.

Creating new enterprises

ST. HELENS TRUST

RHYS DAVID

UNIVERSAL CHEMICAL Products, for all its grandiose title, is not yet exactly in the same league as ICL. Indeed, it was founded only last year by chemical salesman Peter Forrester and his father, a cable worker made redundant by BICC, and, with just one other employee, it still ranks as one of the smallest of the small businesses that have emerged lately.

UCP, which hopes to have a turnover of £150,000 this year from sales of chemicals, is only one of a number of similar businesses that have sprung into life in St. Helens, the scene recently of a remarkable exercise in marshalling community resources to create new enterprises and hence new jobs.

At the heart of this work—now the subject of regular study by groups from towns all over the UK—is the St. Helens Trust, an idea conceived originally by Pilkington Brothers, the major employer in the area, but developed by the trust director, Mr. Bill Humphrey, with a momentum and along paths which the glass industry giant can hardly have expected.

Pilkington, one of a number of glass groups which dominate the life of the town, realised in the mid-1970s that changing technology—including new processes such as the float method of marketing glass—would mean a substantial reduction in its labour requirement and indeed that of other glass groups such as Rockware and United Glass. In the last few weeks the group has told employees that its mainly St. Helens-based UK labour force of 20,000 will have to be cut by a further 1,100 on top of cuts already made in the past two years.

Premises

The company decided that an initiative to support new businesses was needed but it also concluded that for the good of any organisation ultimately set up, Pilkington ought not to be directly involved in running it. The company has made premises available and put funds into the St. Helens Trust but from the start other bodies, ranging from the local authority and the banks to other industrial and commercial groups in the town—have played a full part.

In the three years it has now been in operation the Trust, under the direction of Mr. Humphrey—a former Pilkington employee himself who had experience previously running a job creation project in South London—has pursued single-mindedly a policy based on one main principle. Put simply, it amounts to the belief that it is people with good ideas that need to be backed, not abstract projects which may or may not fulfil their promise.

this principle into practice has been to ensure that the potential entrepreneur can draw on help and guidance very quickly for most of the problems he is likely to encounter. In setting up in business the trust's own executive consists basically of Mr. Humphrey together with three seconded managers—two from the big banks and one from Pilkington.

As well as being the first source of help they also play an important role in pointing new starters in the right direction if more specialised problems need to be solved.

Professional people, such as accountants and technical experts in the town's big companies, have all been primed by the trust to provide help, and the trust's very good relations with the local council—one of its sponsors—act to dissolve possible bureaucratic delays. "Much of trust's activity is simply making the involved and confusing system" work effectively," Mr. Humphrey notes.

In the case of UCP the trust provided help in organising their paper work, and in particular in the preparation of cash flow forecasts. The company—basically a mixing operation—expected at the start to be selling its chemicals in 30-60 litre lots but soon found it was taking much bigger orders which were straining its ability to buy raw materials and containers. The trust put it in touch with accountants who were able

to help draw up forecasts that could be presented to the company's bank.

Other companies started by individuals without financial training have been similarly aided but the main service so far has almost certainly been help in the provision of premises. For example, K and A Textiles, which already had a base in St. Helens, was backed by the trust in its efforts to persuade the borough council to allow a former school to be used as industrial premises—a change of use local authorities are usually reluctant to give.

The company, which distributes Levi garments to mail order houses, has been able to expand its garment representation business—cleaning, pricing, labelling and sometimes repressing imported goods before delivery to the shops. Turnover, as a result, has increased from £200,000 to £650,000 over the past three years and the number of employees has gone up from 15 to 80 and could increase to well over 100.

The trust also acted as an intermediary for another new company, specialising in corrosion protection. A.R. Engineering had built up an order book of two months before starting operations but was unable to get possession of a factory it was about to occupy because the owners, Spillers, were at the time being bid for by Dalgety. The trust provided a secretarial service for A.R. Engineering

CONTINUED ON NEXT PAGE

Helping To Make It Work On Merseyside

On Merseyside there is an advertising agency which has developed an extremely successful formula for the development of sales-effective marketing and advertising.

Rex Stewart Forbes Keir is the name of the agency that is making it work for their clients.

Merseyside is changing... and change means challenge and hard work. Rex Stewart Forbes Keir thrive on challenge and are proud of their clients' successes. Ring Guy Furness or Brian Williams to discover exactly how Rex Stewart Forbes Keir can 'make it work' on Merseyside and indeed throughout the UK.

Rex Stewart Forbes Keir

Concourse House, Lime Street, Liverpool L1 1UR

JPM 10150

MERSEYSIDE VII

Port Sunlight a monument to Lever

IS NOW nearly a century since William Lever decided to take the soap on the Wirral. The one-time Bolton greaser had sistered the name Sunlight and bought a small soap works Warrington. Demand soon outstripped capacity so Lever bought 56 acres near Birkenhead and in 1888 built his own works on the Mersey, calling the plant Port Sunlight. Lever is to become Lord Leverhulme; the works part of Unilever.

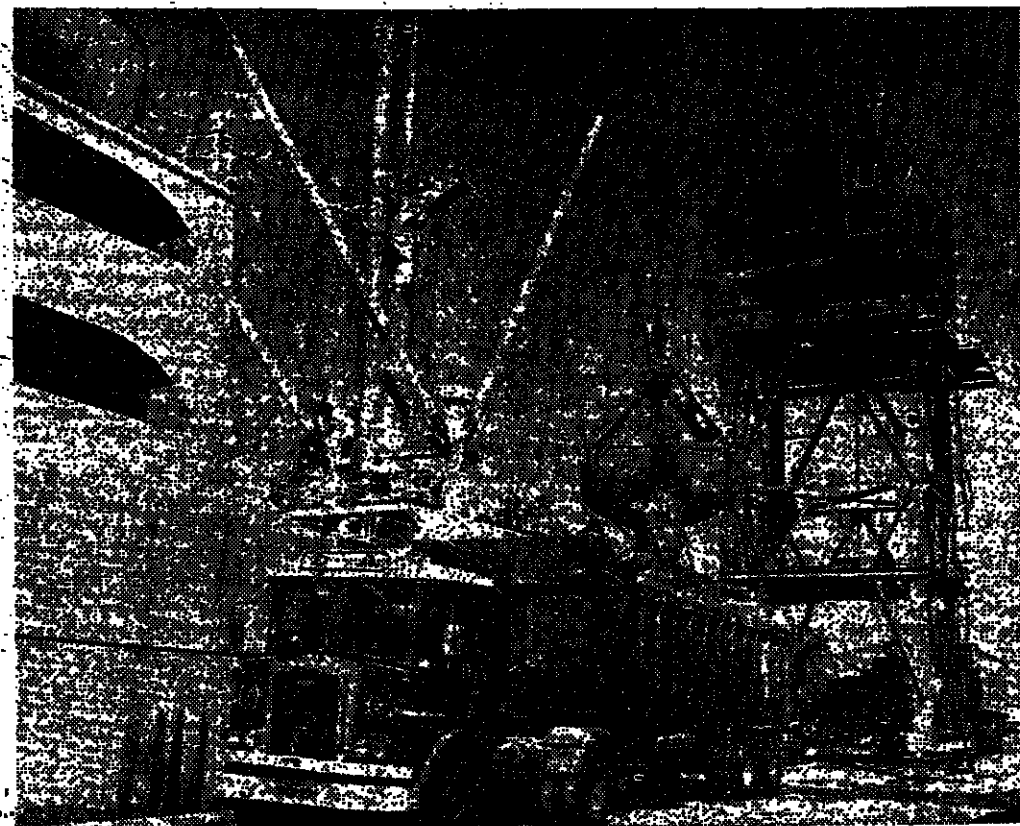
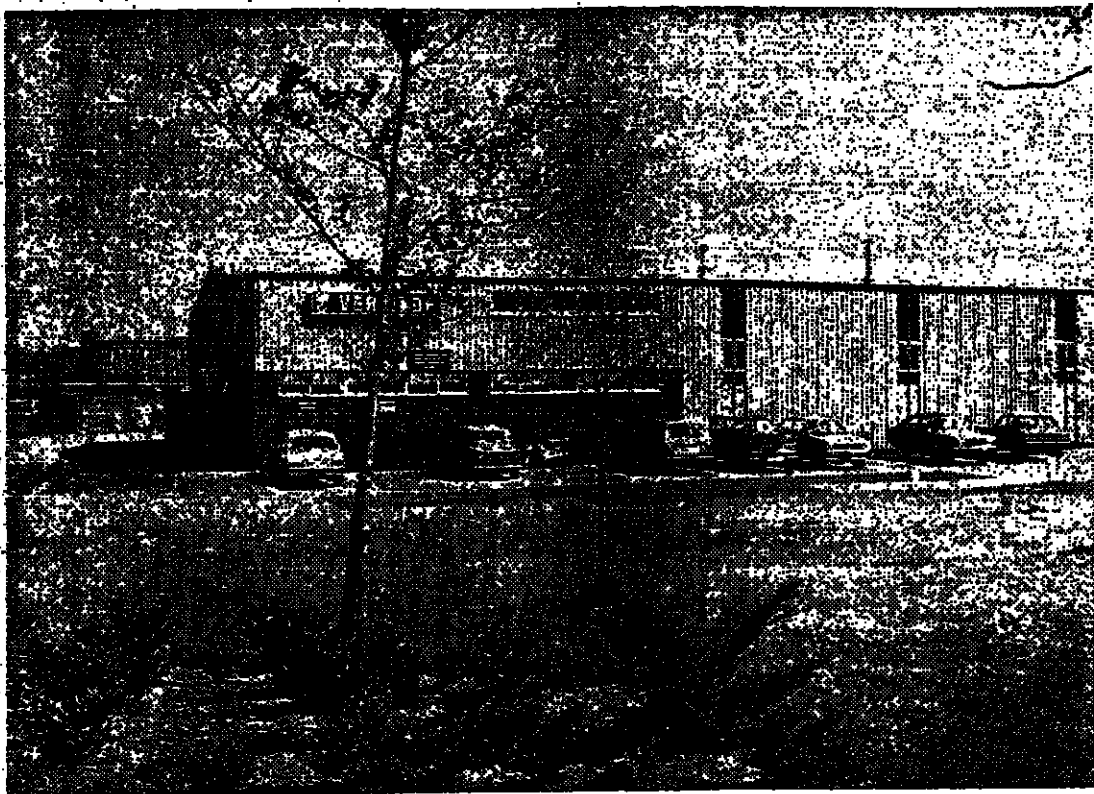
But work and output were not Lever's sole consideration. He believed his workers should live in conditions that allowed them to develop their lives after the factory whistle had blown. A year after the plant began production he made a start on the village that was to become as famous around the world as the works.

Lever in his vision was ahead not only of his time but of people such as Ebenezer Howard, who created the garden village at Letchworth, Herts. But this was an era in which social-conscious employers, appalled at the consequences of the industrial revolution for the worker and his family, were attempting to build a new sort of town. In Cadburys at Bourneville, Birmingham, were also working along the same lines.

Port Sunlight village remains a monument to Lever even though the philosophy has changed. Today, UML, the oil-refining management company, is selling the houses to those tenants who wish to buy and it is possible to live in the village now without working for the company.

The story of Lever, Unilever and the Merseyside connection is now being told in an information and display area at Port Sunlight (bottom right). It is here that the school parties come in their hundreds since the village is a conservation area as well as home for several hundred people.

But Port Sunlight is also work and the new factories (left) and the docks (bottom left), where film is being shot on modernising the oil-storage facilities, are all part of the complex that remains as interesting as it did nearly a century ago when Lever first came to the Wirral.



WHY WE BELIEVE MERSEYSIDE COMPANIES SHOULD NEVER WALK ALONE.

With today's economic climate on Merseyside, it's increasingly difficult for many companies to survive, let alone plan for future prosperity.

That's particularly true for small to medium sized firms without the time or the resources to carry out an analysis of whether the business is achieving the success it deserves. And if it isn't, how best to rectify the situation.

Our Business Advisory Service is designed to give professional advice and practical help on all aspects of finance.

On everything, in fact, from costing and pricing to cash flow and budgeting.

In other words, the service becomes an integral and cost-effective extension of your own management operation.

However, if yours is a new or expanding company you're also likely to be interested in two new loans we've recently introduced to complement the Advisory Service.

To help the entrepreneur with a product or idea but no finance there's the Business Start Loan, where the major benefit is that interest is linked to sales. So you'll probably pay relatively little in the crucial first few years.

And for small companies looking to expand we have the Business Expansion Loan which allows a capital repayment 'holiday' of up to two years, by which time your new asset should be contributing to profits.

If you'd like more details of how we can help Merseyside's small to medium sized companies through very difficult times, please contact your local Barclays Bank manager.

He would like to make sure you never walk alone.

BARCLAYS

CONTINUED FROM
PREVIOUS PAGE

Creating enterprises

While it was still without premises, and helped speed up negotiation of the lease. The company was also given advice on how to improve its capital structure.

Again in the property field, the trust has used its influence with Pilkington to persuade the company to release unwanted premises at low rents and to develop new estates specially for very small companies. One of the cottages owned by the company now houses, at rents only about £1 per sq foot, a contact lens manufacturer, a typing engineer, dressmaker, chemist, cabinet maker and French polisher.

Elsewhere in the town remnants of a modern development by Pilkington of "seed" factories, ranging in size from 500 sq ft to 2,000 sq ft, are paying a fully economic 50 p per sq ft, but on monthly terms instead of the long-term commitment that is usually required.

One of the occupants of this site, Linkfield Laboratories, a new company with a new name. Its two founders decided the industry would value a service

whereby they were sold the chemicals for chemical analysis together with the necessary glassware rather than buy separately from different organisations. They first had to convince the trust that such an approach was viable, but having done so they have been given its full backing.

Experience in dealing with more than 850 inquiries has now largely confirmed Mr. Humphrey's belief that it is an assessment of this sort and help with red tape, book-keeping, marketing, premises, and a variety of other difficulties not previously encountered, which the entrepreneur is likely to want and not—generally at any rate—money.

Funds can be provided from various sources if needed, however. The trust has available about £90,000 including £25,000 in revolving funds from Merseyside County Council—the call on which so far has amounted to £25,000. Out of the remaining non-revolving funds totalling £41,500 have so far been made to seven companies.

Where the capital required

is much larger and could not be raised for example, on the security of a house, a means of filling the gap is being offered through Rainford Venture Capital, a £2m fund set up by Pilkington and serviced by Venture Founders, an American firm of consultants specialising in this field. The fund has recently made available a total of £450,000 to two local companies—Diktat, a word processing organisation and Mark Roberts, a specialist building concern.

Consultants

One major new scheme attracted to St. Helens by the Trust—Positron Computers—is being backed by another source of capital, the Anglo-American Venture Fund, in which equal shares are held by the National Enterprise Board and two Californian businessmen.

The company has developed a range of high-quality computers and software aimed specifically at the education market, and is intending to expand later into the general business and professional

market. Anglo-American is investing £265,000 in Positron and will be taking a 50 per cent share stake.

Another technological venture backed by the trust is the development of a hand-held ammeter and other sophisticated instruments by a new company, HEME, founded by a professional watchmaker. Here the trust has persuaded Pilkington to enter into partnership to provide HEME with the necessary capital and management backing.

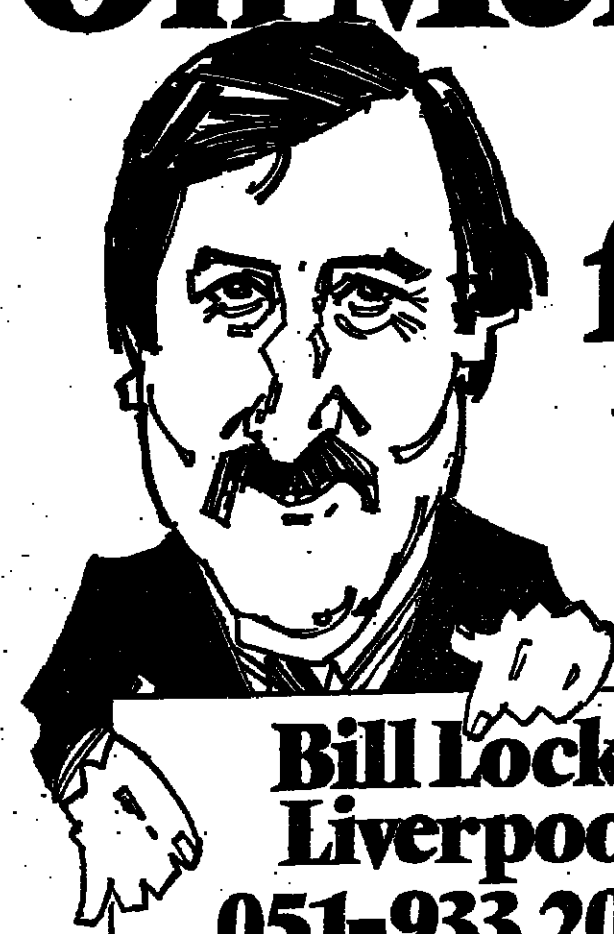
The trust reckons that money spent by its clients on investment is now well in excess of £5m and that more than 1,000 jobs have been created by new ventures or the expansion of old ones.

Sadly, it has not been able to prevent unemployment in St. Helens climbing to around 14 per cent with the continued shake-out in the glass and other industries. The contribution the trust has made is nevertheless immense—not least perhaps in the example it offers to other areas of how to start pulling oneself up by the bootstraps.



ENGLISH INDUSTRIAL ESTATES

On Merseyside, a new factory without delay.



**Bill Locke
Liverpool
051-933 2020**
Sandon House, 157 Regent Road, Liverpool L5 9TF.

available now. He'll take you through swift, simple steps for leasing or purchase. And he'll point you towards the grants and other financial aids that your project may attract.

One call meets your factory or working space needs immediately. Bill Locke's your Regional Estates Manager on Merseyside. He'll show you a wide range of factories and sites

In short, a swift, professional and comprehensive answer to your industrial property needs. Now, in England, you really DO have only one call to make.

In England, you've only one call to make.



The impetus for Pilkington Brothers to start the St. Helens Trust is summed up by this picture of the Pilkingtons plant: one man is sufficient to monitor the modern float glass method of production

MERSEYSIDE VIII

From Mexico in search of the Beatles

14,400 sq ft OF PRESTIGE OFFICES
SUITES FROM 1,500 sq ft

WEST AFRICA HOUSE

25 WATER STREET
LIVERPOOL

IN THE HEART OF THE CITY'S
INSURANCE, BANKING AND
COMMERCIAL AREA

LOWER FLOORS LET TO
STANDARD CHARTERED
BANK

Joint Agent:—

**Dunlop
Heywood & Co.**
Chartered Surveyors
50, Devonian, Manchester
061-424 5354 Telex 657752

FK

A DEVELOPMENT BY FRENCHKIER
PROPERTY INVESTMENTS LIMITED

AINTREE

SUPERB SINGLE-STOREY PREMISES
Heating ★ Sprinklers ★ Lighting ★ Executive offices
Computer block ★ Canteen ★ Large car park
Close Littlewoods, M.F.I. Timberland, Coca Cola
92,000 sq. ft. will split
Offers approaching £500,000 or will lease

DITTON

Between Speke and Runcorn
MODERN SINGLE-STOREY PREMISES
Excellent clear space and natural light
ONE ACRE OF EXPANSION LAND
52,000 sq. ft. will split
Offers over £200,000 or will lease

SYKES WATERHOUSE COMMERCIAL

Chartered Surveyors & Property Consultants
9 North John Street, Liverpool L2 5TS
and London

051-2369152

INDUSTRIAL

NORTH WEST

TOWNSEND ST. LIVERPOOL 5
53,000 sq. ft. Suitable for heavy
engineering. For sale

PUMPFIELDS, VAUXHALL RD.
LIVERPOOL 3
3.5 acre development site within
1/4 mile city centre. For sale

BRIDLE WAY, BOOTLE, MERSEYSIDE
100,000 sq. ft. inc. prestige offices. For sale

STRAND RD. BOOTLE, MERSEYSIDE
34,000 sq. ft. with cranes. For sale

EDWARDS LANE, SPEKE, MERSEYSIDE
98,000 sq. ft. Suitable for refurbishment.
For sale

KIRKBY INDUSTRIAL ESTATE,
MERSEYSIDE
327,000 sq. ft. on 15 acres suitable
for splitting

**MATTHEWS GOODMAN
& POSTLETHWAITE**

LONDON LIVERPOOL & PARIS
051-236 8732 4 WATER ST LIVERPOOL L2 5SP
ALSO AT 72 UPPER THAMES ST LONDON EC4A 3DF

The Bromborough Port Estate offers a
unique and powerful package for industry to
plug in to. A prime development with a wide
range of sites from 3 acres to 70 acres,
some with river frontage.

Located on the Wirral side of the River
Mersey, just 10 minutes from Liverpool and
only 45 minutes from Manchester, the
Bromborough Port Estate has excellent
access to sea routes, U.K. motorway, air
and rail networks. A major advantage is the
fact that the Bromborough Port Estate has
its own U.M.L. owned power station which
provides steam and power direct to the
Estate and a second major asset is the

privately owned and operated
Bromborough Dock which has extensive
quayside installations. The Bromborough
Port Estate is a fully serviced estate
managed by U.M.L. who can solve many of
the problems of setting up a new
manufacturing unit. U.M.L. is the Industrial
Services company of Unilever. They
offer a wide range of tailor made facilities
varying from catering to security. With
unrivalled communication links, availability
of highly skilled labour, its own power
station and dock, the Bromborough Port
Estate offers a unique and powerful
opportunity for industry to firmly plug in to
the 80s...

PLUG INTO THE BROMBOROUGH PORT ESTATE and

For further information, brochure
and complete details on the
Bromborough Port Estate and the
way in which U.M.L.'s services can
assist your company in setting
up, telephone or write to:

Jeff Dumbell, U.M.L. Limited,
Lever House, Bebington, Wirral.
Tel. 051-644 8555

Name.....

Company.....

Position.....

Address.....

Tel.....

U.M.L. Limited, FT8/5/81
Lever House, Bebington, Wirral.

TOURISM/SHOPPING

IAN HAMILTON FAZEY

THIS SUMMER several parties
of Mexican tourists will come to
Britain on a special tour. They
will have seven days in London
but the most important part of
their holidays will be spent on
Merseyside. The tourists are all
members of the Beatles Mexican
fan club.

Merseyside's Tourism Develop-
ment Office wishes that Liver-
pool would make more of the
Beatles. The office's most-
requested coach tour is around
Beatles sites, though there is not
much on the ground to see—and
not even a name-plate at Penny
Lane where so many have been
stolen that no one replaces them
any more.

The coach tours are popular
with school parties—partly
because so many teachers want
to go on them—but general
interest is also sufficient for
the Beatles tour to be planned
as a scheduled service from this
year on.

Miss Pam Staples, assistant
tourism officer, thinks the tour
has a hidden value for Mersey-
side: it meanders past the
houses where the Beatles lived,
the schools they attended, past
the Penny Lane shops and
Strawberry Fields; it takes in
much of comfortable, cosy,
respectable, clean and desirable
Liverpool suburbia, the sorts of
places tourists to any city would
never normally go.

Miss Staples and her
colleagues in the Merseyside
Economic Development Office
—the tourism section was
moved into Mercedo from
county public relations three
years ago—find this image of
suburban normality a useful
contrast to the less helpful
images they have to offset.
These include industrial depres-
sion, inner-city dereliction,
Line Street Station, Sunday
morning litter, vandalism,
graffiti, and crime.

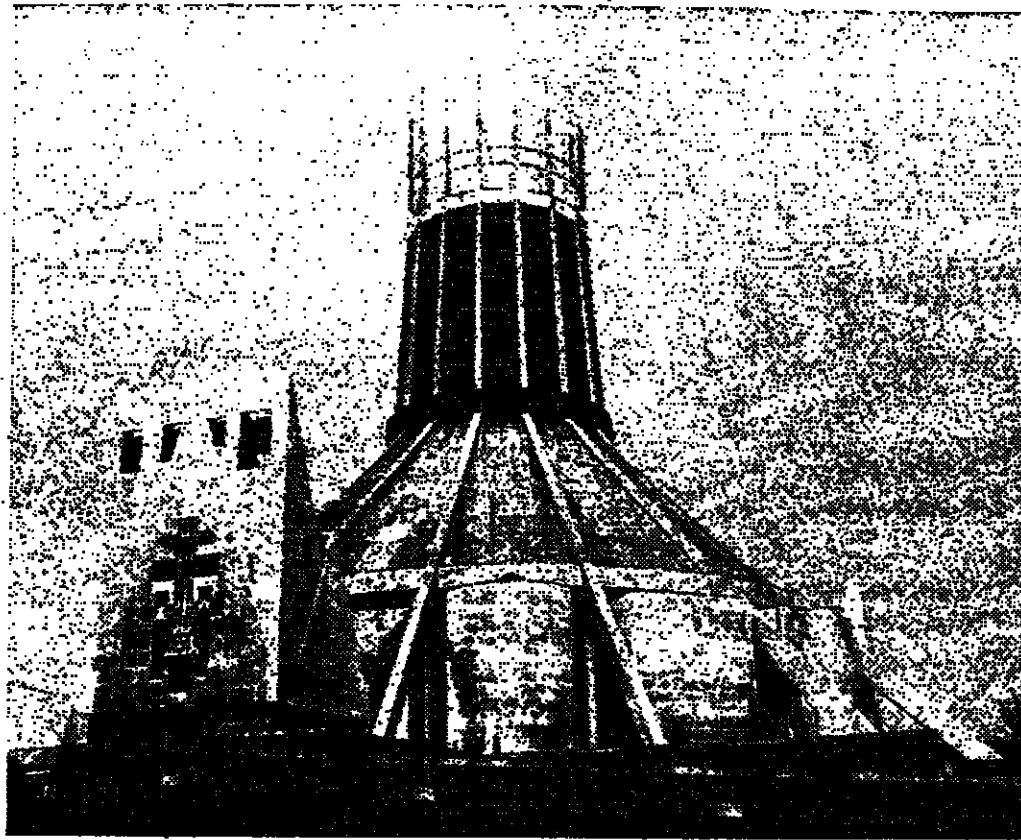
Although she almost winces
as she lists the minuses, Miss
Staples says: "We don't find it
difficult to sell Merseyside. Not
at all."

Indeed, British Tourist
Authority figures show that
Merseyside has at least 1.1m
visitors a year spending at least
one night in the county. More
than 100,000 of them came
from overseas. With their aver-
age spending on hotels,
restaurants, entertainment and
shopping, estimated conserva-
tively at £40 per head, that
means tourist revenue of at
least \$44m a year.

Added to Merseyside's own
spending on leisure, it is
enough to support more than
10,000 jobs scattered around
the county, and that is as many
as there are, say, in Mersey-
side's thriving chemical and
petroleum products industry.

Despite the abrasion often
evident between Liverpool city
and Merseyside county, Liver-
pool's position as the county's
main tourist draw is exploited
as much as possible by the
county. The attraction is not
just the Beatles, for worldwide
fame accrues too from Liver-
pool itself, once Europe's
principal emigration gateway
to America, and Liverpool
Football Club.

Many visitors come to Mersey-



Above: Liverpool's futuristic Catholic Cathedral, built in the 1960s. Right: Fans at the controversial statue to the Beatles by the Liverpool sculptor Arthur Dooley



Hugh Routledge

side's outstanding museums and
art galleries, such as the
Walker, which the county owns.
These now include the Lady
Lever Art gallery in Port
Sunlight (itself a tourist attrac-
tion) given to the county
recently by Lord Leverhulme.
There is also a new maritime
museum at the Pier Head, which
is being developed year by year
as a living testament to the past
with demonstrations of
mariners' crafts. This year,
closed circuit TV will monitor
port traffic with commentaries
available for museum visitors.

Other attractions include the
city's two cathedrals—the
Gothic-style Anglican building
opened in 1978 and the
futuristic Catholic structure
built in the 1960s—the horri-
turally outstanding Nest
Gardens, Knowsley Safari Park,
and the championship courses

along Southport's "golf coast."
And there is Speke Hall, a
Tudor manor house nowadays
unhelpfully sited between the
disused Dunlop factory and the
end of Liverpool Airport's
runway.

However, Liverpool itself
offers a major advantage: its
centre has never sprawled since
the sailing ship era and it
retains the pre-motor car
advantage of being almost
entirely "walkable." The county
has therefore taken to organis-
ing guided walks. These, a
bargain at 50p per walker,
averaged about 15 people on
each last year to make a profit
(break-even numbers are 12 on
each) and there are many
different routes. This year some
are being added in the suburbs
and parklands.

The most popular walks take
place on selected Wednesday

evenings. There are two
routes, each an "ale trail"
taking in the city's most famous
old pubs, many of them ornate
Victorian gin palaces. At one
of them, the Philharmonic, and
if the coast is clear, ladies can
inspect the gents, which are
carved from solid marble and
overlooked by stained glass
windows. Ale is not included
in the price of these walks
which always run over time.

Night life

Frequent visitors to Mersey-
side are the ships of various
navies, often at the request of
the crews. Liverpool has a
thriving night life that makes
it popular among sailors,
though traditional Scouse
humour might have upset the
last visiting French warship,
which was towed in by the tug
Nelson and Trafalgar.

Shop sales bring greater confidence

CHURCH STREET has be-
come the focus of city centre
shopping since it was made a
pedestrians-only street in
1973. It now has the highest
retail productivity per square
foot in the UK outside
London's West End, accord-
ing to one department store
manager.

Generally, shopping facili-
ties are impressive, a solid
aggregate of large department
stores, medium-sized shops
and small units. The "big
boys" include Lewis's, the
House of Fraser's Binn's,
Owen Owen and the John
Lewis Partnership's George
Henry Lee's.

Policy

Many shops have suffered
badly in the recession and
had to declare redundancies.
Nearly all have had to adopt
a policy of non-replacement of
leavers and some have
reduced staff hours in order
to keep people employed.

However, things are begin-
ning to brighten. Mr. Colin
Andrew is Lewis's general
manager and chairman of the
Liverpool Stores Committee,
which represents all shops.
He says: "Last year was very
bad and we all budgeted on
only a 5 per cent increase in

sales in 1981, which would
have been hardly satisfactory
for anyone.

"But as things have turned
out, sales volume is now much
higher than any of us thought
it would be. Clothing, which
has been in the doldrums for
two years, is doing well. New
fashions are selling. It's
almost as though people have
got fed up with wearing old
clothes."

"In other areas volume is
also showing encouraging
signs. We are all much more
confident."

Nevertheless, he thinks the
retail trade on Merseyside has
not fared as badly as else-
where, since it was well used
to operating in a community
with 13 per cent unemploy-
ment before the 1980-81
trough in the recession. In
relative terms, Merseyside's
unemployment is 16 per cent
unemployed was not as
traumatic for spending power
as, say, the West Midlands'
doubling to 11 per cent.

Liverpool's centre has had
to fight hard to maintain
trade against other Mersey-
side developments. In Birken-
head a new shopping precinct
completed in the mid-1970s
has been able to exploit
resentment of Mersey Tunnel

toils and Liverpool City
Council's high parking
charges, as well as to help
hold the Wirral's end up
against tough competition
from Chester.

There is good suburban
shopping, with easy parking,
in places such as Bootle,
Crosby and St. Helen's, and
Southport's Lord Street,
with its ornate Edwardian
completes along its length, is
one of the most attractive
shopping streets there is.

On the superstore front, the
Co-op's Leo stores have pro-
moted vigorously for market
share but Asda has had un-
fortunate experiences in
Kirkby and Birkenhead.

Attractions

Retailers say that Liver-
pool still retains some of its
attractions for North Wales,
whose economic capital it
once was. Despite the growth
of Chester, Liverpool shop-
ping still has a "big city"
look about it, although trade
from the Principality is
nothing like it was in the
1950s and 1960s when Thurs-
day—half-day closing along
the coast to Anglesey—was
known on Merseyside as
"Welshday."



Shoppers in Church Street, focal point of the area's retailing. The city has had to fight to keep its trade against other Merseyside developments

FIRST CHOICE

Merseyside Development
Corporation have chosen
the Royal Liver Building
as their new Headquarters.

Royal Liver Assurance
will complete a
total refurbishment
programme by
Summer '81.

Now 2/3 rds let

Further details
from joint letting
Agents.



C.B. Gordon & Co.

Chartered Surveyors,
Tower Building, 22 Water Street
Liverpool L3 1BN
Telephone: 051-436 8323

Goddard & Smith

Consultant Surveyors
22 King Street, St James's
London SW1Y 6QZ
Telephone: 01-830 7321

Integrated Manufacturing Systems

Here at Liverpool, we design and manufacture
sophisticated machine tools that
integrate several production processes into
one compact, efficient unit. We call them
"Integrated Manufacturing Systems" and they
are the ultimate in manufacturing
efficiency—improving product quality and
accuracy, reducing handling costs and
considerably increasing productivity.

With factories in America, Germany and
Britain, Cross have pioneered the field of
high multi-production automatic machines
to serve world industry. Call in Cross
before you decide on your next machine,
system or plant.

CROSS

First in Automation

CROSS INTERNATIONAL A.G. KNOWSLEY
MERSEYSIDE L34 9EZ

Tel: 051-546-2010 Telegrams CRIK LIVERPOOL Telex 627403

Can one billion people be wrong?

WHEN Deng Xiaoping, the current power in Chinese politics, went to America in 1979 to put the seal on normalisation of Sino-U.S. relations, he stressed that the Americans had acquired a poor friend — poor in the sense of poverty rather than unreliability.

And indeed poverty is the theme of modern China. It is difficult to have a conversation without the Chinese telling you at some stage that they cannot do everything they want, because they are very poor.

The poverty is not uniform. The disparities in incomes are quite large. At the People's Daily, for instance, the average wage is 70 yuan (about £19) a month. Senior editors earn over 200 yuan a month.

Even in the drabness of Peking, where practically everyone seems to wear the same clothes, it is possible to spot distinctions. One grey Mao-style tunic is not always much like another; there are differences in the cut and in the quality of the cloth. Some people obviously have better barbers than others.

Nor is the poverty of the kind usually associated with underdeveloped and overpopulated countries — bodies sleeping in the streets, illiteracy and disease. In China, or at least the parts of it that I visited, there does seem to be some minimum social welfare for all. Basic requirements of health, education and even housing are met. It is poverty with order.

The order is very repressive. To take only two examples: even the brightest graduate will be assigned a job by the state rather than allowed to make a personal choice. It is possible for a couple to be allowed to marry — the woman at the minimum age of 25 and the man at 27 — and still be prevented from living together.

Yet the Chinese in their present mood are, at least fairly open about their predicament. Poverty is the base on which they seek to build. The current aim is an annual per capita income of around \$1,000 by AD 2000, as against \$270 or so today.

The word liberalisation is taboo. The Chinese speak instead of economic reform, but there is a good deal of pragmatism about it which suggests that Marxist dogma slogans have been partially reduced to rhetoric. There is also a determination to succeed by whatever methods may be necessary.

Four areas struck me as being of special interest: the open doors policy, education, population control and agriculture.

The open doors policy means essentially the opening to the West. Only the western industrialised countries can provide the expertise which China requires for modernisation. The country is now engaged in a crash course in learning English and, to a lesser extent, Japanese. English is taught on the radio and on the television. The Chinese will come up to westerners in the streets to practise.

The People's Daily, whose guest I was, is shortly to publish an English language edition to be known as the China Daily. The equipment has been bought from Australia and the U.S. The dummy runs suggest that the product will be at least as good as any other English language paper published in non-English speaking countries.

They contain straight, up-to-date news about China as well as the main world news and a good deal of sport. Circulation is being sought not only among foreigners in China but also in Hong Kong, Japan, the U.S. and Europe.

It was impossible to get an estimate of the investment cost,



Poverty now — but looking forward

though much of the technical help is coming from Australia under a long term contract. Like Chinese radio and TV and, to some extent, the Chinese Press, it will carry advertising. It seems to me that this is a serious venture that speaks volumes about China's determination to project itself abroad.

In education China has abandoned any pretence to egalitarianism. It is not that the authorities necessarily have anything against the comprehensive principle. They have rather decided that since teaching resources are scarce, some of them need to be concentrated in order to produce an educated elite. The result is a system of "key" schools where pupils are selected, often by examination at the age of five and given the most intensive education. Some parents are now teaching their children Chinese characters at the age of two in the hope that they will get in.

We visited a "key" primary school in Chungking where it was said that Mrs. Deng Xiaoping had once been headmistress. Despite some antiquated equipment, it was considerably better than any school that I have ever seen in England. The children read, sang and sometimes spoke to us in English. They did gymnastics, drawing and model-making with evident enthusiasm. The teacher-pupil ratio was 13 to one, not to speak of attendant helpers.

There are four such primary schools in Chungking, serving a population of around 5m. The rest of the children are simply educated to lower standards. The same system goes up through middle and second-

dary schools. It is apparent at the highest level in the University of Peking which I wrote about last week. The hope is that in time there will be greater teaching resources so that the best education can be more widely spread.

Almost everything will come to nothing, however, if China cannot control the size of its population. The striking fact is not that the country is so big — actually it is smaller than Canada: it is that there seem to be people everywhere. Population growth tends to nullify whatever economic growth there is.

The authorities were aware of this when they began to introduce methods of birth control in the early 1960s. Whatever progress that was made then was lost in the years of the cultural revolution and the period of the Gang of Four. In the province of Sichuan, for centuries the granary of China, the population began to grow at over 3 per cent a year and it became necessary to import grain. Now, the population is said to be growing at 0.4 per cent a year, but the economic structure of the province has still not entirely recovered. The economics editor of the main provincial newspaper said that it would be 1985 before Sichuan would be in as good a position as it was 20 years ago.

The approach to birth control may sound harsh. The model Chinese family now consists of a couple married with one child. It used to be two. If the parents then pledge themselves not to have any more children, they will be materially rewarded through such things as state subsidies and better accommodation and so will the one child. If they make the pledge and then break it, they will be in trouble.

Parents who never make the pledge and go on producing

children are penalised. The costs of medical care rises progressively with each child. The claim to accommodation grows less. The larger the size of the family, the smaller the size of the allocated dwelling.

On top of that, a UN official working on population control from a base in Peking estimated that about one in five pregnancies are terminated in one way or another.

Some Chinese obviously like it. A steelworker, the youngest of five children, said in the presence of his father that he intended to have only one child because that was the only way that the system could work. The father did not comment and indeed it is a matter of some significance whether the rigorous attitude to population control can get through to the masses, especially in the countryside.

I mention it because birth control has become such an essential part of the current Chinese approach to the economy. Only if the population is planned, it is said, can there be effective economic planning. Otherwise, even the best laid plans will go awry.

The importance of agriculture is that 80 per cent of the people live on the land, yet China is still a net importer of grain. There is a number of paradoxes here. It is not that the land is not cultivated. On the contrary, in the parts that I saw it was almost impossible to find a patch of arable land that was not growing something. It is rather that everything is grown in small plots because that is the only way of employing the people and keeping them in the countryside.

Mechanisation is not the answer. It would mean the end of small plots, whether owned by the state communes or by individuals, and would simply displace the people. They would have little choice but to

seek to go to the towns where there are already severe unemployment problems.

Somehow a balance will have to be struck between making the land more productive while increasing the pace of industrialisation to absorb more workers. One partial way would be the use of more fertilisers, which the Chinese say once again that they are too poor to be able to afford.

The present economic and political balance is being achieved by paying the peasants more for their produce in the hope that they will spend the increment on consumer goods, thereby increasing light industrial expansion. At the same time, the urban workers have been compensated for the increase in food prices by subsidies that come as part of the pay packet. They, too, are expected to spend what is left over on consumer goods.

The departure from Maoism is that rural incomes have been levelled up rather than urban incomes levelled down. It may not sound much of a model, but what becomes clear after two weeks of travelling, talking and listening is that there is no Chinese model for anything: China is unique.

Two facts stand out. One is the determination to do something to raise the present standard of living. The other is the realisation of how catastrophic it could be if the population continues to grow and the economy fails to pick up.

Some bankers in Hong Kong say that China, with its policy of financial prudence, will make it in the end. The question really is whether it can curb the political convulsions that have plagued most of the past 20 years.

Malcolm Rutherford

Letters to the Editor

Start-up schemes

From Mr. C. Dillaway.

Sir,—Mr. Greenly's letter (April 29) is only the tip of the iceberg in the massing of small computer software companies by the Finance Bill. Providing a programming or computer operating service falls neatly within the definition of "relevant services" in Clause 14. Consequently, 30 per cent of the fee income of the computer service company will have to be held back against, of all things, corporation tax. As small companies don't pay corporation tax a refund will eventually, say after 18 months, be made of the corporation tax held back. If our legislators pass the clause into law they are in my view breaking our Parliamentary traditions by collecting taxes that it is clear will never become due and have not been refunded. Men died for this.

All this comes about because of the way small computer enterprises have come to be organised. They have no time or sales activities. Their selling is done for them by agencies on commission. Clause 34 contains a further definition that includes the agencies as "third parties".

Mr. Greenly puts the blame on these enmeshments of the well service. I would be more precise and say the inland revenue. The tax collecting activities of Customs and Excise follow the principle that if they trade business there is no tax collect. Oh that such a message could reach their land-lord brethren.

C. Dillaway
Highcroft, Gunhouse Lane,
Stroud, Glos.

A picture of profit

From Mr. A. Shearer.

Sir,—Mr. O'Sullivan (May 1) argues that the combination of current cost accounting (based on the value to the business) and current purchasing power based on changes in the value of money would give a more realistic picture of profit. This is true for companies whose net assets are determined by the prices at which their assets could be purchased and sold on a reasonably free market. In such cases the CCA net assets of an investment company might well reflect the underlying value to the shareholder of the company, and a combination of CCA and CPP might give a realistic picture. As these market prices rise the company will be worth more, and as they fall it will be worth less.

Unfortunately the CCA net assets of most companies do not reflect the underlying value to the shareholders of the company. Manufacturing companies, for instance, that present CCA balance sheets will usually base their net assets on the expected cost of replacing these assets. Such replacement costs are likely to be somewhere between their resale price on a break-up basis and the expected future income derived from operating those manufacturing processes. It is a fallacy to presume that because a company is worth more just because it has to spend more to replace its assets, or to presume that it is worth less if the replacement cost of its assets all. The true worth of such a

company will rather be dependent upon the margin between those changing replacement costs and the future income that can be derived from its operations.

Sandilands' adoption of the phrase "value to the business" has confused some people into believing that CCA net assets can be equated to the "value to the shareholder". It is a shame that accountants must be so pedantic as to maintain that the difference is important — but it is!

Comparing CCA net assets over a period of time will only give a realistic picture of profit in those rare cases when CCA net assets are indicative of the worth of a company. Comparing CCA net assets over a period of time will probably give a misleading picture of profit in the majority of cases when CCA net assets are based on replacement costs that are "values" to us accountants, but to very few others.

It is for these reasons that the best indicators of Mr. O'Sullivan's realistic profits are the comparisons of current revenues with current replacement costs. This is achieved through the current cost profit and loss account and not by means of the current cost balance sheet.

Tony Shearer
Gaston House,
Gaston Street,
Eastleigh,
Hants.

Mr. Colchester, Essex.

Hire purchase on cars

From Mr. J. David.

Sir,—On April 7 you reported that the motor trade associations and the Finance Houses Association had drawn up a memorandum asking for minimum "down-payments" for new and used cars on hire-purchase to be reduced from one third to one quarter and for the maximum repayment periods to be extended from two to three years. Letters have been sent to Mr. Norman Tebbit, Industry Minister; Mr. John Biffen, Trade Secretary; Sir Geoffrey Howe, the Chancellor.

It is argued that the retail motor industry is in severe difficulties and that the easing of hire-purchase restrictions would affect only the private buyer and could be expected to have a substantial impact on used car sales. (Cars used for trade, business or professional purposes are already exempted.) I am involved with another association and I have been able to find nothing but opposition to the idea.

Events over the past 25 years have proved the wisdom of the traditional principles of granting credit. When out of eagerness to push up figures, these principles have been significantly weakened, disaster has followed. Notably in 1959-1960 and again in 1974-1975. On those occasions the largest companies saw the price and suffered the largest losses. The rest had the choice of standing back and risking going out of business or joining in and certainly going out of business. And this was in the days of expansion and full employment.

The present proposal is put forward because business is bad and at a time when the rising number of unemployed has passed 2.5m. Also overtime earnings are suffering.

In my experience the private buyer can usually be trusted to act sensibly and honestly but it

does not take many of them to miscalculate or to suffer misfortune for finance house margins to be mauled.

The existing controls of one third deposit and 24 months' payments have on the whole worked well, have enabled companies to recover from the ravages of 1974-1975 and have prevented too many consumers from over-committing themselves. It seems to be generally felt outside the politicians that their proposed relaxation would again open the gates to the slippery slope.

A new factor which has arrived since the events of 1959-1960 and 1974-1975 is the Banking Act, 1979. Deposit-takers must now be licensed by the Bank of England which is obliged to require that such companies conduct their businesses in a prudent manner.

One thing is certain. This proposal, if implemented, will do nothing for prudence. Indeed, a significant body of informed opinion apparently thinks that it is, in itself, imprudent and that the present controls serve well both the car buyers and those that finance them.

John David
Arkley Hall, Barnet, Herts.

EEC farm price review

From the Chairman, Cake and Biscuit Alliance.

Sir,—John Edwards, your Commodities Editor, refers (May 1) to the 2 per cent co-responsibility levy on all EEC beet producers. This is not the only co-responsibility levy being raised by the commission.

It is nonsensical to increase in the annual farm price review the price of commodities in surplus unless that increase is essential in order to maintain farm incomes at an economical level.

Co-responsibility levies tax the EEC consumers of food and give no benefit to the farming industry. It is merely a back door method of raising the revenue to subsidise the export of surplus commodities.

W. A. Palmer,
Westmorland House,
127-131 Regent Street, W1.

Knights of the long knives

From Mr. E. Chaplin.

Sir,—You report Leslie Chapman's claim that between £5bn and £10bn could be cut from Government annual expenditure of £79.2bn if serious efforts were made to cut waste and improve efficiency. He may well be correct.

From my direct observation overstaffing in the PSA continues, and an architect friend in the PSA told me recently that his department numbers could be halved without loss of efficiency.

Public servants are hanging on to their jobs like limpets. Are our Ministers powerless or overworked or just incompetent? Would the appointment of additional junior ministers help to put more drive into the campaign to reduce waste and improve efficiency in the public sector?

Let us hope knights and other hangers-on will go to those public servants who make the greatest savings and not to those who have served longest or headed the biggest departments and who may well have

obstructed Government policy. Lord Soames should be able to get this message across.

The present is an opportune time for swift action to reduce the numbers of useless public servants because their union's actions in trying to force through higher pay by strike action is putting public opinion behind the Government.

I think Leslie Chapman was right to decline the offer to join Sir Derek Rayner. Mr. Chapman's direct experience has shown him the scale of the problem is much, much greater than can be dealt with by Sir Derek's team.

What can be done to promote Mr. Chapman's ideas leading to quick action? The PM could do something, surely?

Edward Chaplin,
"Springwood," Innham Wood,
Crawborough, East Sussex.

Labour Party conference

From the General Secretary Association of Professional, Executive, Clerical and Computer Staff.

Sir,—Your Lobby Correspondent (May 5) reveals the organised grapevine that exists within the far Left of the Labour Party when she can talk about the terms of a motion that will be debated at the annual conference of the Association of Professional, Executive, Clerical and Computer Staff, without ever consulting this union.

There is no question of APEX having given a boost to any of the activities of the Campaign for Labour Party Democracy. Our annual conference decided to support Mr. Healey in the election for deputy leader of the Labour Party and to reject all the propositions of the far Left to support the present composition of the Labour Party electoral college.

Tucked away in the motion on this matter is some reference to the drawing up of the manifesto. The motion, however, proposes that the manifesto be drawn up by the NEC and the Parliamentary Labour Party. To the best of my knowledge no proposition from the far Left is based on this proposal.

Conference delegates supported the amendment which dealt with the question of the composition of the electoral college and did not refer to the manifesto at all. No speaker in moving the motion or speaking to it ever referred to the manifesto, so they clearly had no faith in the attractiveness of such a proposal.

My executive council was well aware of the tactics of the far Left in believing that these few words in the manifesto would bind the executive. They overlooked, however, the fact that this part of the motion is badly drafted from their point of view and by failing to refer to the manifesto at all, they showed their recognition that the real issue being discussed by conference was the electoral college.

My annual conference passed the report to the executive council reporting that it voted against the far Left's proposal to give the NEC of the Labour Party control over the contents of the manifesto at the 1980 Labour Party conference and that was the decision by our conference which will guide us in the future.

Roy A. Grantham,
APEX,
22 Worple Road, SW19.

Today's Events

UK: Sir Geoffrey Howe, Chancellor of the Exchequer, and Mr. James Prior, Employment Secretary, speak at Scottish Conservative conference, Perth.

Sir Harold Wilson speaks at National Association of Pension Funds conference, Birmingham.

Institute for Fiscal Studies conference on the Treasury and Civil Service Committee report on monetary policy, Grosvenor Hotel, SW1.

Mr. Ian MacGregor, British Steel Corporation chairman, speaks at American Chamber of Commerce lunch, Hilton Hotel, W1.

Association of British Chambers of Commerce annual conference, Kensington, debates "Chambers and local authorities."

Overseas: Mr. Kurt Waldheim, United Nations secretary-general, meets President Ronald Reagan, Washington.

PARLIAMENTARY BUSINESS
House of Commons: Private Members' Bills.

OFFICIAL STATISTICS
Department of the Environment publishes figures for housing starts and completions during March; first quarter house renovations; and building society house prices and mortgage statistics for the first quarter.

concludes, Strasbourg.

Prime Minister Zemko Suzuki of Japan concludes meeting with President Ronald Reagan, Washington.

PARLIAMENTARY BUSINESS
House of Commons: Private Members' Bills.

OFFICIAL STATISTICS
Department of the Environment publishes figures for housing starts and completions during March; first quarter house renovations; and building society house prices and mortgage statistics for the first quarter.

concludes, Strasbourg.

Prime Minister Zemko Suzuki of Japan concludes meeting with President Ronald Reagan, Washington.

PARLIAMENTARY BUSINESS
House of Commons: Private Members' Bills.

OFFICIAL STATISTICS
Department of the Environment publishes figures for housing starts and completions during March; first quarter house renovations; and building society house prices and mortgage statistics for the first quarter.

concludes, Strasbourg.

Prime Minister Zemko Suzuki of Japan concludes meeting with President Ronald Reagan, Washington.

PARLIAMENTARY BUSINESS
House of Commons: Private Members' Bills.

OFFICIAL STATISTICS
Department of the Environment publishes figures for housing starts and completions during March; first quarter house renovations; and building society house prices and mortgage statistics for the first quarter.

concludes, Strasbourg.

Prime Minister Zemko Suzuki of Japan concludes meeting with President Ronald Reagan, Washington.

PARLIAMENTARY BUSINESS
House of Commons: Private Members' Bills.

OFFICIAL STATISTICS
Department of the Environment publishes figures for housing starts and completions during March; first quarter house renovations; and building society house prices and mortgage statistics for the first quarter.

concludes, Strasbourg.

Prime Minister Zemko Suzuki of Japan concludes meeting with President Ronald Reagan, Washington.

PARLIAMENTARY BUSINESS
House of Commons: Private Members' Bills.

OFFICIAL STATISTICS
Department of the Environment publishes figures for housing starts and completions during March; first quarter house renovations; and building society house prices and mortgage statistics for the first quarter.

concludes, Strasbourg.

Prime Minister Zemko Suzuki of Japan concludes meeting with President Ronald Reagan, Washington.

PARLIAMENTARY BUSINESS
House of Commons: Private Members' Bills.

OFFICIAL STATISTICS
Department of the Environment publishes figures for housing starts and completions during March; first quarter house renovations; and building society house prices and mortgage statistics for the first quarter.

concludes, Strasbourg.

Prime Minister Zemko Suzuki of Japan concludes meeting with President Ronald Reagan, Washington.

PARLIAMENTARY BUSINESS
House of Commons: Private Members' Bills.

OFFICIAL STATISTICS
Department of the Environment publishes figures for housing starts and completions during March; first quarter house renovations; and building society house prices and mortgage statistics for the first quarter.

concludes, Strasbourg.

Prime Minister Zemko Suzuki of Japan concludes meeting with President Ronald Reagan, Washington.

PARLIAMENTARY BUSINESS
House of Commons: Private Members' Bills.

OFFICIAL STATISTICS
Department of the Environment publishes figures for housing starts and completions during March; first quarter house renovations; and building society house prices and mortgage statistics for the first quarter.

AND YOU THOUGHT YOUR DILEMMAS HAD HORNS!

★ President Reagan and the world economy: will his determination to get government off the backs of businessmen lead to a fall in output? The Banker argues the prospects, problems and pitfalls.

★ The Soviet economy: with the prospect of even slower growth, how will the Kremlin juggle its political, economic and military priorities? The Banker argues that a Marxist U-turn is now a matter of when, not if.

★ Bank capital planning: how can Britain's increasingly complex and innovative banks compete more vigorously while avoiding the need for more centralized regulation? The Banker shows how part of the answer could lie in "contingency testing" by computer simulation models.

★ International banking: how will the world's banks react as the competition heats up and international profits slow down? The Banker explains why many are likely to retrench or specialize.

As you will observe, The Banker is hardly a parish magazine.

Rather, it's essential reading for anyone seriously concerned with banking and finance at the highest level.

The above is just a selection of the contents in the May issue. In fact, every issue conveys the latest banking, financial and economic news, including important behind-the-scenes events as well as showpieces.

In addition, every issue analyses trends and developments worldwide. And acquaints you with the opinions and predictions of internationally eminent contributors.

The Banker may not always make comfortable reading. But it is never less than stimulating and authoritative — and gives you all the information and intellectual background you need.

You could, of course, place a regular order for it with your usual newsagent. Alternatively, you may find it simpler, more reliable and convenient to complete the coupon below:

THE BANKER

The international forum for leading bankers everywhere.
PUBLISHED BY THE FINANCIAL TIMES
BUSINESS PUBLISHING LIMITED

I wish to subscribe to The Banker for one year (12 monthly issues), beginning with the May issue. Please invoice me. I understand that if I am not satisfied after receiving the first two issues, and write to the circulation development manager, my invoice will be cancelled.

Please complete the coupon and return to:
The Circulation Department, The Banker, Gray's Inn Place, Fetter Lane, London EC4A 3DF.

Subscription rates: ☐ £10 UK ☐ £10 Europe airspeeded ☐ £15 USA airspeeded ☐ £22 Rest of World airspeeded

Block orders: please ask

Name

Address

Postcode/Zip code

Country

Nature of Business

Job Title

Registered Address: Radcliff House, 10 Cannon Street, London EC4A 3DF.
Registered Number: 260098

Royal Bank of Scotland falls £9.6m

SEVERE pressure on interest rate margins and the continuing rise in operating costs have, as expected, brought a reduction in pre-tax profits for the Royal Bank of Scotland Group in the half year to March 31, 1981.

With operating profits down from £51.7m to £43.3m and the associated share £1.6m lower at £6.1m, the pre-tax surplus fell from £51.8m to £42.2m after interest charges on subordinated loans of £7.2m (£7.6m).

In January, Sir Michael Herries, the chairman, warned that falling interest rates and reduced demand from industry for loans as pressure on costs eased would have an adverse effect on profits in the short term. In the last full year, profits edged 4 per cent ahead to £100.1m.

The first-half operating profit was struck after an increased provision for bad and doubtful debts of £8.9m, compared with £8.1m last time. Of this provision, £7.5m (£4.8m) referred to specific debts and £1.4m (£1.3m) to general.

Earnings per 25p share are shown down from 14.3p to 10.9p, but the interim dividend is raised to 2.4p (2.2p). Last year a final of 2.7p was paid.

The bank has made no provision for its potential liability to the proposed special tax on UK banking deposits—a tax the directors describe as discriminatory, unfair and a dangerous precedent. They estimate the liability to be not more than £22m, which will be charged as an extraordinary

item in the full year accounts. Tax for the first half-year took £17.6m (£18.6m). After preference dividends of £0.1m (same) and extraordinary credits of £0.6m (£1.3m), the attributable surplus was £9.4m lower at £25.1m.

Ordinary dividends absorbed £5.4m (£4.9m), leaving £19.7m (£20.6m) to be retained.

On a current cost basis, the pre-tax profit is reduced to £22.3m, against £31.9m for the corresponding period last year.

The directors say that although average volumes of both deposits and advances were higher than in the first half of 1979/80, there was a marked reduction in customer current account balances. The average base rate fell from 16.3 per cent to 14.4 per cent and,

while earnings from commissions and fees improved, operating costs continued to rise.

The fall in the associates' share was largely attributable to Lloyds and Scottish.

The group is to pay £1.2m for a 40 per cent interest in Kellock Factors, the principal subsidiary of Kellock Trust. The bank will make available facilities to double the capital base of the company, a debt factor which last year turned in pre-tax profits of £350,000.

The bank is itself the subject of rival bids from Standard Chartered Bank and the Hongkong and Shanghai Banking Corporation. Both offers have been referred to the Monopolies and Mergers Commission.

See Lex, Back Page

£0.7m loss suffered by Camrex

TURNOVER of Camrex (Holdings), specialised coatings manufacturer and corrosion engineer and contractor, fell from £35.02m to £25m in 1980 and the group incurred a pre-tax loss of £689,000, against profits last time of £171,000.

There is no dividend for the year, but the board says it intends to resume payments as soon as possible, and hopefully in 1981. In the previous year, a net total dividend of 4.02p was paid.

At the halfway stage, the group had slumped to a loss of £1.02m after providing £476,000 for projected future losses and writing down the value of claims in its contracting business.

In the second half, trading improved and the group showed a net profit of £61,000. This together with a further tax write-back less minority interest adjustment, reduced the attributable loss shown at the half year from £1.45m to £1.34m.

After considerable restructuring of the group in the first half, the board now feels the company is on a more stable basis. The board also possible, promising and believes a reasonable profit will be obtainable.

The taxable surplus was struck after depreciation of £546,000 (£575,000) and an exceptional loss of £390,000, representing compensation or loss of office, and a share of associated company profit of £10,000 (£79,000).

The loss per 20p share emerged at 4.73p against earnings of 3.06p after a tax credit of £239,000 (£210,000). Minority interests of £13,000 (£3,000) and an extraordinary credit of £785,000 (£57,000) for redundancy and closure costs, including £267,000 of the provision for future losses made in the interim statement.

The balance of the provision has been merged with the group trading loss.

Moss Eng. lower

Despite a £2.15m jump in sales to £9.07m, pre-tax profits of the Moss Engineering group fell to £28,121, half year, from £78,000 in February 28, 1981, compared with £14,426.

The pre-tax profit of recently-acquired F. Smith excluding the Peter Marriot furniture division (for which special provisions apply within the acquisition agreement) was £200,000. Of this sum £183,000 was as to prior acquisition trading and £17,000 as to post acquisition trading.

Richards in loss

With turnover down by £1.16m to £5.07m, Richards, textile manufacturer, plunged to a tax loss of £81,000 in the six months to end-March 1981, compared with a profit of £170,000.

Although the directors warn the company is unlikely to fare any better in the second half, they are maintaining the interim dividend of 0.5p and expect to repeat last year's total of 1.5p.

Norman Hay down

A fall from £481,000 to £251,000 in pre-tax profits is reported by Norman Hay, a textile manufacturer, engineer, for 1980. Although the final dividend is unchanged at 1.85p, the net total is cut from 3.35p to 3.1p. Turnover was also lower at £4.13m compared with £4.42m.

There was an extraordinary credit of £1.97m (nil), being the surplus on revaluation of freehold land and buildings. After tax down from £223,000 to £111,000, stated earnings per 10p share are 3.5p (6.7p). On a CCA basis, pre-tax profit was £148,000.

J. O. Walker dives

A dive into losses in the second half left J. O. Walker and Co., a unit of the Gresham Trust, with a greatly reduced pre-tax profit of £19,998 for 1980, compared with £374,049 previously. First-half profit had dropped from £220,000 to £101,000.

The year's net dividend is being cut 50 per cent to 3p (6p) per 25p share, with a final of 1p. Turnover improved from £7.81m to £7.93m and there was a tax credit of £614,473 (£50,231 charge).

Wellco slides midway

DESPITE A drop from £338,000 to £35,000 in pre-tax profits in the half-year to December 31, 1980, the board of Wellco Holdings is maintaining the net interim dividend of 0.4p. Turnover was £74,000 lower at £5.61m, and interest charges jumped from £33,000 to £147,000.

Stated earnings per 5p share are down from 1.24p to 0.71p. No tax was payable (£175,000).

The board says that although full-time profits will be lower than last year, the electrical group is in a strong position to take advantage of an upturn in trade.

SPAIN

Company	Price	%	+ or -
Banco Bilbao	308		
Banco Central	285		
Banco Exterior	282		
Banco Hispano	124		
Banco Ind. Cat.	124		
Banco Santander	325		
Banco Unico	158		
Banco Vizcaya	324		
Banco Zaragoza	216		
Dragados	150		
Espartero Zinc	70		
Fecsa	55		
Gal. Preciados	34	+1.5	
Hidroila	67.7		
Industria	67.7		
Petroleros	106		
Petroliber	90		
Sagunto	81		
Telefonos	61.7	+0.2	
Union Elect.	88	+1.5	

CORAL INDEX

Close 564.569 (-6)

OIL INDEX

July Refined \$40.30
Tel: 248 8121

IG. Index

Tel: 01-622 9182
August Gas-oil
280.2-282.3

Our clients speculate free of tax, in very small to very large amounts on:

1. London Traded Commodities, including GOLD
2. The STERLING/DOLLAR exchange rate

I.G. Index Limited
73 The Chase, SW4 6NP
Tel: 894756

Matthew Brown increases 20%

Taxable profits of Matthew Brown and Co., the Lancashire brewer, increased by nearly 20 per cent from £1.82m to £2.01m for the 26 weeks to March 28, 1981, on turnover up from £11.81m to £14.02m.

However, chairman Mr. P. W. Townsend says he cannot predict a similar improvement in the previous full year, a net total dividend of 5.65p was paid.

Earnings per 25p share emerged up at 5.85p (4.46p) after tax of £865,000 compared with £636,000.

comment

Shares in Matthew Brown responded to the 8 per cent dividend rise and 26 per cent increase in pre-tax profit by adding 6p to close at 170p.

Volume of beer sales fell by nearly 3 per cent in the first half, but margins were aided by a price rise last autumn. In common with many regional brewers, Matthew Brown is being less affected by the downturn in demand than the industry as a whole. Volume was down by around 3 per cent in the first three months of the year compared with a 6 per cent decline for the industry. While the company appears confident it will exceed last year's £4.08m pre-tax profit much depends on the public reaction to higher taxes on beer imposed in the spring Budget and the summer weather. At 173p-up 8p—the shares are on an historic yield of nearly 5 per cent.

Sandhurst Marketing lower at year-end

DESPITE A fall in 1980 pre-tax profits from £507,000 to £350,000, Sandhurst Marketing is effectively raising its total dividend from 1.75p to 1.9305p net with a final of 1.287p, compared with an adjusted 1.17p.

Turnover of the group, which supplies stationery and allied products and manufactures chemical products, was marginally higher at £6.82m (£6m). Mid-year taxable profits were little changed at £246,000 (£220,000).

For the current year the chairman says he is confident that given the so-called recovery the country is promised, it will be a good one as the first two months appear to be quite promising.

After a higher tax charge for the year of £56,000 (£50,000) stated earnings per 10p share were down from 9.74p to 6.03p.

At the attributable level profits emerged at £424,000 (£427,000) after an extraordinary credit of £124,000 (£58,000 debit).

The pre-tax profit of recently-acquired F. Smith excluding the Peter Marriot furniture division (for which special provisions apply within the acquisition agreement) was £200,000. Of this sum £183,000 was as to prior acquisition trading and £17,000 as to post acquisition trading.

FRENCH KIER

Travalgar House's holding of ordinary shares in French Kier Holdings is 7,125,000 shares (7.99 per cent) and not 7,100,000 shares as previously announced.

comment

Sandhurst warns each year that its final quarter is crucial to the annual outcome and 1980-81 was no exception.

comment

Because of the market's lack of enthusiasm for premium-priced water issues, the Newcastle and Gateshead Water Company is offering £8.5m of redeemable preference stock by tender.

The stock carries a coupon of 7½ per cent and a minimum price of £99 per cent, producing a gross redemption yield of 11.33 per cent. The running yield at £99 is 11.8 per cent or 15.31 per cent for those able to take advantage of franked investment income.

The stock is redeemable at par on June 30, 1986. It is denominated in amounts of £100 and applications, accompanied by a £10 deposit per £100 nominal, must be received before 11 am on May 14.

The final dividend, amounting to £4.605 per cent, will be payable on January 2, 1982 and thereafter dividends will be payable half-yearly on July 1 and January 2.

Brokers to the issue are Seymour Pierce and Co.

comment

Because of the market's lack of enthusiasm for premium-priced water issues, the Newcastle and Gateshead Water Company is offering £8.5m of redeemable preference stock by tender.

The stock carries a coupon of 7½ per cent and a minimum price of £99 per cent, producing a gross redemption yield of 11.33 per cent. The running yield at £99 is 11.8 per cent or 15.31 per cent for those able to take advantage of franked investment income.

The stock is redeemable at par on June 30, 1986. It is denominated in amounts of £100 and applications, accompanied by a £10 deposit per £100 nominal, must be received before 11 am on May 14.

The final dividend, amounting to £4.605 per cent, will be payable on January 2, 1982 and thereafter dividends will be payable half-yearly on July 1 and January 2.

Brokers to the issue are Seymour Pierce and Co.

comment

Because of the market's lack of enthusiasm for premium-priced water issues, the Newcastle and Gateshead Water Company is offering £8.5m of redeemable preference stock by tender.

The stock carries a coupon of 7½ per cent and a minimum price of £99 per cent, producing a gross redemption yield of 11.33 per cent. The running yield at £99 is 11.8 per cent or 15.31 per cent for those able to take advantage of franked investment income.

The stock is redeemable at par on June 30, 1986. It is denominated in amounts of £100 and applications, accompanied by a £10 deposit per £100 nominal, must be received before 11 am on May 14.

The final dividend, amounting to £4.605 per cent, will be payable on January 2, 1982 and thereafter dividends will be payable half-yearly on July 1 and January 2.

Brokers to the issue are Seymour Pierce and Co.

comment

Because of the market's lack of enthusiasm for premium-priced water issues, the Newcastle and Gateshead Water Company is offering £8.5m of redeemable preference stock by tender.

The stock carries a coupon of 7½ per cent and a minimum price of £99 per cent, producing a gross redemption yield of 11.33 per cent. The running yield at £99 is 11.8 per cent or 15.31 per cent for those able to take advantage of franked investment income.

The stock is redeemable at par on June 30, 1986. It is denominated in amounts of £100 and applications, accompanied by a £10 deposit per £100 nominal, must be received before 11 am on May 14.

The final dividend, amounting to £4.605 per cent, will be payable on January 2, 1982 and thereafter dividends will be payable half-yearly on July 1 and January 2.

Brokers to the issue are Seymour Pierce and Co.

comment

Because of the market's lack of enthusiasm for premium-priced water issues, the Newcastle and Gateshead Water Company is offering £8.5m of redeemable preference stock by tender.

The stock carries a coupon of 7½ per cent and a minimum price of £99 per cent, producing a gross redemption yield of 11.33 per cent. The running yield at £99 is 11.8 per cent or 15.31 per cent for those able to take advantage of franked investment income.

The stock is redeemable at par on June 30, 1986. It is denominated in amounts of £100 and applications, accompanied by a £10 deposit per £100 nominal, must be received before 11 am on May 14.

The final dividend, amounting to £4.605 per cent, will be payable on January 2, 1982 and thereafter dividends will be payable half-yearly on July 1 and January 2.

Brokers to the issue are Seymour Pierce and Co.

Aberdeen Construction payout up

THE RESULTS of Aberdeen Construction Group for 1980, with pre-tax profit up from £3.45m to £3.59m on turnover at £76m, compared with £51.08m, were in line with the directors' predictions at the half year stage.

An increased final dividend of 4.13p (3.85p) per 25p share brings the total to 6.42p (5.75p).

Tax emerged as a credit of £1.19m (£1.43m charge)—after the release of £2.4m from deferred tax—thus lifting the attributable profit to £4.77m (£2.02m).

The earnings per share are stated at 43.25p (18.33p) and at 21.53p without the deferred tax stock relief release.

comment

Shares in Aberdeen Construction responded to the 8 per cent dividend rise and 26 per cent increase in pre-tax profit by adding 6p to close at 170p.

Volume of beer sales fell by nearly 3 per cent in the first half, but margins were aided by a price rise last autumn. In common with many regional brewers, Matthew Brown is being less affected by the downturn in demand than the industry as a whole. Volume was down by around 3 per cent in the first three months of the year compared with a 6 per cent decline for the industry. While the company appears confident it will exceed last year's £4.08m pre-tax profit much depends on the public reaction to higher taxes on beer imposed in the spring Budget and the summer weather. At 173p-up 8p—the shares are on an historic yield of nearly 5 per cent.

comment

Because of the market's lack of enthusiasm for premium-priced water issues, the Newcastle and Gateshead Water Company is offering £8.5m of redeemable preference stock by tender.

The stock carries a coupon of 7½ per cent and a minimum price of £99 per cent, producing a gross redemption yield of 11.33 per cent. The running yield at £99 is 11.8 per cent or 15.31 per cent for those able to take advantage of franked investment income.

The stock is redeemable at par on June 30, 1986. It is denominated in amounts of £100 and applications, accompanied by a £10 deposit per £100 nominal, must be received before 11 am on May 14.

The final dividend, amounting to £4.605 per cent, will be payable on January 2, 1982 and thereafter dividends will be payable half-yearly on July 1 and January 2.

Brokers to the issue are Seymour Pierce and Co.

comment

Because of the market's lack of enthusiasm for premium-priced water issues, the Newcastle and Gateshead Water Company is offering £8.5m of redeemable preference stock by tender.

The stock carries a coupon of 7½ per cent and a minimum price of £99 per cent, producing a gross redemption yield of 11.33 per cent. The running yield at £99 is 11.8 per cent or 15.31 per cent for those able to take advantage of franked investment income.

The stock is redeemable at par on June 30, 1986. It is denominated in amounts of £100 and applications, accompanied by a £10 deposit per £100 nominal, must be received before 11 am on May 14.

The final dividend, amounting to £4.605 per cent, will be payable on January 2, 1982 and thereafter dividends will be payable half-yearly on July 1 and January 2.

Brokers to the issue are Seymour Pierce and Co.

comment

Because of the market's lack of enthusiasm for premium-priced water issues, the Newcastle and Gateshead Water Company is offering £8.5m of redeemable preference stock by tender.

The stock carries a coupon of 7½ per cent and a minimum price of £99 per cent, producing a gross redemption yield of 11.33 per cent. The running yield at £99 is 11.8 per cent or 15.31 per cent for those able to take advantage of franked investment income.

The stock is redeemable at par on June 30, 1986. It is denominated in amounts of £100 and applications, accompanied by a £10 deposit per £100 nominal, must be received before 11 am on May 14.

The final dividend, amounting to £4.605 per cent, will be payable on January 2, 1982 and thereafter dividends will be payable half-yearly on July 1 and January 2.

Brokers to the issue are Seymour Pierce and Co.

comment

Because of the market's lack of enthusiasm for premium-priced water issues, the Newcastle and Gateshead Water Company is offering £8.5m of redeemable preference stock by tender.

The stock carries a coupon of 7½ per cent and a minimum price of £99 per cent, producing a gross redemption yield of 11.33 per cent. The running yield at £99 is 11.8 per cent or 15.31 per cent for those able to take advantage of franked investment income.

The stock is redeemable at par on June 30, 1986. It is denominated in amounts of £100 and applications, accompanied by a £10 deposit per £100 nominal, must be received before 11 am on May 14.

The final dividend, amounting to £4.605 per cent, will be payable on January 2, 1982 and thereafter dividends will be payable half-yearly on July 1 and January 2.

Brokers to the issue are Seymour Pierce and Co.

comment

Because of the market's lack of enthusiasm for premium-priced water issues, the Newcastle and Gateshead Water Company is offering £8.5m of redeemable preference stock by tender.

The stock carries a coupon of 7½ per cent and a minimum price of £99 per cent, producing a gross redemption yield of 11.33 per cent. The running yield at £99 is 11.8 per cent or 15.31 per cent for those able to take advantage of franked investment income.

The stock is redeemable at par on June 30, 1986. It is denominated in amounts of £100 and applications, accompanied by a £10 deposit per £100 nominal, must be received before 11 am on May 14.

The final dividend, amounting to £4.605 per cent, will be payable on January 2, 1982 and thereafter dividends will be payable half-yearly on July 1 and January 2.

Brokers to the issue are Seymour Pierce and Co.

comment

Because of the market's lack of enthusiasm for premium-priced water issues, the Newcastle and Gateshead Water Company is offering £8.5m of redeemable preference stock by tender.

The stock carries a coupon of 7½ per cent and a minimum price of £99 per cent, producing a gross redemption yield of 11.33 per cent. The running yield at £99 is 11.8 per cent or 15.31 per cent for those able to take advantage of franked investment income.

The stock is redeemable at par on June 30, 1986. It is denominated in amounts of £100 and applications, accompanied by a £10 deposit per £100 nominal, must be received before 11 am on May 14.

The final dividend, amounting to £4.605 per cent, will be payable on January 2, 1982 and thereafter dividends will be payable half-yearly on July 1 and January 2.

Brokers to the issue are Seymour Pierce and Co.

comment

Because of the market's lack of enthusiasm for premium-priced water issues, the Newcastle and Gateshead Water Company is offering £8.5m of redeemable preference stock by tender.

The stock carries a coupon of 7½ per cent and a minimum price of £99 per cent, producing a gross redemption yield of 11.33 per cent. The running yield at £99 is 11.8 per cent or 15.31 per cent for those able to take advantage of franked investment income.

The stock is redeemable at par on June 30, 1986. It is denominated in amounts of £100 and applications, accompanied by a £10 deposit per £100 nominal, must be received before 11 am on May 14.

The final dividend, amounting to £4.605 per cent, will be payable on January 2, 1982 and thereafter dividends will be payable half-yearly on July 1 and January 2.

Brokers to the issue are Seymour Pierce and Co.

comment

Because of the market's lack of enthusiasm for premium-priced water issues, the Newcastle and Gateshead Water Company is offering £8.5m of redeemable preference stock by tender.

The stock carries a coupon of 7½ per cent and a minimum price of £99 per cent, producing a gross redemption yield of 11.33 per cent. The running yield at £99 is 11.8 per cent or 15.31 per cent for those able to take advantage of franked investment income.

The stock is redeemable at par on June 30, 1986. It is denominated in amounts of £100 and applications, accompanied by a £10 deposit per £100 nominal, must be received before 11 am on May 14.

The final dividend, amounting to £4.605 per cent, will be payable on January 2, 1982 and thereafter dividends will be payable half-yearly on July 1 and January 2.

Brokers to the issue are Seymour Pierce and Co.

Sumner plans de-merger of non-textiles

Francis Sumner (Holdings), the St. F. textile, plastics and engineering group, plunged into loss in the second half of 1980, and the directors have recommended passing the final dividend.

They are also proposing to de-merge the non-textile businesses by way of a distribution to shareholders of shares in a new company, Hartons Group, and to pay a special 0.5p dividend on the new Hartons shares.

The de-merger is conditional on the Hartons shares being accepted for trading on the Stock Exchange's Unlisted Securities Market.

Sumner recorded a pre-tax loss of £132,000 in the second half, resulting in pre-tax profits for the year of only £97,000 compared with £339,000. Turnover was £15.1m (£16.2m). Tax absorbed £51,000 (£505,000) and extraordinary charges amounted to £133,000 (£47,000), leaving an attributable loss for the year of £94,000 compared to a profit of £55,000. Earnings per share before extraordinary items are stated at 0.22p (£3.85p).

On a current cost basis, the pre-tax loss was £487,000 compared to a loss of £375,000.

The directors state that trading conditions deteriorated as the year wore on for all operat-

ing companies and this could not be offset sufficiently by planned cutbacks in expenditure. However, the group did start to benefit from the rationalisation and reorganisation programme of the past two years and the directors believe that each division has now been placed in a sounder position to take advantage of any upturn in the economy.

Current trading conditions for the textile and clothing subsidiaries continue to be difficult. Indications of an improvement in order books in recent weeks may lead to better results in the second half. The degree to which the recession continues will have a significant bearing on the non-textile group.

For some time, it has been apparent to the directors that the overall development of the group is being affected by the combination of its textile and non-textile interests. They have therefore concluded that it would be to the benefit of both shareholders and employees to separate the two and thereby provide each group with a stronger basis for developing and expanding its own sphere of activity.

Subject to the necessary Inland Revenue clearances being received, the company intends to propose that Hartons Group,

incorporating Hartons Estates, Sumner Products and Visjar Plastics, be formed with an authorised share capital of £1.5m, consisting of 30m ordinary 5p shares. Approximately 10.7m shares will be allocated to shareholders on the basis of two Hartons shares for every five Francis Sumner held.

Net tangible assets attributable to the proposed Hartons Group at December 31, 1980, were £3.4m and its contribution to pre-tax profit would have been £111,000 compared with £492,000 in 1979.

Net tangible assets left to Francis Sumner, which will hold the textile and clothing interests, were £2.5m and its 1980 pre-tax loss was £14,000 compared with a loss of £133,000 in 1979.

Subject to the de-merger becoming effective Hartons will pay a special dividend of 0.5p per share and, in respect of the current year, an interim dividend of 0.25p a share.

It is also intended that Hartons will raise approximately £1m by way of an underwritten rights issue of one new 5p share at par for each ordinary share allocated as a result of the de-merger. The new shares will not rank for the special dividend or the proposed interim dividend.

The trading policies of each subsidiary and the rights of all

employees will not be affected by the de-merger. The board of Francis Sumner will not change and the board of Hartons will include, as at present, Mr. M. Maimann, chairman and Mr. C. P. Astin, managing director.

Underwriting arrangements are still being negotiated but the directors will participate in the underwriting. Brokers are Laing and Cruickshank.

It is hoped that a circular containing full details of the proposed de-merger will be sent out before the AGM on June 11.

comment

Francis Sumner has had another difficult year. Even the Perspex distribution business, the sole bright spot in 1979, has suffered. At 91p, down 1p yesterday, the market capitalisation is £2.5m little more than one third of stated net tangible assets. Even though no cash alternative to the Hartons Group shares is being offered, Sumner shareholders should approve the de-merger if only as a way of getting the 0.75p ordinary dividend and the 0.25p interim dividend. The group's reserves were inadequate to support a final payment. The group hopes the de-merger will help the shares of the two more clearly defined companies attract better stock market ratings but that seems a long way away. The near term outlook for both companies seems highly speculative.

United Eng. Improvement indicated—GKN

PRE-TAX profits of United Engineering Industries, an investment holding company, improved from £2.31m to £3.21m in the year to January 31, 1981. Turnover rose substantially from £18.38m to £21.12m. The final dividend is raised from 2.3p to 2.75p for a total of 4.5p compared with 3.65p. A one-for-five scrip issue is proposed.

The year-end tax charge was up from £637,000 to £847,000, and stated earnings per 10p share advanced from 10p to 2.5p. Pre-tax profits on a CCA basis were £2.68m (£3.8m).

GUEST KEEN AND NETTLEFOLDS, which last year reduced its labour force by 12,400, does not intend to make any significant redundancies this year, and foresees improved profitability, given the slightly better trading conditions, according to its chairman, Mr. Trevor Holdsworth.

He told the annual meeting in Birmingham that January and February were "very poor months", a continuation of the pattern which characterised the latter half of 1980.

"However, in March and April we saw some indications that demand is no longer falling

and that the de-stocking cycle is coming to an end."

This could in no way be interpreted as the beginning of an upturn, he said, and the best that could be expected was a period during which demand continued at the present low level. There is little indication yet of an early improvement, and short-term working continues in a number of operations," he added.

"However, by contrast with the declining situation in 1980, the present stabilisation offers the opportunity to achieve improving profitability from the

costly actions we have had to take in 1980."

"Our overseas operations in Europe, North America, India and South Africa, which now represent a very significant proportion of our activities, continue to be either satisfactorily profitable or proceeding in accordance with planned development."

Last year, GKN, Britain's largest engineering group, made a pre-tax loss of £1.2m, compared with a profit of £125.8m the previous year. It cut the final dividend from 13.5545p to 4p, for a total of 8p (£9.3937p).

FREEDOM!

How does a rapidly expanding industrial company maintain unity without stifling freedom?

Ask BTR.

Our individual companies are free to use their own initiative. We give them the support they need to succeed. So as they grow, we grow. Our shareholders, our people and the country benefit.

All for one and one for all.

That's BTR

BTR Limited, Silvertown House,
Vincent Square, London SW1P 2PL
01-834 3848

01-834 3848

Buying out a fellow shareholder?

Contemplating a management buy-out?
Seeking long-term capital for expansion?

When a fellow shareholder wishes to realize his interest in your business and you need long-term capital to acquire it—or for any other reason—if yours is a profitable operation, Gresham Trust could provide the necessary finance.

Naturally you'll want the finance packaged in the way that best suits your needs. But how can you be sure you've got it if you haven't found out what Gresham can offer?

Gresham Trust Ltd., Barrington House, Gresham Street, London EC2V 7BE. Tel: 01-606 6474.

Gresham Trust

The competitive alternative for long-term capital

I.G. Index

Tel: 01-622 9182
August Gas-oil
280.2-282.3

Our clients speculate free of tax, in very small to very large amounts on:

1. London Traded Commodities, including GOLD
2. The STERLING/DOLLAR exchange rate

I.G. Index Limited
73 The Chase, SW4 6NP
Tel: 8

UK COMPANY NEWS

Smith St.
Aubyn rises
to £3.22m

PROFITS OF Smith St. Aubyn and Company (Holdings) for the year to April 5, 1981, advanced sharply from £1.1m to £3.22m. The surplus was after tax, rebates and a transfer to contingencies reserve.

The balance carried forward was higher at £4.93m, compared with £2.98m.

A final dividend of 6p (4.5p) raises the total on the 25p shares from 5p to 10.5p net.

The company operates as a discount broker and banker.

Sheffield
Twist
in loss

SHEFFIELD TWIST IN LOSS FOR 1980 Sheffield Twist Drill and Steel Co., the wholly owned subsidiary of SKF Investments, dived from a £1.64m pre-tax profit to an £84,000 loss. Sales of this engineers' cutting tools and machine tools maker improved from £27.7m to £28.3m.

Stated loss per 20p share was 3.5p (earnings 6.3p) after tax of £588,000 (£352,000) and the dividend is being passed. Last time 2.22p was paid.

The company says that the level of investment in modern capacity is being maintained and prospects for the future are regarded as encouraging.

Utd. Biscuits
on target in
first quarter

First-quarter results of United Biscuits (Holdings) were in line with budget and "very significantly" in excess of those for the first three months of 1980, Sir Hector Laing, chairman, told shareholders at the annual meeting.

He added that the outlook for the half year was excellent and said he expected the full year's results to be very satisfactory.

John Plumer
over £1.5m

John Plumer and Partners, the Lloyd's insurance broker, has reported a total income of over £1.5m for its first financial trading period ending April 30 1981, on premium volume of over £20m.

The company, which transacts both UK and international insurance business, began trading on November 1 1979 and became a Lloyd's broker in February, 1980.

It has acquired a number of major clients, including John Mowlem and Company. Plumer has been involved in the placing of reinsurance of the FFR 362m extension to the Marseilles Metro, the £1.5bn project for the reinsurance of the Riyadh water transmission system and the European air-bus A300s delivered to Laker Airways.

UDS slumps to £12m but holds payment

THE DIRECTORS OF the UDS Group report that trading conditions during the year to January 31, 1981, were exceptionally difficult. Sales were hard to achieve and the group's results were adversely affected by the terminal losses of its mail order subsidiary, they say.

Group profit before tax was halved at £12.05m (£24.12m) with sales only marginally up at £449.68m (£445.02m).

At halfway the directors warned of lower profit for the year. Pre-tax profit then stood at £2.05m (£10.04m) and turnover totalled £206.94m (£195.64m).

Looking to the current year they say that during the first

quarter — after adjustment for discontinued activities — sales showed a small percentage increase while operating profits continued under pressure. However, savings in interest charges and the elimination of mail order losses operated in the group's favour and "we are looking for a measure of profits recovery in the current year."

A maintained final dividend of 3.61p per 25p share makes a same again total for the year of 6.21p.

During the year the directors were concerned to strengthen the group's financial and operational base. They eliminated certain unprofitable activities and reduced total borrowings by

£28.9m.

Full provision has been made in the accounts for the withdrawal from agency mail order and this is reflected in the exceptionally high charge for extraordinary items of £19.05m (£17.47m credit).

Mail order subsidiary, John Myers's agency list and the current agency debt as at January 5, 1981, were sold to a larger mail order group, while slow paying debts were passed for collection to UDS's own credit businesses. The trading losses of John Myers were £3.47m (£383,000) and there were extraordinary write offs of £18.09m (nil).

Alders Department Stores recovered most of their first-half drop in profits to show only a small decrease for the full year.

Sales of clothing were more seriously affected by the recession than any other product groups. Richard Shops' performance suffered accordingly and its profits were severely depressed.

Profit before tax was struck after depreciation of £5.59m (£5.63m) and interest charges of £6.1m (£7.08m). Associated companies contributed £742,000 (£1.19m) and tax took £2.72m (£5.57m). The amount attributable emerged at a loss

of £9.72m (£17.47m profit) after the extraordinary debit of £18.05m.

The earnings per share are stated at 4.3p (10.4p) and the pre-tax profit was reduced to £61,000 on a current cost basis.

A divisional breakdown of turnover and profit shows: multiple shops (£156.14m) and 53.2m (£10.99m); department stores (£116.4m) and £7.5m (£7.76m); home shopping £93.65m (£113.75m) and £3.07m (£3.51 profit); export and overseas £70.01m (£88.75m) and £2.85m (£2.65m). Property and investment gave a profit of £5.84m (£5.1m).

See Lex, Back Page

Midland Marts
tops forecast
with £520,000

Midland Marts Group, the five-stock auctioneer whose shares were floated in the USM last November, reports an advance in pre-tax profits from £505,000 to £520,000 for the year to January 30, 1981.

At the time of the offer for sale, a profit of not less than last year's was forecast. The directors now say the result shows satisfactory progress and is particularly pleasing in the current difficult economic and trading conditions.

As projected, a dividend of 2.5p net is recommended. Had the company's shares traded throughout the year the directors would have expected the payment to have been 3.75p.

Turnover for the 12 months rose to £1.72m (£1.58m). There was a share of associated losses this time of £8,000. Tax took £267,000 (£270,000), while extraordinary credits totalled £2,000 (£14,000). The dividend cost £81,000 and £174,000 (£249,000) was retained.

American Oil
Field successes

Profits before tax of American Oil Field Systems, the oil drilling group which was launched on the Stock Exchange in October 1980, were \$244,133 for the half year to the end of March 1981.

No interim dividend will be paid but the board expects to pay a final. After tax of £127,015 stated earnings per share emerged at 1.17p.

Dr. Norman White, chairman, says the half year results should not be regarded as indicative of full year total.

The income of £280,703 so far received consists entirely of interest and it is expected to drop substantially in the second half as funds are invested in drilling programmes.

Dr. White says that all 20 of the development wells so far drilled have been successful, as have 14 of the 23 exploratory wells so far drilled.

Shares of American Oil Field Systems are listed under Stock Exchange rule 163(3).

STEWART NAIRN
Mr. N. Ostrom and Mr. C. Waldron have each sold 400,000 level shares at 7p. The purchasers of the 1.2m shares (12.98 per cent) are Bargold Investments and their associates.

Bellway's halftime fall

TAXABLE profits of Bellway, the Newcastle-upon-Tyne housebuilding group, plunged from £1.84m to £217,000 for the half-year to the end of January, 1981. Turnover slumped from £13.07m to £9.65m.

The group, however, is maintaining the interim dividend at 3p. In the previous full year the company paid a net total of 7p.

The directors say the results reflect a difficult half-year, but they report that in the New Year there was an increase in sales and a resumption of normal working.

They say the company is adopting an active policy of selective purchasing of customers' existing houses and becoming increasingly involved in the acquisition and restoration of older

properties.

In Australia considerable progress has been made in servicing the first phase of the company's land and some benefits will be reflected in the annual accounts. But in view of current conditions an appreciable part may fall in the following financial year.

The pre-tax surplus was struck after interest charges of £731,000 (£270,000). Tax took £53,000 (£196,000) and after an extraordinary debit of £97,000 (nil), the profit attributable to shareholders was £56,000, against £1.84m last time.

WINDING-UP

Stellan Marble was compulsorily wound up by Mr. Justice Dillon in the High Court on Tuesday.

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. It does not constitute an invitation to the public to subscribe for or purchase any shares.

ALLEGHENY
INTERNATIONAL

(Incorporated under the laws of the State of Pennsylvania, United States of America)

Authorised:
30,000,000

Shares of Common Stock of U.S. \$0.66 2/3 par value

Issued and reserved for issue
at 29th March, 1981*
10,512,688

*including 2,047,451 shares reserved for issue

All the issued and reserved shares of Common Stock have been admitted to the Official List by the Council of The Stock Exchange.

Particulars relating to Allegheny International, Inc. are available in the Extel Statistical Service and copies of the statistical card may be obtained during normal business hours on any weekday (Saturdays excepted) up to and including 22nd May, 1981 from:

S. G. WARBURG & CO. LTD.,
30 Gresham Street,
London EC2P 2EB.

CAZENOVE & CO.,
12 Tokenhouse Yard,
London EC2R 7AN.

8th May, 1981

1980 - A firm stand
against recession

Thanks to the united efforts of RMC's people in every country, the Group has staved off the extreme effects of the recession, creating a strong base for 1981.

From our wide, but logical, diversification in the UK to the steady expansion of the concrete and allied activities overseas, RMC has maintained a realistic profit throughout 1980.

In today's troubled times, this is quite an achievement. In 1981 the prospects will be even more daunting. We must therefore consolidate our strengths in every area.

John Camden, Chairman

The Annual General Meeting will be held at The Carlton Tower Hotel, Cadogan Place, London SW1, on Friday 29th May, 1981 at 11.30am. For a copy of the 1980 Report and Accounts please apply to: The Secretary, Ready Mixed Concrete Limited, RMC House, High Street, Feltham, Middlesex TW13 4EL.

Ready Mixed Concrete Limited
Summary of Group results

	1980	1979
Turnover	£735.1m	£749.6m
Profit before taxation	£46.6m	£47.3m
Earnings	£24.0m	£25.6m
Earnings per share	20.8p	33.0p
Dividends per share	9.0p	8.25p

THE RMC GROUP

Austria, Belgium, France, Hong Kong, Israel, Republic of Ireland, Spain, Trinidad, United Kingdom, U.S.A. and West Germany

BIDS AND DEALS

Rosehaugh
buys remainder
of Sunbourne

Rosehaugh Company has contracted to purchase the remaining 50 per cent of its associated investment company Sunbourne Properties for a consideration of £1.4m.

The consideration will be satisfied by means of a vendor placing of 492,538 new ordinary shares in Rosehaugh.

Burnett buys
U.S. coal group

Burnett and Hallamshire Holdings, the mining, construction and fuel oils group, has acquired the Reimer group of companies from PBS Coal Company of the U.S. for \$6.15m (£2.5m). Up to \$2.5m of this sum may be deferred.

The acquisition follows the announcement in March that Burnett had exercised an option to buy mineral rights and properties at Cabaret, Somerset County, Pennsylvania.

U.S. BANK BUYS
AHL SUBSIDIARY

Philadelphia National Bank of the U.S. has acquired a 50 per cent interest in Arbutnot Export Services (AES), formerly a wholly-owned subsidiary of Arbutnot Latham Holdings.

The bank has been a shareholder in Holdings since 1965. The issued share capital of AES has been increased from \$500,000 to \$750,000. It is intended to expand the company's operations in the North American market and an office has been opened in New York.

To facilitate compliance with U.S. Government regulations, a FNB nominee has acquired two additional shares so that technically AES now ceases to be a subsidiary of ALH and becomes a subsidiary of the bank.

Bowater's bid for Escor is blocked

BY OUR SYDNEY CORRESPONDENT

THE Australian Government has blocked Bowater Corporation's £8.5m bid for the outstanding 54 per cent stake in Escor, the Melbourne based affiliate with commercial and industrial interests.

The Foreign Investment Review Board said it could only approve the bid if it could be satisfied that the benefits to Australia outweighed the loss of local ownership.

The Government said that Escor "has substantial involvement in transport and construction equipment, engineering products, paper and textiles. Escor is a diversified company and the main benefit claimed for the proposal related to the progressive

rationalisation of the company's activities, consequential gains in efficiency and the position of Australian holders."

The Government said it "is not satisfied that the rationalisation of the company's activities cannot be achieved without loss of Australian ownership."

In reaching its decision "the Government took careful account of whether Australian shareholders should be allowed to decide if they wish to accept the Bowater offer or retain their interest in the company."

"The Government also took account of the offer by Bowater to readmit 25 per cent equity to Escor in the future."

However, the Government concluded that the potential

national benefits which might result from the acquisition would not be sufficient to offset the substantial loss of Australian ownership and that approval was not warranted."

The decision to block Bowater Australia's bid plan continues the Treasury's tough line on what might be termed "unnecessary increases in foreign ownership."

It recently froze proposals by the British owned Shell group to take a stake in two CSR coal projects, Theodore and Callide. "The Government also took account of the grounds that CSR was quite capable of developing the projects without overseas equity."

In March Bowater announced its offer of A\$1.60 per share for

the \$3.7 per cent of the capital of Escor it did not already own. The offer valued the interest at \$16.2m and the group at \$30m.

Escor is recovering from a strong loss in the mid-1970s. In its last financial year the group, which includes Bowater's Australian paper merchandising operations, it made pre-tax profits of £2m on sales of £80m.

Immediately prior to the offer the company's shares were selling at \$1.30, their highest level since 1975. Last year the highest price was \$1.

The offer price compares with a net asset backing of \$2.08. Bowater has pumped considerable sums into Escor principally in the form of unsecured loans of \$10.5m at December 31 last.

Westward
TV backs
revised
TSW offer

By Arthur Sandles

THE BOARD of Westward Television has agreed to recommend acceptance of the £2.38m bid from Television South West—sweetened by an interim dividend payment.

Under the terms of the deal Westward A and B shareholders will receive a net interim dividend of 1.05p plus the 30p cash offer. Holders of C shares will receive 24p plus the interim payment.

When the Independent Broadcasting Authority rejected the renewal of Westward's franchise for the next period of TV contracts running from January 1 next year, Westward was faced with a piecemeal sale of its assets or negotiating for complete takeover by its replacement, TSW.

Westward's board appears to have decided that under present economic circumstances the risks involved in a piecemeal sale were not worth it.

The major shareholders in TSW are Philips, British and Commonwealth Shipping, Britannia Arrow, ICF, London Life, Imperial Group Pension Fund, the JT Group and Dartington Trust.

Westward said last night that its board "considers that, since considerable uncertainty attaches to the result of a liquidation of the company which would be the likely alternative to the TSW offer, it is in shareholders' best interests to accept the offer on the revised basis."

Furthermore, the board believes that the offer will end the period of uncertainty for staff and be advantageous to their interest, together with those of the community which the company serves."

The statement came via Hambros Bank, which itself holds 20 per cent of the Westward voting stock, the slice once held by the former chairman, Mr. Peter Cadbury.

There is no doubt that the deal saves several people off various hooks. TSW no longer has to build a new set of television studios in less than seven months; neither company will be involved in redundancy payments; the thorny issue of the Westward pension fund has been effectively settled; one of the more worrying of the Independent Broadcasting Authority's loose ends has been tied; and Hambros will be able to shed the 20 per cent of Westward voting stock it did not want in the first place.

If matters go smoothly an agreed offer document will go out within ten days and TSW management will move into Westward by mid-June.

The TSW bid for Westward was prepared with some speed by N. Rothchild after a disagreement between TSW and its former advisers Gresham Trust, which reportedly wanted an agreed bid from the start. Gresham Trust also withdrew from the financing consortium behind TSW.

Grand Met
has over 90%
of Warner ord.

Acceptances of Grand Metropolitan's offer for Warner Holdings have been received in respect of the equivalent of 4,330,624 ordinary shares, representing 90.2 per cent of that class and 91.2 per cent of the shares for which offer was made.

Grand Met acquired 50,000 (1 per cent) Warner ordinary shares during the offer period. Acceptances of the "A" ordinary offers have been received for the equivalent of 2,928,995 "A" ordinary shares (83.4 per cent of that class and of the shares for which the offer was made).

The offers have been extended until May 13.

U.S. LINK FOR
COCOA MERCHANTS

Derby and Company, part of the giant U.S. Engelhard Minerals and Chemicals group, is hoping to link up with Cocoa Merchants, a privately owned company and one of London's leading commodity dealers. Both companies refuse to comment, but there are unconfirmed reports that as much as \$40m is involved.

Derby, basically a metal merchandising group, is directly owned by Philipp Brothers, the Engelhard offshoot that in recent years has expanded its metal merchandising activities into a series of other commodities. It is now a powerful international competitor in many commodity markets, but has not so far been much involved in cocoa.

Cocoa Merchants has established a reputation as an aggressive, if low profile, operator in its sector. But it has big rivals in companies like Gil and Duffus and S. and W. Beristford in the limited cocoa market and could well benefit from expansion into other areas with the backing of Philipp Brothers.

TRICENTRAL
SHAREHOLDERS IN Tricentral

SHAREHOLDERS in Tricentral, the UK oil independent, yesterday voted overwhelmingly in favour of the group's plan to buy off its commercial division, giving shareholders a stake in each company.

Mr. James Longcroft, chairman, the demerger would cost around £300,000. Shareholders who did not wish to take up shares in the newly lived off company could opt for cash. It is anticipated the distribution will be fully underwritten by City institutions.

A prospectus is currently being prepared by Tricentral and its advisers, Morgan Grenfell, the merchant bank, and brokers De Zoete and Beran.

It is expected to be complete by late June and a listing on the Stock Exchange obtained the following month. Mr. Longcroft will remain chairman of both companies.

HAWLEY
The Hawley Leisure offer for Provincial has become unconditional.

Acceptances have been received in respect of 24,988 shares (76.61 per cent). The offer extends to May 29, but will not be extended thereafter or revised.

STURIA HOLDINGS/
FIRST GUERNSEY

Acceptances of the Sturia Holdings offer for First Guernsey Securities Trust have been accepted in respect of 430,838 shares, equivalent to an 88.13 per cent holding. The offer remains open until May 21 but cash offers are no longer available.

HAT GROUP BUYS
LEADA FOR £2.9M

HAT Group has acquired Leada, which hires and sells non-mechanical contractors plant from depots at Colnbrook and Edgware.

The price of £2.9m was met by the issue of 350,000 HAT shares. The balance was paid in cash (except for £50,000 retained for 12 months) on May 1, 1981. The net value of the assets acquired, which comprise freehold property, other fixed assets, stock and debtors is about £2.1m.

The net pre-tax profit for the last accounting year ending December 31, 1980, was £915,000. The vendors have warranted profits of £583,333 for the 12 months to February 28, 1982. Leada is a private company.

BURMAH SEALS
TWO PURCHASES

Burmah Oil has completed the acquisition of Bray Oil Company and Bray Processing Company for US\$8.3m. The major part has been paid and the balance will be paid over three years.

Both were family-owned businesses, founded in 1939 by the late Dr. Ulric B. Bray and based in California. They manufacture specialised and synthetic lubricants and allied products and feedstocks.

Ghana diamond
mine may close

BY GEORGE MILLING-STANLEY

GHANA'S ONLY producing diamond mine is facing severe financial difficulties, and may be forced to close before its reserves are exhausted.

The Akwatia mine, 63 miles from the Ghanaian capital Accra, is operated by Ghana Consolidated Diamonds (GCD). The Ghanaian Government owns 55 per cent of GCD, with the remaining 45 per cent held by Consolidated African Selection Trust, a subsidiary of Selection Trust of the UK which is in turn owned by British Petroleum.

BP said yesterday that the mine is only being kept afloat by an emergency loan of \$5m (£1m) which was arranged last week and is guaranteed by the Government.

Mr. Yehosh Achempom, Ghana's Minister for Lands and Natural Resources, said that the Government is considering closure as Akwatia is no longer making a profit. The mine produced about 1m carats of diamonds last year, compared with a peak of 2.4m carats in the mid-1970s.

Akwatia has been in operation since 1924, and with reserves expected to run out in 1983 or 1984, there would seem to be little chance of raising output.

Mr. Harry Parker, GCD's managing director, said the company was marginally profitable until the 1979/80 financial year, but now needs more state aid or a major devaluation of the cedi if it is to survive. The operation is being squeezed by rising costs and falling prices on the world's diamond markets.

Akwatia is cutting its staff of 2,100 by about a quarter in an attempt to contain the increase

in costs.

GCD has been short of skilled labour for some time, and Mr. Parker pointed out that the lack of trained maintenance staff recently forced the company to reduce the working week from six days to five.

TCL boosts
interim
dividend

SOUTH AFRICA'S Transvaal Consolidated Land and Exploration, the mining and investment arm of the Barlow Rand group, is to boost its interim dividend by 10 cents to 75 cents a share, adding a 2.4 per cent rise in first-half net profits to R26.4m (£15m).

Earnings came out at 361 cents a share, up from 349 cents last time.

The company said it was difficult to forecast earnings for the full year to September 30, but it expects to be able at least to maintain last year's final dividend of 150 cents, making the year's total 225 cents.

First-half profits were adversely affected by the difficult trading conditions for base minerals brought about by the worldwide recession and the strength of the rand against the U.S. dollar.

Profits from TCL's coal interests continue to improve, but the current weakness in the gold price could result in lower dividends in the second half from the investments in gold mining companies.

The shares lost 2½ to £24½ in London yesterday, for a two-day fall of £1.

Australia allows CRA
offer for Hamersley

THE AUSTRALIAN Foreign Investment Review Board has approved the A\$200m (£107m) bid by CRA, the Rio Tinto-Zinc group's Australian arm, to buy out the 18 per cent minority in its iron-ore producing subsidiary Hamersley Holdings.

Our Sydney correspondent reports that the takeover was allowed on the grounds that it will rationalise CRA activities and is considered to result in net economic benefits according to the Government's statement.

Under the terms of the share exchange offer, RTZ's holding in CRA falls to 56.3 per cent from 61.1 per cent, with a consequent rise in the Australian holding in CRA.

This is offset to some extent by the fact that the Australian public will no longer have a direct holding in Hamersley.

Mr. John Howard, the Australian Treasurer, said these had been public comments that moves of this kind were not in accordance with the Government's policy that companies undertaking registered investment should do so primarily by way of new issues of shares to Australians to fund new projects, rather than by way of takeovers of existing businesses.

He went on to say that this objective was not intended to preclude naturalising companies from making takeovers considered to be "fully in line with the Government's foreign investment policy requirements."

ROUND-UP

Net profits for 1980 of the London-registered investment group East Rand Consolidated rose to £469,110 compared with £278,879 for 1979. The dividend for the year is unchanged at 1.05p.

Taxation increased to £188,240 from £130,373. In September last year the company transferred its South African business to a wholly-owned South African subsidiary, African Exploration Investments.

Higher dividends from the investments in Falcon Mines and Olympus Consolidated Mines were the main factor behind a near fourfold rise in net profits of Afex Corporation, formerly Rhodesian Corporation, in the year to September 30, 1980.

Net profits of the Zimbabwe-registered investment company were £13.5m, compared with £360,605 in the previous year, and a dividend of 281.25 (88p) is to be paid, against 56p last time.

GT INVESTMENT FUND
SOCIETE ANONYME

Registered Office: Luxembourg, 14 Rue Aldringen
Registre de Commerce: Luxembourg B No. 7.443

Shareholders are hereby convened to an Extraordinary
Meeting of Shareholders

to be held on 18th May, 1981 at 11 a.m. at the Registered Office of the Fund,
14, Rue Aldringen, Luxembourg with the following agenda:

- 1) To amend Article 16, Sub-section C), G) and H) so as to read as follows:
 - a) Except within the limits set out in A) above, pledge or otherwise encumber any of its securities or other assets or transfer or assign any such assets for the purpose of securing debts.
 - b) Purchase securities issued by its Investment Managers or Advisers, Custodian or Corporate and Domiciliary Agent.
 - c) Hold as cash in a bank account or accounts more than 30 per cent of its gross assets.

- 2) To amend Article 23, third paragraph so as to read as follows:

The Corporation may suspend the determination of the net asset value of shares and the purchase of its shares from its shareholders.

 - a) During the whole or any part of any period when any of the principal Stock Exchanges on which any substantial portion of the Corporation's investments from time to time are quoted is closed otherwise than for Ordinary Holdings, or during which dealings therein are restricted or suspended.
 - b) During the existence of any state of affairs which constitutes an emergency as a result of which disposal or valuation of assets owned by the Corporation would be impracticable.
 - c) During any breakdown in the means of communication normally employed in determining the price or value of any of the investments or the current price or values on any Stock Exchange as aforesaid.

- To amend Article 23, Section A, Sub-section 2) so as to read as follows:
 - 2) The value of securities which are quoted or dealt in on any Stock Exchange is based on the last trade price or, if not available, the closing mid market price on the relevant day. The closing mid market price is determined by taking the mean between the closing bid and offer quoted prices. Where no such last trade price or closing bid and offer prices are quoted, the closing quoted price on that day will be used.

- To amend Article 23, Section A, Sub-section 3) so as to read as follows:
 - 3) The value of securities dealt in on the over-the-counter markets is based on the last bid price on the relevant day provided that if such price does not reflect a fair market value of the relevant security, another price determined in accordance with generally accepted valuation methods may be substituted as the fair market value.

- To amend Article 23, Section A, Sub-section 4) so as to read as follows:
 - 4) In the event that any of the securities held in the Corporation's portfolio on the relevant day are not dealt in or traded on any Stock Exchange or over-the-counter market the value of such securities will be determined in accordance with generally accepted valuation methods.

- To amend Article 23, Section D, Sub-section D) so as to read as follows:
 - a) Effect shall be given on any valuation date to any purchases or sales of securities contracted for by the Corporation on such valuation date, to the extent practicable.

- 3) To ratify an amendment of the terms of the performance fee as provided by the shareholders in their General Meeting held on 20th June 1980, so as
 - 1) To substitute to the combined average of the Dow Jones Industrial Average Index and the Standard and Poor's Composite Stock Price of 500 stocks the Capital International World Index.
 - 2) To determine that such amendment be effective as of the date of this resolution and be applied to the current year on a pro-rata basis.

Shareholders are notified that resolutions on the above agenda may only be taken if at least 50% of the shares outstanding are represented at the meeting. Should such quorum condition not be fulfilled or should the board so decide for other reasons, a second meeting which will not be subject to such quorum requirement will be called by additional notices. In such event the vote on all items of the agenda will be adjourned to such second meeting which, if required, is expected to be held on 19th June 1981.

In accordance with Luxembourg law, in both meetings resolutions will be subject to a majority of 2/3 of the shares represented at the meeting; provided, however, that at the second meeting shares not represented will (in a number not exceeding 1/3 of the total number of the outstanding shares) be deemed to vote for the resolutions proposed above, and provided further that in such latter case the resolutions must be voted by the majority of the shares represented at the meeting.

In order to attend the meeting, holders of Bearer Shares should deposit their shares on or before 14th May 1981 with the banks listed hereafter, such deposits to be maintained and to be effective, in the event the shareholders' meeting of 18th May 1981 fails for lack of quorum, also for any postponed meeting. With respect to Registered Shares, proxies should be deposited at the Registered Office of the Fund on or before 14th May 1981.

- Amsterdam-Rotterdam Bank N.V., Amsterdam
- Bank Julius Baer and Co. A.G., Zurich
- Banca D'America E.D'Italia, Milan
- Banque Generale du Luxembourg, Luxembourg
- Banca Commerciale Italiana, Milan
- Banca del Gottardo, Lugano
- Banca Nazionale Dell'Agricoltura, Rome
- Bank Leu and Co., Zurich
- Banque de l'Indochine et de Suez, Paris
- Banque Paribas, Paris
- Banque de Paris et des Pays-Bas, Paris 2E
- John. Beechey, Gosler and Co., Hamburg
- Berliner Handels-Gesellschaft-Frankfurter Bank, Frankfurt
- Berliner Bank A.G., Berlin
- Effectenbank - Warburg Aktiengesellschaft, Frankfurt
- Geyerzeller Zuercher Bank A.G., Zurich
- Badenwürttembergische Bank A.G., Heilbronn
- Nederlandsche Credietbank, Amsterdam C
- Pierson, Helderling and Pierson, Amsterdam
- Privatbanken I Kjøbenhavn S.A., Copenhagen
- Skandinaviska Enskilda Banken, Stockholm C
- Banca Della Svizzera Italiana, 6901 Lugano
- Banque Transatlantique, Paris SE
- Caisse Nationale de Credit Agricole, Paris ISE
- Credit Industriel et Commercial, Paris SE
- Merrill Lynch, Pierce, Fenner and Smith Securities Underwriter Limited, London EC2A 7DA
- Credit Industriel D'Alsace et de Lorraine, Luxembourg
- Dewaay Luxembourg S.A., Luxembourg
- R. Henriques Jr., Copenhagen
- Sammel Montagu and Co Limited, London EC2P 2HY
- Bayerische Vereinsbank, München
- Vereins- und Westbank A.G., Hamburg

THE BOARD OF DIRECTORS

BSR Chairman's Review 1980

After Disappointing Results Grounds for
Believing Level of Activity will Improve

The Annual General Meeting of BSR Limited was held on May 5 in London. The following are extracts from the Statement by the Chairman, Mr. J. N. Ferguson, which had been circulated with the Report & Accounts for the financial year ended 10th January 1981.

Results
Group turnover for the year was £141,260,000 (1979: £156,211,000) of which the Sound Reproduction Division contributed £88,885,000 (1979: £101,224,000) with the balance £52,375,000 (1979: £54,987,000) from the Consumer Products Division.

As regards the Sound Reproduction Division the turnover of all companies except Astac International Limited was lower than in the previous year. Sales of record changers and player mechanisms were substantially down in all market areas and whilst consumer sales of disc equipment were satisfactory in the light of market conditions, demand from the professional studios was at a low ebb and consequently sales to this particular section of the market were appreciably lower.

Although the turnover of the Consumer Products Division decreased by only £2.6 million, sales of household products were just over £8 million lower but this shortfall was reduced by higher sales from the engineering companies within the division. The year under review for household products was very competitive in view of the economic conditions existing in the U.K. and consequently the level of sales achieved was at the expense of margin in order to maintain our market position.

With the closure of two factories in the Sound Reproduction Division and all other factories being on a reduced working week for practically the whole year and the continuing improvement of sterling against all currencies throughout the year, the Group traded at a loss of £6,369,000 as against a profit of £7,821,000 for 1979. The Sound Reproduction Division recorded a loss of £6,657,000 compared with a profit of £5,932,000 in the previous year whilst the Consumer Products Division made a small profit of £288,000 against £1,889,000 in 1979.

In the light of the disappointing results, the Directors cannot recommend the payment of a dividend on the ordinary shares for the year under review. In the previous years total dividend of 2.8258p per share was paid.

Industrial Relations
Throughout the year all our factories experienced short time working and in addition a number of factories had to be closed because of the deteriorating economic conditions throughout the world as well as changes in consumer demand. The number of employees in the U.K. now fallen from 14,432 in January 1980 to 8,320 in January 1981.

Future Prospects
Though sales for the first two months of the year are lower than those for the comparable period in 1980 there are grounds for believing that, despite the depressed economic conditions throughout the world, our level of activity in practically all our companies will continue to improve. In the Sound Reproduction Division all factories are now working a normal five day week. Astac International Limited has expanded its facilities in Hong Kong to meet an ever increasing demand and the outlook for this company is most encouraging. Both ADC and disc are also experiencing higher levels of demand for their products and they are anticipating a much better year in 1981. Other than the small engineering companies in the Consumer Products Division, all factories are now working normally and production levels of our major products such as electric kettles, saucepans, toasters, vacuum cleaners and electrical accessories have now been raised appreciably compared with earlier this year.

Strict control will still be maintained on capital expenditure, manning levels and overhead costs in order to maintain the improvement in productivity and break-even levels. Fortunately sterling has fallen back from its high level at the beginning of the year and if this position is maintained it will be to our advantage both in the matter of pricing as well as determining the sterling value of our overseas assets which have been eroded over the past few years. Though the first six months of the year will show a loss it is anticipated that the second half year will show a return to profitability provided the pound does not appreciate over its current levels and our wage and indirect costs are kept under control.

The Report & Accounts were adopted.



Group U.K. activities consist mainly of manufacture of Record Changer and Record Player Mechanisms for original equipment manufacturers, a new manufacture of "Swan Brand" Electric Kettles and Toasters, Saucepans, Vacuum Cleaners and other appliances. Research activities are principally in field of electronics. Subsidiary Companies operating abroad in Australia, France, Germany, Italy, Japan, Hong Kong, New Zealand, Canada and U.S.A.

كندا والشرق

Companies and Markets

UK COMPANY NEWS

Empire Stores changing auditors

Empire Stores (Bradford) is changing its auditors. Arthur Young McLeod and Co., which has been the company's auditor since 1960, is to be replaced by Arthur Young McLeod and Co. The company's annual report and accounts for 1980-81, which are due to be published at the AGM on June 11, state that the change is being made because of the company's "desire to have the accounts audited by a firm of accountants who are specialists in the retail trade".

comment

Arthur Young McLeod and Co. are a well-known firm of accountants, and their appointment should be a relief to shareholders. The company's accounts for 1980-81 show a profit of £1.22m, compared with £1.22m in 1979, when dividends totalling 2.5p were paid. The directors of the group, which is involved in retail, distribution and hire and transport, say the trading position is still difficult. Ford sales for the first quarter are slightly lower because of a shortage of vehicles, and there are still problems on the B.C. side.

Manor National in red full time

LOSSES OF Manor National Group Motors continued in the second half of 1980 and the final dividend, like the interim, is being omitted. After a £744,000 dive to losses of £21,000 at mid-year, the group finished the year with a pre-tax profit of £375,000, compared with a profit of £1.22m in 1979, when dividends totalling 2.5p were paid. The directors of the group, which is involved in retail, distribution and hire and transport, say the trading position is still difficult. Ford sales for the first quarter are slightly lower because of a shortage of vehicles, and there are still problems on the B.C. side.

New housebuilding company planned

BY RAY MAUGHAN

Allied Plant Group and Thames Investment and Securities, the recent addition to the unlisted securities market, are planning to pool their housebuilding interests to form a new public company, Allied Residential.

Allied Plant will put in assets valued at £11m, net of related debt, and will be transferring borrowings of about £2m to the new company. It will receive in exchange shares with a value approaching £1m in addition to around £1.05m in cash.

Thames, which is principally invested in commercial and industrial properties, will contribute net assets valued at £1.3m. Like the plant hire group, it will hold about a quarter of the de-merged company's equity. It will also take £150,000 in cash. Allied Residential will take on debts of some £750,000 of Thames' overdraft.

It is intended to obtain a full listing for Allied Residential shares in the new company will be placed by Tring Hall Securities, the sponsoring house responsible for several USM issues. Both APG and Thames have undertaken to retain at least 20 per cent of the equity for more than two years.

Mr. Michael Heathcote, chair-

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are payable or the sub-divisions shown below are based mainly on last year's practice.

TODAY
Interim—Bentley, Bentley Con-
solidated Trust, Fulcrum Investment
Trust, G.R. (Holdings), Human Smith,
Poching, Trevelyan, Uster Television,
Virus, Warrington, Wharfedale.

**Monday—James Beattie, Duxford,
Overstone Investments, Scottish Euro-
pean Investment, Unilever, Young &
Carpenter.**

**Tuesday—Allied Plant and a
director of Thames, said yesterday
that Allied Plant will now
switch its emphasis from private
housebuilding to plant hire
and services to the building industry.**

Allied Plant's profits before

FUTURE DATES

Interim—
Bentley, Bentley Con-
solidated Trust, Fulcrum Investment
Trust, G.R. (Holdings), Human Smith,
Poching, Trevelyan, Uster Television,
Virus, Warrington, Wharfedale.

**Monday—James Beattie, Duxford,
Overstone Investments, Scottish Euro-
pean Investment, Unilever, Young &
Carpenter.**

**Tuesday—Allied Plant and a
director of Thames, said yesterday
that Allied Plant will now
switch its emphasis from private
housebuilding to plant hire
and services to the building industry.**

Allied Plant's profits before

Capel-Cure Myers

comment

Since it was only housebuilding that kept Allied Plant afloat last year, after the predictable collapse in plant hire profits (and fleet disposal values), this is perhaps a curious time to shed the residential division. Yet, it seems possible that in the light of the substantial market re-rating afforded to the market leader, Barratt, and others, Allied Plant and Thames have taken the housebuilding sector on the head. The group contends that plant hire earnings are of a higher quality than housebuilding and anyway expects to fill in the earnings hole with a forthcoming acquisition, supplemented by the £2m proceeds of major asset disposals. The plant hire price has yet to be finalised but it is likely that investors will have to be offered a double digit yield and the issue is not expected to get on much more than a multiple of eight times the previous fully taxed earnings. That should look about right but a disposal of this nature does sometimes raise the question of how to lose an investment which the vendor manifestly does not require on qualitative rather than strategic criteria.

RESULTS AND ACCOUNTS IN BRIEF

MAXIM'S (restaurant)—Results for year to December 31, 1980: Turnover £2,240,000 (1979: £2,240,000); profit before tax £210,000 (1979: £210,000); profit after tax £150,000 (1979: £150,000); dividends £1.22m (1979: £1.22m).

WEBBES INVESTMENT COMPANY—Results for year to September 30, 1981: gross income £3.8m (1980: £3.8m); profit before tax £1.22m (1980: £1.22m); profit after tax £0.9m (1980: £0.9m); dividends £1.22m (1980: £1.22m).

GUARDIAN INVESTMENT TRUST COMPANY—Results for year to March 31, 1981: gross income £3.8m (1980: £3.8m); profit before tax £1.22m (1980: £1.22m); profit after tax £0.9m (1980: £0.9m); dividends £1.22m (1980: £1.22m).

RANSOMES SIMS AND JEFFERIES (machinery manufacturer)—Mr. Geoffrey Bone, chairman, said annual general meeting that it was now the board's

view that results for 1981 may not be quite up to those achieved in 1980 unless there was an improvement in market conditions.

SCOTTISH EUROPEAN INVESTMENT COMPANY—Results for year to end of March 1981: gross revenue £304,080 (1980: £304,080); profit before tax £122,000 (1980: £122,000); profit after tax £90,000 (1980: £90,000); dividends £1.22m (1980: £1.22m).

BRITISH INVESTMENT TRUST—Gross revenue for year to March 31, 1981: £2.2m (1980: £2.2m); profit before tax £1.22m (1980: £1.22m); profit after tax £0.9m (1980: £0.9m); dividends £1.22m (1980: £1.22m).

DINKIE HILL (safety toe cap manufacturer)—Results for 1980 reported April 3, 1981. Current assets £502,527

(1979: £502,527) including cash and bank balances £22,577 (1979: £22,577); current liabilities £228,440 (1979: £228,440); bank overdraft £2,740 (1979: £2,740); shareholders' funds £1,030,000 (1979: £1,030,000); CCA profit £53,44m (1979: £53,44m); May 22, noon.

ALVA INVESTMENT TRUST—Results for year to February 28, 1981, reported April 7. Investments £3.8m (1980: £3.8m); profit before tax £1.22m (1980: £1.22m); profit after tax £0.9m (1980: £0.9m); dividends £1.22m (1980: £1.22m).

ROSLAN GROUP (industrial developer, designer and contractor)—Results for 1980 already known. Shareholders' funds £1.22m (1979: £1.22m); profit before tax £1.22m (1979: £1.22m); profit after tax £0.9m (1979: £0.9m); dividends £1.22m (1979: £1.22m).

LDW AND BONAR (packaging, engineering, textiles and travel)—Results for the year to end-November, 1980, already known. Shareholders' funds £1.22m (1979: £1.22m); profit before tax £1.22m (1979: £1.22m); profit after tax £0.9m (1979: £0.9m); dividends £1.22m (1979: £1.22m).

Mr. Thomas Kenny chairman of Ruberoid.

"We will not reach £2m profit for 1981 but I doubt if we shall fall out of the £2m bracket," he said. Beyond that he said he was not prepared to go. Profit for 1980 was £1.22m.

AMALGAMATED POWER ENGINEERING—Results for 1980 reported April 22 in full preliminary statement. Current cost of sales £1.22m (1979: £1.22m); profit before tax £1.22m (1979: £1.22m); profit after tax £0.9m (1979: £0.9m); dividends £1.22m (1979: £1.22m).

BRENT CHEMICALS INTERNATIONAL—Results for 1980 already known. Shareholders' funds £1.22m (1979: £1.22m); profit before tax £1.22m (1979: £1.22m); profit after tax £0.9m (1979: £0.9m); dividends £1.22m (1979: £1.22m).

CANADIAN AND FOREIGN INVESTMENT TRUST—Results for the year to March 31, 1981, reported April 24. Ordinary shareholders' equity £2.2m (1980: £2.2m); profit before tax £1.22m (1980: £1.22m); profit after tax £0.9m (1980: £0.9m); dividends £1.22m (1980: £1.22m).

WALTER LAWRENCE (construction, property development, manufacturing and engineering)—Results for 1980 reported April 22. Shareholders' funds £1.22m (1979: £1.22m); profit before tax £1.22m (1979: £1.22m); profit after tax £0.9m (1979: £0.9m); dividends £1.22m (1979: £1.22m).

Good year seen by Ladbroke

MR. CYRIL STEIN, chairman of Ladbroke Group, forecasts another good year for the company in 1981. The pattern of trading is similar to that in 1980, which produced a 23 per cent increase in profits over casino operations.

He says he does not anticipate any major downturn in business and that it is planned to maintain the high level of capital investment. Opportunities to increase cash flow businesses will be sought and there will be continued building of the group's strong asset base.

The 1980 report and accounts, which contain Mr. Stein's projections, show the changing profile of the group, with the rise in the book values of freehold and long leasehold investments, dealing and operating properties to nearly £200m.

Shareholders' funds and assets per share, at the balance sheet date, stood at £145.9m (£128.5m) and £49.5p (£23p) respectively. However, Mr. Stein expresses confidence that the present market value of the properties, fixed assets, licence and other rising goodwill of the group is well in excess of these figures.

Over £31m was spent in 1980 on fixed assets for operating purposes. This expenditure has been primarily financed from pre-tax profits and asset disposals. The property division spent £36.7m on land acquisitions and developments for dealing purposes. After deducting cost of sales, the value of dealing stock has risen from £20.3m to £45.9m.

Borrowing stands at a ratio of 66 per cent of shareholders' funds after deducting goodwill on consolidation. Most of the loans are in respect of the property and leasing division. Borrowings of other divisions represent 18 per cent of the shareholders' funds they employ.

Reflecting the discontinuation of most of the group's casino and lottery operations, pre-tax profits, as reported on April 3, fell from £49.3m to £32.6m. Excluding these operations the result improved by 29 per cent to £80.4m.

The AGM of the group will be held at 20, Aldermanbury, on June 4, at 11 am.

Share listing for Allegheny International
Allegheny International, the major U.S. consumer and industrial products manufacturer formerly known as Allegheny Ludlum Industries, has been granted a London share listing, commencing today.

The listing, granted in respect of 10.5m issued and reserved shares, has been arranged by S. G. Warburg, with Cazenove acting as brokers.

Mr. Robert J. Buckley, chairman and chief executive officer, said in London yesterday he regarded as "conservative" a forecast of consolidated earnings for this year of \$7.70 a share against \$6.34 in 1980.

BANK RETURN
Wednesday May 6 1981
Increase (+) or Decrease (-) for week

BANKING DEPARTMENT
Liabilities: £14,553,000; Capital: £3,964,368; Public Deposits: £75,765,491; Bankers' Deposits: £99,887,571; Reserve & Other Accounts: £74,006,840; Total: £2,268,970,888; Increase: £137,258,775

ISSUE DEPARTMENT
Liabilities: £10,785,000,000; Notes Issued: £10,785,000,000; In Circulation: £10,785,000,000; Bank Deposits: £2,096,380; Government Debt: £11,015,100; Other Government Securities: £5,872,083,535; Other Securities: £137,468,728; Total: £10,785,000,000; Increase: £137,468,728

Australia and New Zealand Banking Group Limited

(Incorporated with Limited Liability in the State of Victoria, Australia)
Half-yearly Profit and Dividend

The directors of Australia and New Zealand Banking Group Limited announce an unaudited, consolidated profit after tax, excluding extraordinary items, of \$A88,057,000 for the half-year ended 31st March 1981, this is an increase of \$A22,185,000 or 33.7% compared with the previous corresponding half-year.

After extraordinary items, consolidated profit for the half-year was \$A91,446,000 compared with \$A70,111,000 for the 1980 half-year. The contributions to consolidated operating profits by each of the major companies were:

	1981 \$A'000s	1980 \$A'000s	Movement \$A'000s	%
Australia and New Zealand Banking Group Ltd.	49,272	28,149*	12,123	+43.1
Australia and New Zealand Savings Bank Ltd.	13,774	12,302*	1,472	+11.6
ANZ Banking Group (New Zealand) Ltd.—Consolidated Profit	7,696†	4,453†	3,243	+72.8
Esanda Ltd.	17,436	15,015	2,421	+16.1
Finance Corporation of Australia Ltd.	6,102	3,595	2,507	+79.7

*1980 Actuals include The Bank of Adelaide.
†Excludes minority interests.

Following the strong performance in the half-year under review, operating conditions are expected to be more difficult in the second half. However, a satisfactory result is expected for the full year.

An interim dividend of 14 cents per share has been declared. (In 1980 the interim dividend was 12 cents per share paid on issued capital prior to the 1981 one for four bonus issue.)

The dividend is payable on 1st July 1981 to shareholders registered in the books of the company at the close of business on 9th June 1981 and transfers must be lodged before 5pm on that day (9th June) to participate.

Dividends payable to shareholders on the London and Wellington Registers will be converted to local currency at the appropriate rate for telegraphic transfers on 9th June 1981.

Details of the consolidated result for the half-year to 31st March 1981 are as follows:

	Half-Year to 31/3/81 \$A'000s	Half-Year to 31/3/80 \$A'000s	Percentage Movement %
Group Operating Profit before Taxation	165,922	125,928	+31.7
Less: Income Tax Expense	75,181	57,731	+30.2
Group Operating Profit after Taxation	90,741	68,197	+33.1
Less: Minority Interest of outside shareholders in subsidiary companies	2,684	2,325	—
Consolidated Operating Profit attributable to members of the company	88,057	65,872	+33.7
Extraordinary Items (net): Surplus on sale of properties	3,389	3,702	—
Surplus on sale of shares in subsidiary and associated companies	—	542	—
Less: Minority interest of outside shareholders in subsidiary companies	3,389	4,244	—
Extraordinary Profits—excluding minority interests	3,389	4,239	+20.1
Consolidated Profit after Extraordinary Items attributable to members of the company	91,446	70,111	+30.4
Group Income	1,018,054	794,068	+28.2
Group Interest Paid	570,911	401,352	+27.3
Depreciation—including amortisation	10,127	9,699	+4.4
Earnings before extraordinary items per share on issue at 31st March	50.8c	38.1c*	—

*Adjusted for 1981 Bonus Issue

Issued and Listed Securities as at 31st March 1981

	Number Issued '000s	Of Which Listed '000s	Par Value	Paid-up Value
Ordinary Shares	173,448	173,448	\$A1.00	\$A1.00
Of which issued during reporting period	34,985	34,985	\$A1.00	\$A1.00
Debt Securities—totals only	1,350,736	—	—	—
Unsecured Notes—totals only	564,787	—	—	—

NOTICE OF ISSUE.
Application has been made to the Council of The Stock Exchange for the undermentioned Particulars to be admitted to the Official List.

Newcastle and Gateshead Water Company

(Incorporated in England on the 11th day of May, 1863, by the Newcastle and Gateshead Waterworks Act, 1863)
OFFER FOR SALE BY TENDER OF £6,500,000

7% per cent. Redeemable Preference Stock, 1986
(which will mature for redemption at par on 30th June, 1986)
Minimum Price of Issue £99 per £100 Stock
yielding at this price, together with the associated tax credit at the current rate, £11.18 per cent.

This Stock is an investment authorised by Section 1 of the Trustee Investments Act, 1961 and by paragraph 10 of Part II of the First Schedule thereto. Under that paragraph, the required rate of dividend on the Ordinary Capital of the Company was 4 per cent. but, by the Trustee Investments (Water Companies) Order 1973, such rate was reduced to 2.5 per cent. in relation to dividends paid during any year after 1972.

The preferential dividends on this Stock will be at the rate of 7% per cent. per annum without deduction of tax. Under the imputation tax system, the associated tax credit at the rate of Advance Corporation Tax (37 1/3% of the distribution) is equal to a rate of 3 9/20ths per cent. per annum.

A deposit of £10 per £100 of nominal amount of Stock applied for must accompany each Tender, which must be sent to Lloyds Bank Limited, Registrars' Department, Issue Section, 111, Old Broad Street, London, EC2N 1AU, in a sealed envelope marked "Tender for Newcastle and Gateshead Water Company Stock" so as to be received not later than 11 a.m. on 14th May, 1981, before which no allotment will be made. The balance of the purchase money is to be paid on or before 28th May, 1981. Tenders must be for a minimum of £100 of Stock and above that in multiples of £100.

Copies of the Prospectus, on the terms of which alone Tenders will be considered, and Forms of Tender may be obtained from:—

Seymour, Pierce & Co.,
10, Old Jewry, London, EC2R 6EA
Lloyds Bank Limited,
Registrars' Department, Issue Section, 111, Old Broad Street, London, EC2N 1AU
and
Colingwood Street, Newcastle upon Tyne, NE9 1RH.

and from the Company's principal office, P.O. Box No. 10, Allendale Road, Newcastle upon Tyne, NE8 2SW.

National Westminster Growth Investment Unit Trust

The resolution proposed at the Meeting of the above Trust on 30 April 1981 was duly passed and the increased rate of Management Participation will be effective from 6 May 1981.

National Westminster Unit Trust Managers Ltd.

British Mohair Spinners

DIVIDEND MAINTAINED IN A DIFFICULT YEAR

Salient points from the circulated statement of the Chairman, Mr. J. Alan Clough, on the year ended 31st December, 1980.

The results, although disappointing, indicate an improvement in the second half of 1980. It has been a particularly difficult year for the worst spinning division of the Group. Direct exports have increased in both value and volume and now represent 46% of Group turnover.

textile industry, and taking into account the Company's strong reserves, the dividend for the year has been maintained.

Our Companies not involved in worsted spinning all traded profitably. It is in these diversified companies that we see the greatest potential for expansion in the future.

Group Subsidiaries:
Geo. Ackroyd & Sons Ltd. Worsted spinning
Jaramiah Ambler (Ulster) Ltd. Worsted spinning
Crofton Yarns Ltd. Synthetic yarn processors
Keighley Fleece Mills Co. Ltd. Property company
Stork Bros Ltd. Woollen spinning
T. Mat Engineering Ltd. Accounts engineers
W. S. & U. Atkinson Ltd. Specialist engineers
Jerol Ltd. Bend knitting yarns

Results in Brief
1980 1979
Turnover £25,133,791 £25,532,350
Profit before tax £228,043 £151,938
Profit after tax £23,516,810 £1,045,668
Earnings per share 33.03p 3.52p
Dividend per share 3.77p 3.77p
Tangible asset value per share 110.72p 81.88p

*After releasing deferred taxation of £3,290,222 equivalent to 28.63p per share

APPOINTMENTS

RHM group changes

Ranks Hovis McDougall has formed RHM FRESH FOODS under the chairmanship of Mr. R. F. Lister, a member of the main Board.

Within the new company, British Bakeries will be a separate trading division. Mr. T. S. Howden, who will be the divisional managing director, has been managing director of RHM Foods. The existing departmental directors of British Bakeries will retain their present responsibilities.

Mr. J. G. Rose has been appointed chairman of the companies producing and marketing packed cake (Manor Bakeries), frozen meat and products (Baughmans) and the catering company (Manor Caterers). Mr. Lister (chairman), Mr. Rose and Mr. Howden will be directors of RHM Fresh Foods, RHM general products.

Mr. B. R. Gibbs has been made managing director of RHM Foods to succeed Mr. Howden. Mr. Gibbs, who has been managing director of McDougalls Catering Foods, is succeeded by Mr. P. G. Roberts. Mr. D. Baines has become marketing director of RHM Foods.

Mr. Peter J. Jansen has been appointed to the Board of REDLAND. He was chairman of Redland Purie, the waste management company, until its sale in January this year. Mr. Jansen is chairman of Prismo Universal and Prismo Universal Corporation of the U.S., both subsidiaries of Redland.

Sir Robert Clark has been appointed a director of UDS GROUP. Sir Robert is chairman of the Hill Samuel Group and of IML.

Mr. V. G. Ivory and Mr. S. Tweedie will join the partnership of VIVIAN GRAY AND CO. stockbrokers, on May 18.

Mr. Richard Ellert has joined the Board of EAST ANGLIAN SECURITIES TRUST, the principal subsidiary of East Anglian Securities Holdings.

Mr. M. F. Odling has been appointed to the Board of BUNZL TEXTILE HOLDINGS as a non-executive director. He was formerly merchandising director of ICI Fibres and commercial director of its fibres company in South Africa.

Mr. S. F. Collins has been appointed deputy chairman of LOVELL AND CHRISTMAS (HOLDINGS) and Mr. J. S. Harvey has joined the Board and becomes chief executive of that group. Mr. Harvey was previously managing director of Spillers Agriculture. The parent concern is Fitch Lovell.

Mr. S. J. Titcomb has been appointed a director of the CITY OF LONDON BREWERY AND INVESTMENT TRUST.

He is senior partner of de Zoete and Bevan.

Mr. J. A. Howard, deputy chairman of HOWARD MACHINERY, is leaving the Board to return to Australia as managing director of Howard Rotavator Australia. Mr. C. F. Alsop, the group chief executive, has taken over the additional position of deputy chairman of Howard Machinery and Mr. N. D. Danneft, company secretary and group financial controller, is appointed to that Board. Mr. A. A. Williams is leaving the group for an overseas post.

Major John Fuller has been appointed a non-executive director of FULLER SMITH AND TURNER.

Mr. Brian Long, managing director of HONEYWELL INFORMATION SYSTEMS, has been named a vice-president.

Mr. Ron Lewis has been appointed acting director of the BRITISH PLASTICS FEDERATION following the resignation of the former director, Dr. Anthony Holmes-Walker. Mr. Lewis, who recently retired as managing director of GPG International, will direct the affairs of the Federation until a new director is appointed.

Mr. Adrian F. M. Friendship has been appointed managing director by CASTELL LOCKS, a subsidiary of Halma.

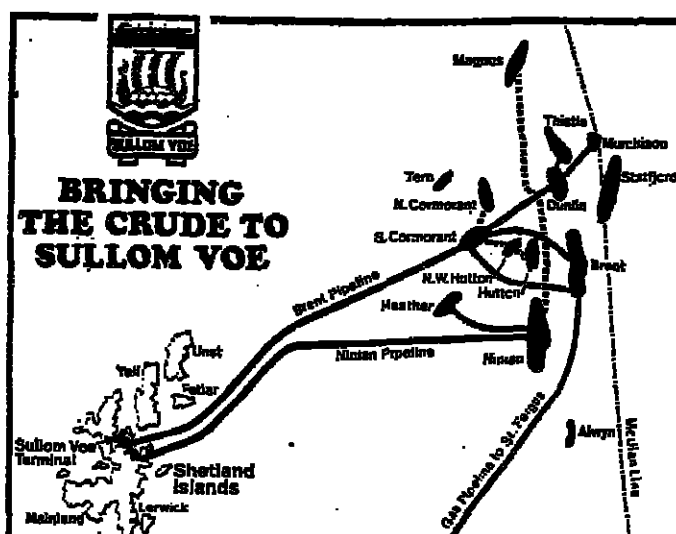
Mr. Brian Boughton has been appointed the newly-created position of divisional director, computer services division of NCR. The new post amalgamates NCR's UK micrographics and UK data centres organisations.

Viscount Mountgarret has become a vice-president of the INSTITUTE OF SALES AND MARKETING MANAGEMENT.

Mr. A. S. Lawson has been appointed regional manager, development and planning, Far East Division, head office, LLOYDS BANK INTERNATIONAL, London. He was formerly area manager in London with special responsibilities for Japan and the Republic of Korea. Mr. H. Frederick has become manager of Seoul branch, Republic of Korea. He was previously manager of Guayaquil branch, Ecuador of the Bank of London and South America, a subsidiary of Lloyds Bank International. Mr. J. R. Frew has been made manager of the bank's branch at Manila in the Philippines. He was manager of Amsterdam branch. Mr. K. J. Wallace is now manager, Merchant Banking Services, and will be based at Hong Kong branch.

Energy Review: Inauguration of Sullom Voe

Out of the world of Aladdin



On a site which could enclose all the parks of London stands rows of green or silver storage tanks for oil, gas and ballast, a power station big enough for a medium-sized town, a jungle of pipework and processing plant, a maze of roads, a 300 feet high steel tower for flaring gas, and a fully fledged harbour with four jetties serving super tankers of up to 350,000 deadweight tonnes. Despite its size, it is framed by the eerie landscape, thus meeting the Shetlanders' demand that it should be as unobtrusive and remote as possible.

major unions, including the Scottish North Isles Agreement, for mechanics, electricians and instrument workers, and BP says they have been rigorously upheld.

Most staff worked four weeks on and one week off and leisure facilities were provided to try to relieve the boredom. Breaches of discipline were punished by expulsion of the offenders from the islands.

One problem on which officials are less forthcoming is security of what must be a prime terrorist objective.

Nevertheless, Mr. Ted Ferguson, construction manager at Sullom Voe for the past four years, said last week that talks had been going on with the Ministry of Defence about installing a new sophisticated security fence. But as far as he knew a decision had been held up by failure to agree on who would pay for it. It would take experts only about 40 seconds to penetrate the present security fence, he said.

There is nothing sluggish, though, about the regular document checks on visitors and site personnel trying to walk or drive through the site. They supplement the inspection by the Special Branch of BP's work rolls, which includes

special scrutinies of people recruited in Northern Ireland. The work is now slowing down. Already one accommodation ship has left, and the second, the Rangitara, will sail for other waters in the summer. Plans are afoot to dismantle one of the two villages built to house the main workforce on shore, and the first welders have moved on to other sites, including the Mossman petrochemical plant being built in Scotland. This will reduce the permanent workforce to 650 from 7,000 at the height of the work, of whom 850 were Shetlanders.

British Petroleum which has supervised the terminal's construction and operates it on behalf of more than 20 other oil companies with North Sea interests, says that three more hurdles remain to be crossed this year before it can become fully operational. The first is the introduction of "live" gas-containing crude into the Brent and Ninian pipeline systems which bring in the oil from the North Sea. BP is almost certain this will be achieved this year.

This year's second and biggest hurdle, which BP gives itself a 60-70 per cent chance of surmounting by October, will be the first production of liquefied

petroleum gas (LPG), in the form of propane and butane, most of which will be shipped to the U.S.

The third milestone will be to have the entire gas "fractionation" plant working by December. BP gives itself a 50-50 chance of meeting this target. This will enable the terminal to be operating at full capacity of 1.4m b/d by the third quarter of next year. But it will only achieve peak throughput if the offshore producers supply the full amount of oil. So far, BP says, the terminal has always been ahead of the fields output.

Capacity can be extended relatively simply to 2m b/d. There is also a more ambitious provision to raise this to 3m b/d once oil is being produced to the west of Shetland. This would give the terminal a life of 50 years.

Despite the doubts about how quickly the full design capacity will be reached, BP says it is confident that costs will not go above the £1.2bn to which it rose in a series of huge leaps. The main increase was caused by the addition of the Ninian pipeline system.

When BP took over it also altered the contracting structure. Constructors John Brown became the leading contractors

for the process plant, which in turn passed on work to 22 main subcontractors. Foster Wheeler remained in charge of the site services.

A particularly delicate part of the operation has been the oil industry's relations with the Shetland Islands Council (SIC). The Shetlanders, while wanting to obtain as much financial benefit as possible, have also wanted to soften the project's threat to their social and economic stability.

The terminal has evolved as a partnership between the oil industry, and the SIC. They hold equal shares in a joint organisation, the Sullom Voe Association, a non-profit making company which manages the construction and operation of the terminal. One of the Association's first moves was to appoint BP, one of the participants, as the constructor and operator.

Another key agreement was the Sullom Voe Port and Harbour Agreement covering construction of the oil jetties by the SIC. Under it the SIC will receive a levy on all oil production shipped through the terminal. The proceeds go to a special fund to help local industries once oil production starts to run down. The industry also

agreed to pay "disturbance" agreements which will have amounted to £15m by the end of this year.

Most of Shetland's rates income also comes from the terminal—in the current financial year BP are expected to pay nearly £18m of Shetland's £24m rate income. The SIC is now bracing itself for the oil industry's bid to have the terminal "devoted." If successful, it would cost the SIC £126m by the end of the century, says Mr. Chris Ennis, the council's finance director.

Poker-faced Shetlanders already complain that so far the advent of the oil industry has been a mixed blessing. For example, the SIC says it is spending £5m a year to build and strengthen roads whose heaviest use is by the oil industry.

The Shetlanders often compare their economy to a three-legged stool—the legs are farming, knitwear and fishing. With Sullom Voe offering handsome wages to girls for menial tasks in the accommodation villages, the workforces of the first two have been strained. But the terminal's completion could now create unemployment, which will add to the troubles caused by the decline of fishing.

An approach to Property in the City

Tower Bridge, built in 1894, stands out above all Thames bridges for its integrity of design and its long tradition of bringing together people and property between two banks.

Like JMW it opens its doors to worldwide trade and provides a well established route to commercial property and investment. Unlike the bridge, however, JMW is flexible and has grown to meet the ever more sophisticated demands of the property investor. One recent innovation is the method of measuring the performance of property investments (called PPAS).

JMW is a closely linked worldwide network of professional people, highly experienced in all aspects of the property market.

INVESTMENT · VALUATION · ACQUISITION · SALES · AUCTIONS · ESTATE MANAGEMENT · FINANCE · PROJECT MANAGEMENT · DEVELOPMENT · BUILDING MANAGEMENT · PROPERTY INVESTMENT PERFORMANCE ANALYSIS · RESEARCH · BUILDING SURVEYING · JMW "COMPUTON" PROPERTY COMPUTER SERVICES.



Jones Lang Wootton ..a bridge to property worldwide.

Chartered Surveyors International Real Estate Consultants

103 Mount Street, London W1Y 6AS. Tel: 01-493 6040 Telex: 23855
33 King Street, London EC2V 8EE. Tel: 01-606 4060 Telex: 885557

Offices in: LONDON, CROYDON, NEWMARKET, GLASGOW, EDINBURGH, ST. HELIER, DUBLIN, BRUSSELS, ANTWERP, PARIS, AMSTERDAM, ROTTERDAM, FRANKFURT, HAMBURG, NEW YORK, LOS ANGELES, HOUSTON, SYDNEY, CANBERRA, MELBOURNE, ADELAIDE, BRISBANE, PERTH, HONG KONG, KOWLOON, SINGAPORE, KUALA LUMPUR, Associated Offices in: CHRISTCHURCH, AUCKLAND.

مكتبة المصطفى

Companies and Markets

INTERNATIONAL COMPANIES and FINANCE

Texas Air fights back with full bid for Continental

By IAN HARGREAVES in New York

TEXAS AIR, the Houston-based holding company, yesterday launched a surprise \$87m bid to buy the 51.5 per cent of Continental Airlines it does not already control.

The announcement was made a day after Continental, at its annual shareholders' meeting, had rebuffed Texas Air's attempt to undermine a plan being backed by Continental management to take the company into the ownership of its own employees.

The timing of the Texas Air move suggests two things: that it is confident that the Civil Aeronautics Board (CAB) will eventually allow it to take over Continental, and that the threat

of the employee ownership plan has not yet been taken seriously.

Continental replied coolly to the Texas offer.

Mr. Alvin Feldman, Continental's president, said the latest Texas proposal "does not yet address concerns about the viability of a combined Continental and Texas International."

Continental also drew attention to the fact that Texas has not yet lined up the funds it would need for the \$13 per share offer, although Texas said it expected this to be cleared up by May 19.

Texas said it was also considering an alternative plan to offer a tax-free stock swap worth \$14 per share for the rest of Continental.

Continental says it will refer the Texas bid to the panel of outside directors created to assess the employee stock control plan, so that the panel can examine the rival proposals together.

In making its new offer, Texas is also attempting to sweeten its relations with Continental employees. The Houston company said it would buy back shares from employees from redundancies in the event of a merger.

New-style discounted Eurodollar CD launched

By John Makinson

CHEMICAL BANK has introduced a new instrument to the Eurodollar market through the launch of discounted Eurodollar certificates of deposit.

The new CDs, which were offered for the first time yesterday, resemble U.S. Treasury bills and bankers' acceptances in carrying no interest rate. Instead, the investor obtains his return by buying the CD at a discount and having it redeemed at face value.

Until now, Eurodollar CDs have been issued at face value with interest paid on redemption. Since the principal market for these CDs is in the U.S., the new structure has the advantage of making them more directly comparable with the domestic U.S. market for discounted instruments.

CDs are generally offered by U.S. banks as a form of short-term financing. Yesterday's offer by Chemical was for \$60m of one-month paper and \$40m of two-month paper.

Part of the issue was taken up by Chemical and National Discount, Kahn Levis Lehman, Lombard, Wall and Salomon Brothers. The remainder was sold by Chemical direct to investors in Europe and North America.

The issue sold out rapidly in the morning, and Chemical disposed of about another \$20m later in the day through a tax office. In the secondary market, dealers were quoting yields a few basis points above those of conventional CDs.

The new pricing structure is likely to spawn imitators and could have applications for Eurodollar CDs or even CDs with special drawing rights. It would also be a more suitable candidate for the funded futures market than a conventional CD.

Chemical will continue to offer the instruments on a tap basis and will endeavour to establish an efficient secondary market in it. The discount CD has already been tried in the New York market but failed to take off.

Since the London market in non-sterling CDs had outstanding issues of \$55.5m in mid-March this year, the potential for the new instrument is great. If the ideas were general acceptance, it will enhance still further the arbitrage possibilities between the London and New York CD markets.

\$2bn credit for Allied Corp.

By Paul Betts in New York

ALLIED CORPORATION, the large U.S. diversified chemicals company, has negotiated a \$2bn revolving credit agreement with a syndicate of American and European banks led by Chase Manhattan.

Allied is expected to use the credit, which replaces one for \$600m, for its acquisition programme.

The company wants to expand and diversify and is reported to be considering developing its high technology role as one of its major chemical groups.

Allied, which also has interests in electronic and electrical products, oil and gas including in the North Sea, said it was not prepared to discuss acquisition moves.

Last year it tried to bid for the oil properties of Esso which were sold to Mobil for \$740m.

Allied said the four-year credit — available in two tranches — will be subsequently converted to a four-year term loan.

If the commitment is used for an acquisition, any bank in the syndicate can be relieved temporarily of its obligation and other banks could increase their commitments.

Mr. Donald Regan, the Treasury Secretary, said "Sallie Mae may come to serve as the prototype for other Government-sponsored corporations that currently rely on the FFE for various forms of credit assistance."

Mr. Regan said the bank as of September 1982. The bank is in compliance with the Administration's efforts to reduce Federal credit activities.

Mr. Donald Regan, the Treasury Secretary, said "Sallie Mae may come to serve as the prototype for other Government-sponsored corporations that currently rely on the FFE for various forms of credit assistance."

Peter Montagnon weighs arguments for Special Drawing Rights Appeal of SDR market still growing

THE EXTREME volatility of the world's currency and money markets in recent days may not be welcomed by central banks, but it does provide a further prop to the arguments of those international banks who are trying to develop an alternative financial market in Special Drawing Rights (SDRs), the currency unit of the International Monetary Fund.

Central banks argue that straight currency investments are always risky because of the inherent possibility of loss at times of unpredictable fluctuations of interest and exchange rates. The risk can be minimised by investing in the SDR, a basket unit composed of the world's five leading currencies which has an enviable record of stability in an uncertain world.

The evidence suggests that these arguments have been proven steadily in appeal since the IMF's decision at the start of the year to simplify the content of the SDR by reducing the number of component currencies from 16 to five.

What started out last year as a simple SDR deposit-taking business by international banks has developed into a market which sees regular flotations of SDR-denominated Certificates of Deposit, Eurocredits and floating rate notes.

Morgan Guaranty is offering current account facilities in SDRs through its Brussels office and last week money brokers Godsell and Company said it had become the first broker to arrange an outright forward purchase of SDRs on behalf of clients.

A refinement such as this may appear to outsiders as having

Effective yields on SDRs compared with currency deposits (Equivalent annual rates of return on three-month Eurodeposits held between first quarter 1977 and first quarter 1981)

	Interest	Exchange rate gain/loss	Overall real return
Euro-SDR†	9.4	2.6	0.7
U.S. dollar	10.3	—	-1.0
D-mark	5.7	3.6	-1.7
S-wfr	2.8	7.4	-0.9
£	12.4	7.8	8.7
Yen	6.0	8.6	3.2
Gold	—	39.1	24.9

* Dollar yield deflated by wholesale price increases for manufactured goods in industrial countries.
† Rate implied by return on new SDR basket components invested in 3-month Eurodeposits.
Source: Morgan Guaranty.

ing only technical relevance, but its underlying significance is far greater: capital market operations have now been arranged in SDRs for such diverse borrowers as Sweden, Ivory Coast, Italy's electric utility ENEL and the French heavy industry conglomerate Pechiney Ugine Kuhlmann.

Deals such as these have created a demand for SDRs among lending institutions who do not necessarily have access to SDR deposits of the right maturity from their customers.

By using the forward currency markets, they can hedge against the interest risk they run in lending SDRs out of a dollar deposit base. Effectively they are thus converting an SDR deposit to put on their books.

This is crucial because it underlines the fact that the growing use of SDRs in capital market transactions has created a natural need for banks to

acquire SDR deposits. From here it is a short step to the creation of a deposit market in which SDRs are traded among banks in just the same way as Eurodollars or Eurosterling.

The absence of such a market when customer deposit business took off last year was considered at the time by some of the banks involved to be a major stumbling block to the development of the SDR as a commercial instrument.

The economic reasons for the creation of such a market are compelling. The table shows how the real return of a putative Euro-SDR investment would have been exceeded during the past four years only by a holding of sterling, yen or gold.

But despite all this euphoria it has to be said that the private market in SDRs is still only at a fledgling stage. The secondary market in SDR Cer-

tificates of Deposit which was pioneered last summer by Chemical Bank International still sees only a minimal turnover even though issues outstanding are now thought to have grown to the SDR 400m to SDR 500m (\$850m).

Similarly Morgan Guaranty admits that the clearance of SDR transactions through its current account facilities in Brussels is still only running at "relatively modest" levels.

The number of non-bank depositors in the SDR market is also still fairly limited. Originally confined to a handful of oil-related entities in the Middle and Far East, it has caught on with some multinational companies, especially those involved in commodities.

But paradoxically some large companies are resisting the notion of depositing money with their banks in the form of SDRs because they see it as undermining the raison d'être of their own cash management operations.

These are companies who are already equipped to deal in the foreign exchange markets for the purposes of eliminating foreign exchange risk as well as sometimes making a little profit on the side.

Treasury officials of these companies feel that they might be doing themselves out of a job by placing surplus funds in SDR deposits which automatically provide elimination of foreign exchange risk.

This sort of resistance to a new idea is not novel: it has, however, demonstrated clearly that the promoters of the SDR market still have a lot more educational work to do before their ideas can come to full fruition.

Dip in General Dynamics profit

By Our New York Staff

GENERAL DYNAMICS, the largest U.S. defence equipment manufacturer, reported yesterday a 15 per cent decline in first quarter earnings to \$30.8m from \$36.3m in the first three months of last year.

The company blamed the earnings drop on the impact on its business of the slow economy in the U.S. and abroad.

General Dynamics, which is currently involved in a bitter and major dispute with the Pentagon over production of Trident nuclear submarines, said sales rose in the first quarter from \$1.07bn to \$1.2bn.

Mr. David Lewis, chairman, said the company continued to be financially strong.

Union Carbide plant

Union Carbide, a leading U.S. chemicals group, confirmed yesterday it was planning to build a 1,000-ton-a-year polycrystalline silicon plant in the U.S. Pacific Northwest, writes our New York staff.

Electrolux sales weaken

By WESTLEY CHRISTNER in Stockholm

FOR 1981, Electrolux, the Swedish household appliance group, expects diversification and a broad distribution in a large number of countries to serve as a cushion against falling demand in a number of group markets.

The acquisition of Granges, the metals and engineering group, has served to increase the "spread of risks we face," the company says in its annual report.

U.S. leaser optimistic

By TERRY BYLAND

COMMERCIAL ALLIANCE Corporation (CAC), the New York-based leasing and financial services company, sees substantial benefits for the group from current U.S. Government tax policies.

In particular, Mr. Bernard Pollitz, president, told analysts in London yesterday, CAC

could write off as much as 90 per cent of its tax bill against Investment Tax Credit. Depreciation write-offs by customers against their own tax bills had also proved in the past to be a significant stimulation.

In the first quarter, CAC pushed earnings ahead by 46 per cent to 85 cents a share.

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. Further details of these other bonds are the complete list of Eurobond prices which will be published next on Thursday, May 14.

U.S. DOLLAR	Issued	Bid	Offer	Change	Yield
Am. Air 14.50 (WWV)	55	97 1/2	98 1/2	+1/2	15.76
Amoco 13.50	75	98 1/2	99 1/2	+1/2	15.82
CIBC 14.50	135	98 1/2	99 1/2	+1/2	15.88
CINE 12.50	100	98 1/2	99 1/2	+1/2	15.87
Continental O/S Fin. 10.50	300	98 1/2	99 1/2	+1/2	15.87
Continental O/S Fin. 12.50	200	98 1/2	99 1/2	+1/2	15.82
Con. Illinois O/S 13.50	150	98 1/2	99 1/2	+1/2	15.87
DuPont Canada 13.50	65	98 1/2	99 1/2	+1/2	15.86
EEC 11.50 (August)	70	73 1/2	74 1/2	+1/2	15.84
ELC 12.50	80	98 1/2	99 1/2	+1/2	15.82
Eliduro 13.50	50	91 1/2	92 1/2	+1/2	15.85
Elas. de France 10.50	125	78 1/2	79 1/2	+1/2	15.74
Elas. de France 13.50	125	98 1/2	99 1/2	+1/2	15.82
Export Dev. Corp. 13.50	150	98 1/2	99 1/2	+1/2	15.88
Fed. St. 12.50 (N)	60	98 1/2	99 1/2	+1/2	15.88
Fin. Exp. Credit 10.50	50	93 1/2	94 1/2	+1/2	15.83
Finland, Rep. 14.50	150	98 1/2	99 1/2	+1/2	15.82
Ford Credit O/S 14.50	150	98 1/2	99 1/2	+1/2	15.85
Ford Cr. O/S Fin. 16.50	150	98 1/2	99 1/2	+1/2	15.88
Gaz de France 13.50	80	93 1/2	94 1/2	+1/2	15.80
GMAC O/S Fin. 12.50	80	98 1/2	99 1/2	+1/2	15.88
GMAC O/S Fin. 13.50	80	98 1/2	99 1/2	+1/2	15.83
Gen. Mtrs. O/S 11.50	100	93 1/2	94 1/2	+1/2	15.87
Genstar 14.50	80	98 1/2	99 1/2	+1/2	15.87
GTE Fin. 13.50 (WWV)	50	93 1/2	94 1/2	+1/2	15.82
Hudson's Bay 11.50	75	78 1/2	79 1/2	+1/2	15.82
IBM Wild. Trade 12.50	200	98 1/2	99 1/2	+1/2	15.84
Newfoundland 12.50	80	98 1/2	99 1/2	+1/2	15.84
Norsk Skog 10.50	50	76 1/2	77 1/2	+1/2	15.83
OKB 10.50	50	82 1/2	83 1/2	+1/2	15.76
Orinco Hydro 11.50	100	98 1/2	99 1/2	+1/2	15.81
Orinco Hydro 11.50	100	77 1/2	78 1/2	+1/2	15.88
Queb. Hy. 13.50 (WWV)	100	86 1/2	87 1/2	+1/2	15.82
Royal Can. Canada 14.50	100	98 1/2	99 1/2	+1/2	15.87
SINTEC 12.50	80	98 1/2	99 1/2	+1/2	15.87
SNCF 11.50	75	88 1/2	89 1/2	+1/2	15.86
Sth. California 14.50	140	93 1/2	94 1/2	+1/2	15.82
Sven. Hantverks 13.50	150	91 1/2	92 1/2	+1/2	15.76
Sweden 12.50	150	98 1/2	99 1/2	+1/2	15.81
Swed. Ex. Credit 12.50	50	91 1/2	92 1/2	+1/2	15.81
Swed. Ex. Credit 13.50	50	98 1/2	99 1/2	+1/2	15.87
Toronto-Dom. 14.50	50	98 1/2	99 1/2	+1/2	15.81
Tribune O/S Fin. 14.50	50	93 1/2	94 1/2	+1/2	15.78
World Bank 8.50	200	98 1/2	99 1/2	+1/2	15.81
World Bank 10.50	200	98 1/2	99 1/2	+1/2	15.81
Average price changes... On day +0.04, on week -1.1					

DEUTSCHE MARK	Issued	Bid	Offer	Change	Yield
Asian Dev. Bank 10.50	100	98 1/2	99 1/2	+1/2	10.58
Austria, Rep. of 8.50	150	98 1/2	99 1/2	+1/2	9.79
CECA 7.50	150	98 1/2	99 1/2	+1/2	9.79
CECA 10.50	120	98 1/2	99 1/2	+1/2	9.97
CECA 10.50	120	98 1/2	99 1/2	+1/2	9.97
CI-Moneyval 10.50	100	98 1/2	99 1/2	+1/2	10.10
CI-Moneyval 10.50	100	98 1/2	99 1/2	+1/2	10.10
ECB 8.50	200	98 1/2	99 1/2	+1/2	10.32
ESCOM 8.50	200	100 1/2	101 1/2	+1/2	10.32
Finland, Rep. of 10.50	100	98 1/2	99 1/2	+1/2	10.82
Finland, Rep. of 10.50	100	98 1/2	99 1/2	+1/2	10.82
Ind. St. Finland 9.50	100	98 1/2	99 1/2	+1/2	10.29
Int. Am. Dev. Bank 10.50	100	98 1/2	99 1/2	+1/2	10.20
Japan Air Lines 8.50	100	98 1/2	99 1/2	+1/2	10.02
Japan Dev. Bank 8.50	100	98 1/2	99 1/2	+1/2	10.16
Japan Dev. Bank 8.50	100	98 1/2	99 1/2	+1/2	10.16
Korea City of 8.50	100	98 1/2	99 1/2	+1/2	8.98
Midland Int. Fin. 8.50	100	98 1/2	99 1/2	+1/2	10.02
Netherlands 8.50	100	98 1/2	99 1/2	+1/2	10.02
NORX 8.50	150	98 1/2	99 1/2	+1/2	10.27
Oslo City of 8.50	80	94 1/2	95 1/2	+1/2	9.58
Paraguay 8.50	100	98 1/2	99 1/2	+1/2	10.02
World Bank 8.50	700	98 1/2	99 1/2	+1/2	10.25
World Bank 10.50	100	100 1/2	101 1/2	+1/2	8.77
Average price changes... On day +0.04, on week -1.1					

SWISS FRANC	Issued	Bid	Offer	Change	Yield
Airport Paris 8.50	100	98 1/2	99 1/2	+1/2	6.76
SPIC 8.50	100	98 1/2	99 1/2	+1/2	6.76
Bayer Int. Fin. 8.50	100	98 1/2	99 1/2	+1/2	6.57
Bank of 8.50	100	98 1/2	99 1/2	+1/2	7.89
Banque Paribas 7.50	100	98 1/2	99 1/2	+1/2	6.80
CECA 8.50	100	98 1/2	99 1/2	+1/2	7.37
CECA 8.50	100	98 1/2	99 1/2	+1/2	7.37
Denmark 8.50	80	94 1/2	95 1/2	+1/2	8.29
Domestic 8.50	100	98 1/2	99 1/2	+1/2	6.54
Elas. de France 8.50	100	98 1/2	99 1/2	+1/2	6.53
Elas. de France 8.50	100	98 1/2	99 1/2	+1/2	6.53
F. G. H. Hypo. 8.50	100	91 1/2	92 1/2	+1/2	7.88
Finland, Rep. of 8.50	100	98 1/2	99 1/2	+1/2	7.11
Finland, Rep. of 8.50	100	98 1/2	99 1/2	+1/2	7.11
Genstar 7.50	100	98 1/2	99 1/2	+1/2	7.07
Int. Am. Dev. Bank 8.50	100	98 1/2	99 1/2	+1/2	7.28
Japan Dev. Bank 8.50	100	98 1/2	99 1/2	+1/2	7.52
M. B. Bank 8.50	100	98 1/2	99 1/2	+1/2	7.08
M. B. Bank 8.50	100	98 1/2	99 1/2	+1/2	7.25
NORX 8.50	100	98 1/2	99 1/2	+1/2	7.25
Oso City of 8.50	80	94 1/2	95 1/2	+1/2	6.74
Paraguay 8.50	100	98 1/2	99 1/2	+1/2	7.56
Swed. Ex. Credit 7.50	50	90 1/2	91 1/2	+1/2	7.21
Trade-Alpha 8.50	100	91 1/2	92 1/2	+1/2	7.30
World Bank 8.50	100	98 1/2	99 1/2	+1/2	7.00
World Bank 8.50	100	98 1/2	99 1/2	+1/2	7.00
Average price changes... On day +0.04, on week -1.1					

||
||
||

Estel sees opening quarter as low point in trading cycle

By Charles Batchelor in Amsterdam

THE FIRST quarter of 1981 represented a low point for the Dutch steel making group, Estel Hoesch Hoogovens, and the company expects to stage some sort of recovery in the current three months.

Overall this year, Estel hopes to reduce its losses having incurred a record net loss of £148.1m (\$194m) in 1980. The second quarter loss will be "considerably lower" than that of the first but the company's performance in the second half will nonetheless still "depend on measures taken within the EEC to support steel prices."

Estel made an operating loss of £123.6m in the first 1981 quarter compared with a profit of £1.2m in the preceding quarter and profit of £156.1m in the first quarter of 1980.

At the pre-tax level the first quarter loss was £124.7m, less than the £126.5m in the preceding quarter, when provisions

were made for restructuring, but sharply higher than the £159.7m loss in the first 1980 quarter.

Turnover was £1,326m (\$1.3bn), 3 per cent lower than the preceding quarter and 10 per cent down on the same 1980 quarter. Crude steel production was 2,37m tonnes, 9 per cent higher than the preceding quarter but 12 per cent down on the same 1980 quarter.

The company's West German plants concentrated in Dortmund accounted for two-thirds of the 1980 loss, though they reduced their relative share in the first 1981 quarter.

Estel's restructuring plans for Dortmund will go before the company's German supervisory boards within the next six weeks, said Dr. Detlev Rohwedder, the deputy chairman. Capacity will be reduced to 4.2m tonnes by the end of the 1980s from a peak of 7.2m tonnes.

Video boom lifts JVC earnings by 80%

By Yoko Shibata in Tokyo

VICTOR COMPANY of Japan (JVC), a leading electronics group, reports a rise of more than four-fifths in earnings for the year ended March 1981, and expects further sharp growth during the current 12 months.

Helped by a strong rise in demand for home-use video tape recorders (VTRs) where sales rose by two-thirds to account for half of total turnover, JVC's earnings last year surged upwards by 82.1 per cent to ¥14.4bn (\$66.7m) on a non-consolidated basis.

This year the company, which is part of Matsushita, plans to step up production of VTRs to 150,000 a month from the present 100,000 units. It expects net earnings in 1981-82 to increase by a quarter to ¥18bn.

Non-consolidated operating profits rose by 65.7 per cent to ¥22.29bn, which was ¥200m ahead of target on sales of ¥361.79bn, up 42.4 per cent. Per share profits advanced to ¥82.96 from ¥53.72. The dividend is going up by ¥1.25 a share to ¥6.25.

Exports, centred on VTRs, colour television sets and audio equipment, gained sharply by 68 per cent to account for 65 per cent of total turnover. Demand outstripped production of some types of VTRs.

A strong increase in sales of value-added products, together with an increase in net financial income, outweighed negative factors such as exchange losses.

JVC's operating profits for this year are projected at ¥40bn, up 23.8 per cent, on sales of ¥460bn, up 27 per cent. It is scheduled to market the VHD (video high density) video disc in the current year.

Amro expects to hold first half profits

By Our Financial Staff

AMSTERDAM - Rotterdam Bank expects first half 1981 profits to emerge broadly in line with the £143m achieved in 1980.

Business volume rose to £199.5bn at the end of the first quarter compared with £187.3bn at the end of 1980, the bank said in its prospectus for a £100m financing exercise. Interest margins remained depressed in the early months of the year, and for the first half the AMR expects them "not to match" the levels of the corresponding 1980 period.

Charles Batchelor analyses the benefits of Fokker's link with McDonnell Douglas

Fokker takes on a new co-pilot

FOKKER and McDonnell Douglas of the U.S. appear to have stolen a march over their competitors with Monday's announcement that they will co-operate in producing a 150-seat aircraft to be known as the MDF-100. The potential market for the new aircraft, which should go into service in 1988, has been put as high as 2,000 over the next decade with a similar number in subsequent years.

The American link is a welcome development for the Dutch group, which has been urgently looking for a third civil airliner to complete its current programme. Both its existing aircraft are now selling well, but the turboprop F-27 is more than 20 years old and the F-28 jet, while 10 years younger, has not achieved the expected volume of sales.

Mrs. Frans Swarttouw, Fokker's chairman, believes the company must more than double in size if it is to remain a viable aircraft manufacturer. Fokker last year sold 47 aircraft for a turnover of £1.13bn (\$460m), which is a fraction of sales of its major competitors.

The company has been working on a successor aircraft to the F-27 and F-28 for several years. Originally conceived as a super version of the F-28, the new airliner has grown in size, become more sophisticated, in-

corporating advanced technology to reduce fuel consumption and engine noise and been renamed the F-29. The design of this aircraft will now be amalgamated with that of McDonnell Douglas' proposed DC-11.

such as the European Airbus. McDonnell Douglas has experienced setbacks in civil aviation in recent years. Its image has been dented by a number of DC-10 crashes and the civil aircraft division, un-

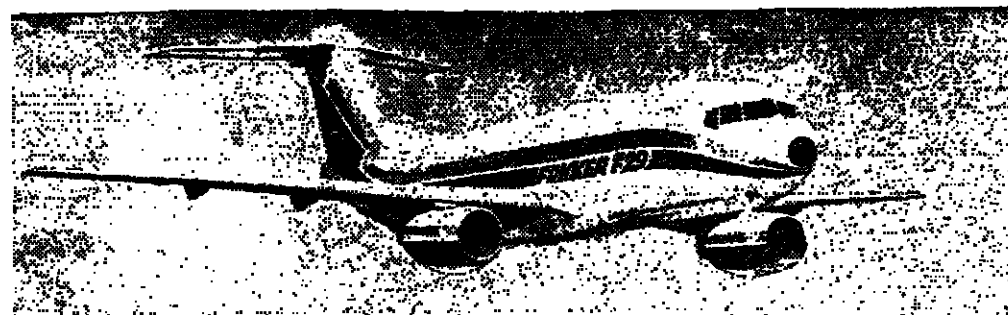
sell the MDF-100 as a "Made-in-America" product while Fokker can sell a "European" aircraft to its customers. Additional risk-sharing partners are welcome to join the Fokker-McDonnell Douglas con-

Fokker's management has dismissed fears expressed by the unions that McDonnell Douglas—13 times larger than the Dutch company in turnover terms—will dominate the partnership. This week's agreement legally guarantees both concerns a half share in the project.

Fokker is convinced that ad-hoc, project-related co-operation agreements are the way to build new aircraft in the future. It has no stomach for any closer contacts such as its merger with the West German Voreingabe Flugtechnische Werke which brought both companies to the verge of bankruptcy before the marriage was dissolved in 1979.

Many details remain to be agreed. The MDF-100 is expected to fly for the first time in 1983 and go into service three years later. The two design teams must reach a compromise on the aircraft's specifications and launch customers must then be found.

However, a number of airlines, including United, the biggest domestic U.S. carrier, and Delta have already told the manufacturers what sort of an aircraft they need and there is widespread agreement that there is a very large market for a 150-seat airliner over the next 20 years.



An artist's impression of the Fokker F29 advanced technology aircraft

Together the two companies will need to raise \$1bn to develop the new plane, though Fokker will still require Dutch government aid, which will take the form of a loan to be repaid in royalties on each aircraft sold.

McDonnell Douglas is in some ways the ideal partner for the Dutch group for a number of reasons. It is a privately owned aircraft manufacturer free from what Fokker sees as the political restraints imposed on an international consortium

like the military side, has made losses recently. In one sense McDonnell Douglas needs Fokker as much as Fokker needs it.

A further advantage of McDonnell Douglas over both Airbus and the Japanese companies with which Fokker also has been talking is the opening it provides into the American market which accounts for half of the world's aircraft sales. The decision to set up parallel production lines in Amsterdam and Long Beach, California, means McDonnell Douglas can

sortium though both Airbus and Boeing, which are developing their own 150-seat airliners, now appear unlikely candidates.

The Dutch group hopes for a considerable expansion of its activities over the next five to 10 years. Its 8,500-strong workforce is expected to increase to 12,000 by the mid-1980s; 50 MDF-100s are expected to roll off the assembly line each year; and production of the F-27 and F-28 should increase from 12 a year each to 36 and 24 aircraft respectively in 1985.

Payout raised by National Bank of Australasia

By Our Sydney Correspondent

THE NATIONAL Bank of Australasia, one of Australia's major trading banks, increased its operating profit for the six months to March 31 by 35.7 per cent, from A\$36m to A\$49.4m (U.S.\$57.3m), and the directors have recommended a substantial increase in dividend. Net profit, including extraordinary items, was up 38.4 per cent to A\$51.4m.

The results come three days after the Australia and New Zealand Banking Group announced a 33.7 per cent earnings lift to A\$88.05m and a higher interim dividend.

The National Bank is to pay 11 cents a share to shareholders, compared with 9 cents in the previous corresponding term, while ANZ shareholders will receive a dividend of 14

cents a share, against 12 cents. The banks' results come at a time when the structure of Australian banking is under scrutiny, against the background of the takeover offer for the Commercial Bank of Australia by the ANZ, which, it is thought, could trigger a round of merger attempts within the industry.

The National's tax bill jumped 57 per cent, from A\$26m to A\$40.8m. The leap in profit, like that at the ANZ, stems largely from the trading bank side. Banking profits rose by 43.4 per cent, from A\$27.4m to A\$39.3m in the six months. No split has been given between the trading bank and the savings bank figures, but it is clear that the trading bank contributed the lion's share.

Earnings gain for BIL

By John Makinson

BANQUE Internationale a Luxembourg (BIL) reports higher profits for 1980 despite a steep increase in its provisions charge.

Net profits rose by almost 10 per cent to LuxFr 319.7m (\$80m) after the net provisions charge had more than doubled to LuxFr 436.1m (\$12.3m).

According to the bank the provisions were made principally against risks on domestic business.

Total assets rose by 27 per cent to LuxFr 132.3bn (\$3.7bn) over the year. The sharp rise resulted largely from a 35 per cent increase in deposits by non-banks.

SKF boosted by growth in roller bearings sector

By William Dullforce in Stockholm

SWEDEN'S SKF group reports an earnings advance of just under 5 per cent for the first quarter. A pre-tax profit of SKr 255m (\$53m) was achieved on sales of SKr 3.37bn (\$702m), thanks to an improvement in the profit margin on the dominant roller bearings operation.

Bearings contributed SKr 247m of earnings, a climb of SKr 76m over the result for the first quarter last year, giving a margin against sales of 8.7 per cent compared with 7.2 per cent. Bearings sales rose by more than 6 per cent, while group sales as a whole moved

up by little more than 3 per cent.

Earnings on steel products tumbled from SKr 39m in the first three months of last year into a SKr 16m loss with sales falling by SKr 15m to SKr 570m. With unchanged sales of SKr 140m the cutting tools operation remained just in the black with pre-tax income of SKr 1m against SKr 12m.

In its last shareholders' report SKF forecast that sales growth in 1981 would be within the 5-10 per cent range and that a "modest" decline in earnings could be expected.

Winterthur financing plan

By Our Financial Staff

SWISS insurance group, Winterthur, plans to raise SwFr 10m through an issue of participation certificates.

The funding exercise is announced in conjunction with the company's 1980 results which show a modest rise in net

profits — of SwFr 2m to SwFr 62.4m — and an unchanged gross dividend of SwFr 46 a share.

Winterthur's underwriting result for last year is described as "disappointing." However, investment income rose strongly.

AEG prepares ground for capital increase

By Kevin Done in Frankfurt

AEG-TELEFUNKEN, the financially ailing West German electrical and electronics group, is understood to be preparing to ask shareholders to approve the creation of DM 250m of new authorised capital to open the way for a further injection of financial support. Authorised capital at present stands at DM 86m. This was approved in 1976 and the approval only runs to July this year.

Despite improvements in its trading position last year AEG-Telefunken still ran up a balance sheet loss of around DM 300m last year.

Its financial position is still weak despite the provision of DM 930m of new equity capital in an unprecedented rescue at the beginning of last year launched by West German banks, insurance companies and leading industrial groups.

The banks are now thought to hold about 50 per cent of the AEG equity following the rescue of the company 17 months ago. They have already had to take major write-downs on the shares they took up in the AEG in the rescue.

State to sell its 16.6% Montedison equity stake

By Rupert Cornwell in Rome

THE ITALIAN Government's plans to reorganise the country's troubled chemical industry have taken a major step forward with the announcement of plans to return Montedison, the biggest Italian chemical concern, entirely to private hands.

Hitherto ultimate control of Montedison has rested with a syndicate of major shareholders owning 34 per cent of its L355.7bn (\$316.5m) capital, and within private and public sectors are equally represented.

Now, however, Sig. Gianni de Michelis, the Minister for State Shareholdings, has announced that negotiations are under way for the sale of the 16.6 per cent of Montedison held by the state corporations IRI and ENI, and by the publicly owned Sogefi financial company, to a consortium of private shareholders.

This latter represents the leading names of Italian industry and is headed by Mediobanca, the Milan-based merchant bank. The consortium is likely to embrace not only Fiat's Agnelli

family and the Pirelli family, but other emerging leaders of the private sector including the Bonomi Group and the Bresciani steel magnate Sig. Luigi Lucchini.

The move is of great importance, both symbolically and in practical terms since it is likely to lead to a considerable injection of new capital to restore Montedison, which is once more afflicted by the downturn in the world chemical industry, to financial health.

Its symbolic significance lies in the fact that, assuming the project goes through, it will close the last chapter in Italy's "chemical war" of the 1970s.

Instead it will seal the intention of the Government to divide the sector into two broad groupings: one private, centred on Montedison, and the other publicly-owned, clustered around ENI.

Of greater immediate relevance is that the scheme being worked out is expected to pave the way for the much rumoured, but thus far unconfirmed, capital raising operation for Montedison.



Preliminary Results and Final Dividends

for the year ended 31 March 1981

FINANCIAL RESULTS

CONSOLIDATED INCOME STATEMENTS

The unaudited results of The South African Breweries Limited and its subsidiaries for the year ended 31st March, 1981, are as follows:—

	1981 Rm	1980 Rm	Improve- ment %
Turnover	2,375.2	1,722.8	37.9
Operating profit before interest paid and taxation	289.0	141.2	69.3
Interest paid	27.3	25.0	
Taxation	77.1	39.2	
	134.6	77.0	74.8
Dividend income and attributable earnings of associated companies and foreign subsidiaries not consolidated	28.8	21.3	
Profit after taxation	163.4	98.3	66.2
Attributable to outside shareholders	39.3	20.2	
Preference dividends	3.4	3.4	
Earnings attributable to ordinary shareholders	120.7	74.7	61.6
Extraordinary items	0.9	(0.9)	
Ordinary dividends	60.0	36.7	
Retained earnings	61.6	37.1	66.0

Earnings per ordinary share (cents)

	54.3	33.6	61.6
Dividends per ordinary share			
Interim	6.5	4.0	
Final	20.5	12.5	
	27.0	16.5	63.6

Ordinary shares in issue (000's)

(effective numbers on which calculations are based)

222,405 222,405

CONSOLIDATED BALANCE SHEETS

	31.3.81 Rm	31.3.80 Rm
Ordinary shareholders' equity	511	398
Preference capital	48	49
Outside shareholders' interests	163	112
Total shareholders' funds	722	559
Long term and deferred liabilities	277	223
	999	782
Fixed assets	775	599
Current assets	699	502
Total assets	1,474	1,101
Current liabilities	475	319
	999	782

GEARING RATIO

Interest bearing debt to total shareholders funds

0.51:1 0.50:1

COMMENT

Earnings
The Group in reflecting attributable profits 62% upon the previous year has achieved the highest annual rate of improvement on record.

As anticipated in the interim report the growth in earnings in the second six months of the financial year was, at 57%, slower than the 72% reported for the first six months. Against the background of an estimated monetary growth in private consumption expenditure of just ahead of 22% for the total period, the increase of 38% in turnover is regarded as representing an extremely satisfactory performance. Operating profits rose by 69%, in large measure due to the high level of capacity utilisation and related productivity.

The improvement of R48 million in earnings attributable to ordinary shareholders was derived as to R29 million from the Group's diversified interests — a rise of 86% — and R17 million from the Group's beverage interests — a rise of 41% over the previous year. Group beer sales volumes increased by 40% and this was the major factor in a very pleasing performance by the Beer Division.

Dividend
In the light of these results and in accordance with the Company's policy of paying a twice covered dividend it has been decided that the final dividend will be increased from 12.5 cents to 20.5 cents per share, making a total for the year of 27.0 cents and representing an increase of 64% over the previous year.

Fixed assets
The triennial revaluation of fixed assets which took place during the past financial year revealed a surplus of R85 million and book values have been adjusted accordingly. Details will be given in the Annual Report.

Future prospects
Throughout the Group, capacity utilisation is at a very high level especially in the Beer Division and substantial capital expansion programmes have commenced. Additional finance will be required both for these programmes and to fund the significant growth potential of the Group in a continued inflationary environment. In these circumstances, your Directors believe that the existing conservative financial gearing policies should be maintained, but that, in addition, it would be appropriate to increase the dividend cover over the next few years. This should not, however, prevent dividends from continuing to show satisfactory growth.

The South African economy has now entered the mature phase of its current business cycle and a slackening in the tempo of growth is to be expected. Nevertheless, your Directors are of the opinion that consumer spending will still show reasonable growth in 1981 and SAB, therefore, should achieve a satisfactory, though more modest, improvement in its earnings and dividends for the coming financial year.

2 Jan Smuts Avenue,
JOHANNESBURG 2001,
6th May, 1981.

For and on behalf of the Board
F.J.C. Cronje (Chairman)
R.J. Goss (Managing Director)

DECLARATION OF FINAL DIVIDENDS

NOTICE IS HEREBY GIVEN THAT on 8th May 1981 the Directors declared the following final dividends on account of the year ended 31st March, 1981 payable on or about 3rd July 1981 to shareholders registered on 29th May 1981:

Ordinary Shares
A final dividend of 20.5 cents per share, which together with the interim dividend of 6.5 cents per share paid on 30th December, 1980, represents a total for the year of 27.0 cents per share (last year's total dividend 16.5 cents per share).

Preference Shares
Final dividends calculated in respect of the six months ended 31st March 1981:

Class	Nominal Value per share R2.00	Dividend per share cents
6.2% Cumulative		6.2
7.0% Convertible Redeemable Cumulative	R1.00	3.5
8.0% Redeemable Cumulative	R1.00	4.0
7.0% Cumulative	R1.00	3.5

The foregoing dividends are declared in the currency of the Republic of South Africa. Warrants in payment will be posted on or about 3rd July 1981 to members at their registered addresses or, in accordance with their written instructions and will be despatched from the office of the transfer secretaries in Johannesburg to all payees except those to whom payment will be made from the office of the London Secretaries of the Company (Barnato Brothers Limited, 99, Bishopsgate, London EC2M 3XJ).

Any instructions which will necessitate an alteration in the office from which payment is to be made must be received on or before 29th May 1981.

Payments from the office of the London Secretaries of the Company will be made in United Kingdom currency calculated by reference to the rate of exchange ruling on 22nd June 1981 or at a rate not materially different therefrom.

South African Non-Resident Shareholders' Tax at the rate of 14.0% and United Kingdom Tax will be deducted from the dividends where applicable.

The Transfer Books and Registers of Members in respect of the shares which are the subject of this notice will be closed from 30th May to 7th June, 1981, both dates inclusive.

2 Jan Smuts Avenue,
JOHANNESBURG, 2001,
6th May, 1981.

By Order of the Board,
B.C. Walpole,
Group Secretary.



THE SOUTH AFRICAN BREWERIES LIMITED
Incorporated in the Republic of South Africa

■ Highest annual rate of earnings improvement on record.

■ Turnover increased 38% and taxed profit 66%.

■ Earnings per share up 62% and dividends 64%.

■ Prospects satisfactory.

Companies and Markets **INTL. COMPANIES & FINANCE****Further rise seen by Dutch insurer**

By Charles Batchelor in Amsterdam

A FURTHER increase in net profits is forecast for this year by Nationale-Nederlanden (NN), the largest Dutch insurance group, after the 18 per cent increase, to Fl 356m (\$141m), in 1980.

The company will, it is said, at least maintain profits per share and its dividend, rate on share capital which may rise by up to 5 per cent as a result of optional stock dividends.

Profits per share rose 14 per cent in 1980 to Fl 21.71, while the dividend was raised to Fl 6.75 from Fl 5.77, on capital increased by 14 per cent. Revenues rose by 16 per cent to Fl 8bn (\$3.2bn).

NN expects 1981 to be a difficult year, with the sluggish housing market reducing demand for mortgage-linked life insurance. The depressed state of the Dutch economy has reduced demand for non-life insurance.

Foreign life business will continue to grow, it is said, and will make a strong contribution to the results, but prospects for non-life business in NN's important North American and British markets are not good. There are no signs of an improvement in the reinsurance market.

The company's consumer lending activities, which produced a loss of Fl 5m in 1980, may remain in the red this year, but will show a profit in 1982 at the latest. Interest earnings, which together with earnings on non-insurance activities produced in 1980 Fl 126m of the Fl 547m operating profit, will boost this year's result too. The firm dollar and sterling were an additional stimulus to the investment result in 1980, but the currency outlook for 1981 is being treated with caution.

The share of international business in the group's premium income continued to grow in 1980 to 27 per cent from 30 per cent of life business and to 51 per cent from 46 per cent for non-life.

Hongkong Bank rights issue

By Adrian Boven in Hong Kong

HONGKONG and Shanghai Banking Corporation yesterday said investor response to its HK\$ 2bn (US\$ 369m) three-for-20 rights issue had been "very good" and that applications for excess shares far exceeded the number available.

The bank did not release figures, but said that allotment for excess shares would be made by ballot and that only applications for less than one share, or stock market, lot of 400 shares would go to ballot, in accordance with a statement in its rights issue document that such applications would be favoured.

The rights issue is the largest made in Hong Kong and is payable in two equal calls, with the first call due on acceptance and the second on October 22. The bank said in March that the issue was designed to bring the capital base in line with the growth in assets.

UBS increases holding in Kaufhof to 26.3%

BY KEVIN DONE IN FRANKFURT

UNION BANK of Switzerland has boosted to 26.3 per cent its shareholding in Kaufhof, West Germany's second largest retailing group, with sales in 1980 of DM 8.5bn (\$5.3bn).

In December last year the UBS and Metro, the big privately owned wholesale cash-and-carry group, which has worldwide sales estimated at around SwFr 18bn (\$8.73bn) each bought 24 per cent of the Kaufhof equity in parallel deals with Dresdner Bank and Commerzbank of Germany.

Under a heavy squeeze on their profitability, the West German banks decided to dispose of large parts of their Kaufhof holdings, which were picked up in the 1980s. Commerzbank sold a 22 per cent holding and Dresdner Bank dis-

posed of 16 per cent.

UBS was also granted an option to buy further shares from Commerzbank to build its stake to a blocking minority of more than 25 per cent. This option has now been exercised.

The deal is still under investigation by the West German cartel authorities, who are trying to prove that there has been collusion between Metro and UBS, which is Metro's main bank.

Under German competition law a takeover of 25 per cent or more would come under the immediate scrutiny of the Federal Cartel Office. Under a special clause banks are able to take such a stake in companies for up to a year, however, as long as they state that the purchase is to be passed on

to a third party.

The Cartel Office's suspicions were aroused when the parallel deal was announced in December. Three days earlier Metro had approached the authorities with the intention of buying a majority in Kaufhof, only to be told this would be looked on with disfavour.

Investigations have been under way since last December and have included searches of Metro offices in Germany and also the search of the private houses of some Metro private shareholders in Germany. The Cartel Office said the investigations were likely to run for at least another two months.

Metro representatives are expected to be voted on to the Kaufhof supervisory board at the July 15 annual meeting.

SSIH to reveal recovery plan

BY JOHN WICKS IN ZURICH

SSIH, Switzerland's second biggest watch group, is to announce a measure to help solve its financial difficulties on May 20.

These are expected to include some form of co-operation with Asiatag, the leading Swiss watch and watch component manufacturer. In February this year the two groups said they would look at "all possibilities for appropriate collaboration" as a

means to counter a liquidity crisis at SSIH.

An agreement between Asiatag and SSIH, which together account for about half of total Swiss watch industry exports, is understood to have been urged by a consortium of six banks which granted aid to SSIH last December.

SSIH has already said it expects a "substantial loss" in 1980, in the first seven months of last year group losses

amounted to SwFr 42m (\$20.3m). Turnover was down by about 7 per cent in the first ten months.

In March, SSIH sold two of its Swiss production subsidiaries—Lemania-Lugin and Economic Swiss Time. The group's low-price output particularly had been responsible for its recent losses and SSIH now intends concentrating activities on its best-known brands, Omega and Tissot.

Sandoz lifts first quarter sales

BY OUR ZURICH CORRESPONDENT

SANDOZ, the Swiss pharmaceuticals, chemicals and foods group, known for its Ovatine nightcap drink, has improved sales by 20 per cent in the first quarter of 1981.

Drug sales rose by 22 per cent while gains of 27 per cent and 21 per cent respectively were recorded by the seeds and foods divisions. Agro-chemicals were 9 per cent ahead, while dyestuffs, the second most important Sandoz product after pharmaceuticals, showed an advance of only 6 per cent.

Sandoz has set "ambitious

targets" for its pharmaceutical activities in 1981. Dr. Yves Dumont, the chairman, said in Basle that pharmaceutical sales might this year account for more than 50 per cent of turnover, largely as a result of demand for newly-developed pharmaceutical products, a number of which are in an advanced stage of clinical testing. Pharmaceuticals accounted for 45 per cent of sales in 1980.

In 1980 sales at Sandoz rose by 10 per cent, and net profits partially recovered, with a gain of 17 per cent to SwFr 202m (\$98m). Three years earlier, net earnings totalled SwFr 214m.

Since there are no signs of a slump in the world textile industry, Sandoz views the 1981 outlook for dyestuffs "with reserve." Agro-chemical business is expected to expand at a slower rate than last year. The seed division has been performed more strongly, helped by the improvement in U.S. agricultural markets.

In foods, the company plans to strengthen its position in special diet products.

Taiping Textiles profits hit by increased costs

BY WONG SUI LONG IN KUALA LUMPUR

HIGHER PRODUCTION costs have eroded profit margins of Taiping Textiles, one of the largest Malaysian textile companies, which has reported a 10 per cent fall in earnings to 6.7m ringgit (US\$2.4m), on an 8 per cent increase in turnover, to 56m ringgit (US\$24m) for 1980.

The profit was not subject to tax, the company said, as claims for higher depreciation allowances and other tax incentives exceeded the taxable profit.

An unchanged 10 per cent dividend is declared, on capital enlarged by a one-for-four scrip issue last year to 28m ringgit. Last month, the Sung Family of Hong Kong reached agree-

ment with a Bumiputra (Malay) syndicate to sell its 40 per cent stake in the company. The Malay group, Glnagiri, will pay 40m ringgit in cash for the 11.25m shares, or 3.6 ringgit per share.

Matsumita Berhad, the Malaysian offshoot of Matsumita Electrical Industrial of Japan, has announced another record profits year, despite an earlier forecast of a squeeze on earnings.

For 1980 the company's trading profit rose by 40 per cent to 15m ringgit (US\$6.5m). The share of profits from its associated companies was 56 per cent higher, at 2.8m ringgit. After-tax earnings rose 50 per cent to 8.2m ringgit.

New Zealand finance groups show gains

By Dai Hayward in Wellington

IMPROVED BUSINESS confidence is reflected in substantial improvements in the annual results of several New Zealand finance houses and banks. The ANZ Banking Group (NZ) doubled its after-tax profit to NZ\$13m (US\$11.7m) in the half year to March in line with the forecast made earlier by Mr. L. M. Pappas, the chairman.

CBA Finance Holdings achieved a 63 per cent jump in net profit for the year ending March 31, to NZ\$1.4m. This is the first full year results in which CBA has had the benefit of its 51 per cent holdings in Transvision, the television rental company. The profit was struck after providing NZ\$770,000 for tax and NZ\$3.3m for depreciation. Total assets of the company increased by 67 per cent to NZ\$43m.

BNZ Finance raised its net profit for the year to March 31 by 40 per cent to NZ\$1.6m. This record profit came after providing NZ\$1.5m for tax.

We take pleasure in announcing that

PETER J. OGDEN

has joined our Firm
as a Vice President

MORGAN STANLEY INTERNATIONAL

May 8, 1981

1, Undercroft, Leadenhall Street, London EC3P 3EE, England

Brasilest S.A.

Net asset value as of
30th April, 1981

per Gr Share: 62.372

per Depositary Share:
U.S.\$7,075.74

per Depositary Share
(Second Series):
U.S.\$6,944.55

per Depositary Share
(Third Series):
U.S.\$6,861.60

per Depositary Share
(Fourth Series):
U.S.\$6,282.59

Republic of Finland

ISSUE BY TENDER ON A YIELD BASIS

£50,000,000

Loan Stock 1986

The Underwriting Yield in respect of the above issue is 14.85 per cent. Accordingly, all applications received at yields higher than this yield will be rejected.

The application list will open at 10.00 a.m. on Friday, 8th May, 1981 and will close later the same day.

Morgan Grenfell & Co. Limited
on behalf of the Republic

8th May 1981



April 7, 1981

\$30,000,000**Northwest Acceptance Corporation**

Medium Term Loan Facility

arranged by

Salomon Brothers

provided by

Dresdner Bank AG
Los Angeles Branch**Amsterdam-Rotterdam Bank N.V.****Barclays Bank International Limited****Bayerische Hypotheken-und Wechsel-Bank**
Aktiengesellschaft**Credit Suisse**

agent

Dresdner Bank AG
Los Angeles Branch

All of these securities have been sold. This announcement appears as a matter of record only.

NEW ISSUE

April 15, 1981

1,800,000 SHARES**TELE-COMMUNICATIONS, INC.****CLASS A COMMON STOCK**

(\$1.00 PAR VALUE)

Blyth Eastman Paine Webber
Incorporated**Merrill Lynch White Weld Capital Markets Group**
Merrill Lynch, Pierce, Fenner & Smith Incorporated**Bache Halsey Stuart Shields**
Incorporated**The First Boston Corporation****Bear, Stearns & Co.****Dillon, Read & Co. Inc.****Donaldson, Lufkin & Jenrette**
Securities Corporation**Drexel Burnham Lambert**
Incorporated**E. F. Hutton & Company Inc.****Kidder, Peabody & Co.**
Incorporated**Lazard Frères & Co.****L. F. Rothschild, Unterberg, Towbin****Salomon Brothers****Smith Barney, Harris Upham & Co.**
Incorporated**Warburg Paribas Becker**
A. G. Becker**Wertheim & Co., Inc.****Dean Witter Reynolds Inc.****Banque de l'Indochine et de Suez****Banque de Neufilze, Schimberg, Mallet****Banque de Paris et des Pays-Bas****Compagnie de Banque et d'Investissements**
(Incorporated in S.A.)**Crédit Commercial de France****Den norske Creditbank****Hessische Landesbank**
—Girozentrale—**Lazard Brothers & Company**
Limited**J. Henry Schroder Wagg & Co.**
Limited**S. G. Warburg & Co. Ltd.**

We take pleasure in announcing
the formation of

East Asia Partners Limited

Financial and Investment Advisors with
offices in Hong Kong at

Gloucester Tower
32nd Floor, 11 Pedder St.
Telephone: 5-257186
Telex: 65506 EASTL HX

Lazard Frères & Co.
New York**Lazard Frères & Cie**
Paris**Lazard Brothers & Co., Ltd.**
London**C.V. Starr & Co., Inc.**
New York

April, 1981

US \$100,000,000**Merrill Lynch Overseas Capital N.V.**

(Incorporated with limited liability in the Netherlands Antilles)

Guaranteed Floating Rate Notes due 1987

Unconditionally Guaranteed by

Merrill Lynch & Co., Inc.

In accordance with the terms and conditions of the above-mentioned Notes and Fiscal Agency Agreement dated as of April 15, 1981, between Merrill Lynch Overseas Capital N.V., Merrill Lynch & Co., Inc., and Citibank, N.A., notice is hereby given that the Rate of Interest for the initial Interest Period has been fixed at 20 1/4% per annum and that the interest payable on the relevant Interest Payment Date, August 7, 1981, against Coupon No. 1 in respect of US\$5,000 nominal of the Notes, will be US\$263.96.

May 8, 1981
By: Citibank, N.A., London, Agent Bank

CITIBANK

Companies and Markets

CURRENCIES; MONEY and GOLD

WORLD VALUE OF THE DOLLAR

Bank of America NT & SA, Economics Department, London

The table below shows the rates of exchange for the U.S. dollar against various currencies as of Wednesday, May 6, 1981. The exchange rates listed are the middle rates between buying and selling rates as quoted between banks, unless otherwise indicated. All currencies are quoted in foreign currency units per one U.S. dollar except in certain specified areas. All rates

quoted are indicative. They are not based on, and are not intended to be used as a basis for, particular transactions. Bank of America NT & SA does not undertake to trade in all listed foreign currencies, and neither Bank of America NT & SA nor the Financial Times assumes responsibility for errors.

COUNTRY	CURRENCY	VALUE OF DOLLAR	COUNTRY	CURRENCY	VALUE OF DOLLAR	COUNTRY	CURRENCY	VALUE OF DOLLAR
Afghanistan	Afghani (O)	44.80	Guadeloupe	Franc	5.371	Pitcairn Is.	N.Z. Dollar	1.1249
Albania	Lek	4.7698	Guatemala	Quetzal	2.100	Poland	Zloty (O)	31.00
Algeria	Dinar	4.1975	Guinea	Guinea	27.0286	Portugal	Escudo	94.12
Andorra	Fr. Franc	5.371	Guinea Bissau	Guinea	20.7741	Porto Rico	Escudo	1.00
Angola	Kwanza	27.827	Guyana	Dollar	2.606	Rwanda	Franc	92.84
Antigua	E. Caribbean \$	0.7025	Haiti	Gourde	5.00	S. Africa	Rand	5.3397
Argentina	Peso	317.101	Honduras Rep.	Lempira	2.00	Romania	Leu	4.47
Australia	Dollar	1.5785	Hong Kong	Dollar	5.425	Russia	Ruble	2.0015
Austria	Schilling	13.7605	Hungary	Forint	32.55	S. Vietnam	Fr. Franc	2.0256
Bahamas	Dollar	1.00	Iceland	Krona	6.827	St. Christopher	E. Caribbean \$	2.7025
Bahrain	Dinar	2.3769	India	Rupia	68.00	St. Lucia	E. Caribbean \$	2.7025
Banladesh	Taka	14.0989	Indonesia	Rupiah	77.15	St. Pierre	E. Caribbean \$	2.7025
Barbados	Dollar	56.836	Iran	Rial (O)	2.9999	St. Vincent	E. Caribbean \$	2.7025
Belgium	Fr. Franc	36.363	Iraq	Dinar	1.6825	Samoa (Western)	Tala	1.0072
Belize	Dollar	38.07	Israel	Shekel	9.37	San Marino	It. Lira	118.50
Benin	C.F.A. Franc	268.55	Italy	Lira	2.0665	Sao Tome & Pr.	Dobra	20.0005
Bhutan	Dollar	1.00	Japan	Yen	237.18	Senegal	C.F.A. Franc	268.55
Bolivia	Ind. Rupia	24.51	Jordan	Dinar	0.3895	Seychelles	Rupia	8.37
Bosnia	Crusero	0.6135	Kampuchea	Riel	2.5	Sierra Leone	Dollar	1.004
Brazil	Cruzado	2.136	Kenya	Shilling	2.5418	Singapore	Dollar	0.8765
Bulgaria	Lev	2.136	Kiribati	Aust. Dollar	0.8765	South Africa	Rand	5.3397
Burkina Faso	C.F.A. Franc	268.55	Korea (N.S.)	Won	0.04	Spain	Peseta	90.51
Burundi	Franc	90.00	Kuwait	Dinar	0.3767	Swaziland	Shilling	2.0825
Cameroon Rep.	C.F.A. Franc	268.55	Lao P.D. Rep.	Kip	10.00	Switzerland	Franc	9.4565
Canada	Dollar	1.1977	Laos	Pathon	1.1723	Taiwan	Dollar (O)	26.47
Cape Verde	Escudo	86.51	Lebanon	Pound	4.1723	Tanzania	Shilling	8.37
Cayman Is.	Dollar	0.825	Lesotho	Pound	0.827	Thailand	Baht	20.72
Cent. Afr. Rep.	C.F.A. Franc	268.55	Liberia	Dollar	1.00	Togo Rep.	C.F.A. Franc	268.55
Chad	C.F.A. Franc	268.55	Luxembourg	Franc	0.3635	Trinidad & Tobago	Dollar	2.00
China	Renminbi Yuan	1.7127	Madagascar D. R.	Franc	5.872	Tunisia	Dinar	0.4897
Colombia	Peso (O)	52.85	Malawi	Kwacha	0.6903	Turkey	Lira	99.15
Comoros	C.F.A. Franc	268.55	Maldives	Rupia	2.37	Turkmenistan	M. Manat	1.00
Costa Rica	Colon (O)	8.60	Malta	Pound	0.371	Uganda	Shilling	8.1295
Cuba	Peso	24.04	Mali Rep.	Franc	0.371	U.K. A.D. Emir.	Dirham	2.6719
Cyprus	Pound	2.4143	Mauritania	Ouguiya	5.371	U.K. Kingdom	Pound Sterling	1.1775
Czechoslovakia	Koruna (O)	8.80	Mexico	Peso	24.51	Upper Volta	C.F.A. Franc	268.55
			Mozambique	Motica	26.17	Uruguay	Peso	10.55
			Namibia	S.A. Rand	0.9775	U.S.S.R.	Rouble	0.749
			Nauru	Aust. Dollar	0.9775	Vanuatu	Vatu (O)	84.804
			Nepal	Rupia	12.00	Venezuela	Bolivar	4.2337
			Netherlands	Guilder	2.1515	Vietnam	Dong (O)	118.50
			Neth. Antilles	Guilder	1.80	Vietnam	Dong (O)	118.50
			New Zealand	Dollar	1.1949	Virgin Is. U.S.	U.S. \$	1.00
			Nicaragua	Corдобa	268.55	Western Samoa	Tala	1.0885
			Niger	C.F.A. Franc	268.55	Yemen	Rial	4.57
			Nigeria	Naira (O)	0.9985	Yemen P.D.R.	Dinar	0.3415
			Norway	Krone	5.601	Yugoslavia	Dinar	33.0867
			Oman, Sultanate of	Rial	0.3456	Zaire Rep.	Zaire	5.59
			Pakistan	Rupia	9.87	Zambia	Kwacha	0.862
			Panama	Balboa	1.00	Zimbabwe	Dollar	0.6667
			Papua N.G.	Guinea	126.00			
			Paraguay	Guarani	408.80			
			Peru	Sol	7.785			
			Philippines	Peso	7.785			

a.s. Not available. * U.S. dollars per National Currency unit. (O) Official rate. (C) Commercial rate. (F) Financial rate.
(1) Sudan—Official rate for specified export and import.
(2) Sudan—Official rate for all transactions except specified exports and imports.
(3) Egypt—A different rate applies to certain transactions with non-IMF countries.
(4) Costa Rica—Two-tier rate effective 24/4/81.
(5) Vanuatu—100 vatu = 0.1875 French francs since 1/1/81. Aust. dir. being phased out over next two years.



ARAB BANK LIMITED

ESTABLISHED 1930 IN JERUSALEM

Over half a century has passed since the institution opened its first branch in Jerusalem in 1930. Having successfully established itself as a pioneer of Arab Banking, the institution has continued its growth with a wide network of branches, affiliates and sister institutions internationally and has correspondents all over the world. 1980 witnessed further branches opened in London, Athens, Lebanon and Jordan. Plans are being made for the opening of more branches throughout the world.

BALANCE SHEET at 31st DECEMBER 1980

ASSETS	1980	1979	LIABILITIES	1980	1979
Cash in hand and at banks	2,860,478,149	2,302,448,513	Deposits and other accounts	4,295,678,942	4,027,203,994
Items in transit	14,869,301	—	Items in transit	—	7,355,777
Bonds (Government and Other)	43,488,851	269,635,823	Capital authorized and fully paid (JD10 per share)	33,434,650	37,290,000
Investments (including subsidiaries)	48,439,337	30,348,755	Statutory reserve	33,434,650	33,900,000
Bills discounted	129,612,027	186,232,677	General reserve	79,027,356	71,190,000
Loans to customers	1,198,924,705	1,420,703,933	Voluntary reserve	48,632,219	44,070,000
Bank premises (less depreciation)	17,727,532	23,427,198	Undivided profit	25,218,815	20,426,835
Furniture and equipment (less depreciation)	4,535,766	4,665,087	Net profit (for distribution)	11,746,201	11,230,222
Other assets	9,097,064	15,204,842			
Total Assets	4,527,172,733	4,252,666,828	Total Liabilities	4,527,172,733	4,252,666,828
Customers' liability on guarantees, credits and acceptances (per contra)	2,165,363,052	2,386,880,884	Guarantees, credits and acceptances (per contra)	2,165,363,052	2,386,880,884
Balance Sheet Total	4,692,535,784	6,639,547,712	Balance Sheet Total	4,692,535,784	6,639,547,712

One Jordanian Dinar (JD1) in 1980 = US\$3.24 (approx.). In 1979 JD1 = US\$3.39

FINANCIAL HIGHLIGHTS

1980 FIGURES OF THE ARAB BANK LIMITED ACHIEVED GOOD RESULTS
Gross earnings totalled JD152,210,733 in 1980, an increase of JD45,431,865, or 43% on the 1979 figure. The strong earnings performance registered by the bank was due to the high interest rate environment that prevailed throughout 1980 and to the continued increase in the volume of transactions executed by our branches. Expenses were also up, reaching JD137,074,858 at the year end. This is due to the increase in interest paid, salaries and fringe benefits, depreciation, provisions, taxes and other expenses. After deduction of all those expenses, a Net Profit of JD15,135,875 was left over for appropriation.

As shown in the Statement of Profit and Loss on page 9 of the Annual Report the total amount of JD11,271,375 was allocated from the Net Profit to the various Reserves and the Undivided Profit. Your Board recommends the allocation of JD3,300,000 as dividends to be paid to Shareholders at the rate of 3 dinars per share, plus JD550,000 as bonus on the occasion of the Golden Jubilee at the rate of 500 fils per share. These dividends will be paid as from 2nd May 1981. The remaining balance of Net Profit, JD14,500, will be paid to the Board Members in accordance with their attendance at the Board meetings held during the year. However, the year's figures exclude those of the Arab Bank branches which started operating under the name of Arab National Bank, 40% of which is owned by the Arab Bank and remaining 60% by Saudi Nationals.

ARAB BANK BRANCHES IN EUROPE

ARAB BANK LTD
P.O. Box 153
118 Kensington High Street
London W8 7SD

ARAB BANK LTD
P.O. Box 138
Empire House
8-14 St. Martin's Le Grand
London EC1P 1DR

ARAB BANK LTD
P.O. Box 4NE
114 Park Lane
London W1A 4NE

ARAB BANK LTD
Succursale de Paris
90 Avenue des Champs-Élysées
75008 Paris, France

AND

Abu Dhabi, Ajman, Bahrain, Dubai, Egypt, Fujairah, Gaza, Palestine, Jordan, Lebanon, Oman, Qatar, Ras Alkhaimah, Sharjah, Tunisia, Umm Alquwain, Yemen Arab Republic, West Bank Jordan (7 branches temporarily closed).

Arab Bank Sister Institutions, Subsidiaries and Affiliates:

- 1 Arab Bank (Overseas) Ltd, Switzerland
- 2 The Arab Bank Investment Co. Ltd, England
- 3 Arab Bank Maroc, Morocco
- 4 Arab National Bank, Saudi Arabia
- 5 (U.B.A.E.) Arab German Bank, Luxembourg and Germany
- 6 (U.B.A.F.) Union de Banques Arabes et Françaises, France
- 7 (U.B.A.F.) Arab American Bank, USA
- 8 (U.B.A.N.) Arab Japanese Finance Ltd, Hong Kong

Dollar firm

Dollar rose sharply in late European trading yesterday, following news that the U.S. Federal Reserve had acted to drain reserves from the New York money market, when Federal Funds were trading at 18 1/2 per cent. This reinforced the dollar's advance after the German Bundesbank decided to leave interest rates unchanged earlier in the day. Interest rates again dominated market sentiment, with the U.S. currency underpinned by the strength of Eurodollar rates.

Sterling showed little change on balance against major currencies, but fell to its lowest closing level for 18 months in terms of the dollar.

European currencies resumed their downward trend against the dollar, but there was no sign of increased strain within the European Monetary System.

STERLING — trade-weighted index (Bank of England) rose to 105.0 from 104.6. The dollar rose to DM 2.2730 from DM 2.2650 against the D-mark, to Y217.90 from Y216.55 in terms of the Japanese yen, and to SwFr 2.0760 from SwFr 2.0625 against the Swiss franc.

STERLING — trade-weighted index (Bank of England) unchanged at 98.9 after opening at 98.7, and rising to 98.9 at noon. The pound opened at \$2.1100, 2.1110, and touched a peak of \$2.1150-2.1160. It fell to a low of \$2.1000-2.1020 in thin trading, and closed at \$2.1090-2.1100, a fall of 1.35 cents on the day, and the lowest since November 1979. On the other hand sterling rose to DM 4.7850 from DM 4.7825, and was unchanged at SwFr 4.3675. It fell to FF 11.3050 from FF 11.3250, and to ¥458.50 from ¥459.25.

D-MARK — Strongest member of the European Monetary System, but weaker against the

dollar because of the firmer trend in U.S. interest rates. Recent speculation has centred around a possible rise in key German interest rates, but the important special Lombard facility remains at 12 per cent. The latest economic figures have also tended to work in favour of the dollar, but Poland has faded as a significant market factor. The D-mark showed mixed changes at the Frankfurt fixing ahead of the outcome of the German central bank council meeting.

There was nervousness that interest rates would increase because of the sharp rise in U.S. rates but the discount rate and special Lombard facility were unchanged. The Bundesbank bought \$8.95m at the fixing, as the dollar fell to DM 2.2650 from DM 2.2685. Sterling eased to DM 4.78 from DM 4.7820, and the Swiss franc to DM 1.0663 from DM 1.0674.

ITALIAN LIRA — One of the stronger members of the EMS at present after the 6 per cent devaluation earlier this year. It has fallen to a record low against the dollar, however, as U.S. interest rates continue to rise. The lira was the third strongest member of the EMS yesterday, behind the D-mark and Dutch guilder, and lost ground to the dollar at the Milan fixing. The U.S. currency touched a high point of L1.128, compared with L1.124.55 on Wednesday, and a record of L1.123.30 on Tuesday. Sterling fell to L2.377.60 from L2.384.40, and the Swiss franc to L4.434.30 from L4.437.50. Within the EMS the D-mark eased to L4.95 from L4.98.15, the Belgian franc to L3.043.50 from L3.057, the Dutch guilder to L1.67.94 from L1.68.34, and the Irish punt to L1.82.40 from L1.82.50. The French franc rose slightly to L2.10.27 from L2.10.20, and the Dutch guilder to L4.48.34 from L4.48.39.

EMS EUROPEAN CURRENCY UNIT RATES

ECU	Currency	% change	% change	Divergence
central	amounts	from	adjusted	limit %
rate	against ECU	central	for divergence	%
Belgian Franc	40.7985	41.4443	+1.38	+1.38
Danish Krone	7.91977	8.91228	+1.18	+1.18
German D-Mark	2.54602	2.54443	-0.02	-1.38
French Franc	5.53625	5.53625	0.00	0.00
Dutch Guilder	2.81318	2.81318	0.00	0.00
Irish Punt	0.689145	0.689145	0.00	0.00
Italian Lira	1282.52	1282.52	+0.17	+2.11
Uganda	8.1295	8.1295	0.00	0.00
U.K. A.D. Emir.	2.6719	2.6719	0.00	0.00
U.K. Kingdom	1.1775	1.1775	0.00	0.00
Upper Volta	268.55	268.55	0.00	0.00
Uruguay	10.55	10.55	0.00	0.00
U.S.S.R.	0.749	0.749	0.00	0.00
Vanuatu	84.804	84.804	0.00	0.00
Venezuela	4.2337	4.2337	0.00	0.00
Vietnam	118.50	118.50	0.00	0.00
Virgin Is. U.S.	1.00	1.00	0.00	0.00
Western Samoa	1.0885	1.0885	0.00	0.00
Yemen	4.57	4.57	0.00	0.00
Yemen P.D.R.	0.3415	0.3415	0.00	0.00
Yugoslavia	33.0867	33.0867	0.00	0.00
Zaire Rep.	5.59	5.59	0.00	0.00
Zambia	0.862	0.862	0.00	0.00
Zimbabwe	0.6667	0.6667	0.00	0.00

EXCHANGE CROSS RATES

May 6	Pound Sterling	U.S. Dollar	Deutsche Mark	Japanese Yen	French Franc	Swiss Franc	Dutch Guilder	Italian Lira	Canadian Dollar	Belgian Franc
Pound Sterling	1	2.104	4.785	458.5	11.305	4.368	5.310	3377	2.384	77.90
U.S. Dollar	0.475	1	2.275	210.0	6.574	2.076	2.594	1120	1.320	37.05
Deutsche Mark	0.209	0.440	1	95.82	2.863	0.812	1.110	498.7	0.827	18.28
Japanese Yen	2.181	4.568	10.44	1	24.66	5.585	11.50	5185	5.504	169.9
French Franc	0.885	1.881	4.233	405.6	1	3.803	4.697	2108	2.332	68.91
Swiss Franc	0.529	0.482	1.096	105.0	0.258	1	1.316	644.1	0.578	17.84
Dutch Guilder	0.198	0.396	0.901	96.25	0.219	0.825	1	497.5	0.475	14.67
Italian Lira	0.481	0.885	0.913	162.9	0.475	1.358	2.34	1000	1.068	32.78
Canadian Dollar	0.396	0.854	1.896	181.7	0.480	1.731	2.104	941.7	1	30.87
Belgian Franc	1.384	2.700	6.142	588.6	14.51	5.502	6.516	3051	1.329	100

FT LONDON INTERBANK FIXING (11.00 a.m. MAY 7)

3 months U.S. dollars	6 months U.S. dollars
bid 19 5/4 offer 19 7/8	bid 19 1/8 offer 19 1/4

The fixing rates are the arithmetic means, rounded to the nearest one-sixteenth, of the bid and offered rates for \$10m quoted by the market to five reference banks at 11 am each working day. The banks are National Westminster Bank, Bank of Tokyo, Deutsche Bank, Banque Nationale de Paris and Morgan Guaranty Trust.

EURO-CURRENCY INTEREST RATES (Market closing Rates)

May 7	Sterling	U.S. Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	West German Mark	French Franc	Italian Lira	Belgian Franc Convertible	Japanese Yen
Short term	10 1/4-11	18 1/2-19 1/2	17 1/2-18 1/2	10-10 1/2	6-6 1/2	10 1/4-10 1/2	12 1/2-13 1/2	18 1/2-20	15 1/2-16 1/2	5 1/2-6 1/2
7 days' notice	11 1/2-12 1/2	18 1/2-19 1/2	17 1/2-18 1/2	10-10 1/2	6-7 1/2	11 1/4-11 1/2	12 1/2-13 1/2	18 1/2-20 1/2	15 1/2-17	6 1/4-6 1/2
1 month	12 1/2-13 1/2	18 1/2-19 1/2	17 1/2-18 1/2	11 1/4-11 1/2	6 1/2-6 3/4	11 1/2-12 1/2	12 1/2-13 1/2	19 1/2-20 1/2	15 1/2-17 1/2	6 1/2-6 3/4
Three months	13 1/2-14 1/2	19 1/2-20 1/2	18 1/2-19 1/2	11 1/2-11 3/4	6 3/4-6 1/2	12 1/2-13 1/2	13 1/2-14 1/2	20 1/2-21 1/2	17 1/2-18 1/2	7 1/4-7 1/2
Six months	14 1/2-15 1/2	19 1/2-20 1/2	18 1/2-19 1/2	11 1/2-11 3/4	6 1/2-6 3/4	12 1/2-13 1/2	13 1/2-14 1/2	20 1/2-21 1/2	17 1/2-18 1/2	7 1/4-7 1/2
One Year	15 1/2-16 1/2	18-18 1/2	17 1/2-18 1/2	11 1/2-11 3/4	6 1/2-6 3/4	12 1/2-13 1/2	13 1/2-14 1/2	20 1/2-21 1/2	17 1/2-18 1/2	8 1/4-8 1/2

BUSINESSES WANTED

120% OF MARKET VALUE

To principals willing to remain and manage their business after sale. Expanding private group has substantial funds available to purchase profitable businesses.

Please reply to: The Chairman, Box G.7076
Financial Times, 10, Cannon Street, EC4P 4BY

QUOTED COMPANY

seeks

acquisition of private or public companies engaged in the electronic, electrical or mechanical engineering sector.

Apply—principals only—to:
Box G.7095, Financial Times
10 Cannon Street, EC4P 4BY

RESIDENTIAL DEVELOPMENT

Public Company with diverse interests across the United Kingdom and overseas wishes to expand its House-Building arm. Would consider companies currently producing 50-100 units per annum with appropriate land banks. Good management would certainly be retained.

Please reply, giving brief details of turnover, pre-tax profit and location to: Group Managing Director,
Box G.7088, Financial Times, 10 Cannon Street, EC4P 4BY

COMPUTER BUREAU

Expanding Company wishes to purchase a London based computer bureau with turnover of up to £50,000.

Principals only reply to:
Box G.7100, Financial Times
10 Cannon Street, EC4P 4BY

PUBLIC COMPANY

Interested in acquiring existing businesses in areas N.E. London, S.E. London and East Glasgow with warehouse and yard space to enable additional profitable engineering distribution activity to be superimposed.

Write Box G.7094, Financial Times,
10 Cannon Street, EC4P 4BY

WANTED FOR ENTREPRENEUR

Small to medium-sized business. Must be well established and solvent.

Write Box G.7085, Financial Times,
10 Cannon Street, EC4P 4BY

SECURITY

Serious buyer of high reputation requires static guarding company in the London area. Will consider companies with turnover of £1m plus. Existing management could be given opportunities to further their career.

Write Box G.7087, Financial Times,
10 Cannon Street, EC4P 4BY

LUXTON & LOWE LTD

Specialist Agents in the SALE & PURCHASE OF HOTELS/RESTAURANTS & NURSING RESIDENCES. Urgently require sound businesses of all types to meet steady demand. Business Chambers, 36a Burlington Road, New Malden, Surrey. 01-848 5451 - FAX

CHAIRMAN

Have you engineering subsidiaries that do not fit your group? Substantial funds available for purchase of such companies with turnover of between £1m and £10m.

Write Box G.7101, Financial Times,
10 Cannon Street, EC4P 4BY

BUSINESSES FOR SALE

ENGINEERING COMPANY

Due to proprietor's illness, well-established structural engineering company is for sale. The company is engaged in both agricultural and industrial fields. It operates from its own 35,000 sq ft modern premises and has a turnover of £200,000 per annum and net assets value of £200,000. Quick sale required.

Write Box G.7102, Financial Times, 10 Cannon Street, EC4P 4BY.

MAIN DEALERSHIP

French Franchise

Substantial business showing good profits situated in Midlands town. Sale only due to rationalisation.

Principals only apply to:
Martin Cole & Partners,
148 High Street, Burton-on-Trent
Tel: 0225/53389/51622

Merchant Converter

For Sale

Turnover £1.5 million

Well connected

Please apply to:

Box G.7089, Financial Times

10 Cannon Street, EC4P 4BY

FOR SALE

Profitable weekly newspaper in

homes market for immediate

sale. Management figures

available. Showing small trading

profits from initial launch losses.

Tel: Mr Green 01-424 7990

PROGRESSIVE PROFITABLE

MIDLAND ENGINEERING

COMPANY

Intend on survival will purchase

another with first class product

and turnover around £1m.

Principals with propositions

please contact:

Touche Ross & Co.,

Kensington House

136 Suffolk Street, Queensway

Birmingham B1 1LL

Tel: 021-625 1111

HOTELS AND

LICENSED PREMISES

CHRISTIE & CO

LICENSED HOTEL

All with bedrooms on sale in Town

Centre - East Kent. Recently

renovated and refurbished to a high

standard (should qualify for 3 star rating).

Concierge Suite, Restaurant, Bar 2

lounges. Owners siting unit and

other flat. Gas-fired Central Heating

throughout. Passenger Lift. Audited

Net Profit of £240,000 in 1980 by

retiring owner. Lease genuine scope

for development. PRICE

£250,000 FREEHOLD.

SOLE SELLING AGENTS HK 197

Apply 57, White Horse Lane, Canterbury.

(0227) 61122

WELL-KNOWN LUXURY HOTEL, 55

Canterbury Road, Canterbury, Kent.

13 Acres. 100 Rooms. 1500 sq. ft. of

Swimming Pool. 1000 sq. ft. of

Golf Course. 1000 sq. ft. of

Tennis Courts. 1000 sq. ft. of

Golf Course. 1000 sq. ft. of

Tennis Courts. 1000 sq. ft. of

Golf Course. 1000 sq. ft. of

Tennis Courts. 1000 sq. ft. of

Golf Course. 1000 sq. ft. of

Tennis Courts. 1000 sq. ft. of

Golf Course. 1000 sq. ft. of

Tennis Courts. 1000 sq. ft. of

Golf Course. 1000 sq. ft. of

Tennis Courts. 1000 sq. ft. of

Golf Course. 1000 sq. ft. of

Tennis Courts. 1000 sq. ft. of

Golf Course. 1000 sq. ft. of

Tennis Courts. 1000 sq. ft. of

Golf Course. 1000 sq. ft. of

Tennis Courts. 1000 sq. ft. of

Golf Course. 1000 sq. ft. of

Tennis Courts. 1000 sq. ft. of

Golf Course. 1000 sq. ft. of

Tennis Courts. 1000 sq. ft. of

Golf Course. 1000 sq. ft. of

Tennis Courts. 1000 sq. ft. of

Golf Course. 1000 sq. ft. of

Tennis Courts. 1000 sq. ft. of

Golf Course. 1000 sq. ft. of

Tennis Courts. 1000 sq. ft. of

Golf Course. 1000 sq. ft. of

Tennis Courts. 1000 sq. ft. of

Golf Course. 1000 sq. ft. of

Tennis Courts. 1000 sq. ft. of

Golf Course. 1000 sq. ft. of

Tennis Courts. 1000 sq. ft. of

Golf Course. 1000 sq. ft. of

Tennis Courts. 1000 sq. ft. of

Golf Course. 1000 sq. ft. of

Tennis Courts. 1000 sq. ft. of

Golf Course. 1000 sq. ft. of

Tennis Courts. 1000 sq. ft. of

Golf Course. 1000 sq. ft. of

Tennis Courts. 1000 sq. ft. of

Golf Course. 1000 sq. ft. of

Tennis Courts. 1000 sq. ft. of

Golf Course. 1000 sq. ft. of

Tennis Courts. 1000 sq. ft. of

Golf Course. 1000 sq. ft. of

Tennis Courts. 1000 sq. ft. of

Golf Course. 1000 sq. ft. of

Tennis Courts. 1000 sq. ft. of

Golf Course. 1000 sq. ft. of

Tennis Courts. 1000 sq. ft. of

FOR SALE

AS GOING CONCERN

Importers and Distributors of Industrial

Paints. Located 3 miles

from Heathrow Airport. Turnover

£1m plus. Excellent modern ware-

house premises and northern distribu-

tion outlet.

Please apply in writing only to:

M. J. Spencer, FCA,

CASSON BECKMAN

(Chartered Accountants)

27-29 Queen Anne Street,

London W1M 0DA.

Turnover £1m. Pre-tax profits

£100,000 p.a.

Net assets £200,000 including free-

hold premises.

Location East Midlands.

Principals only apply to:

Box G.7093, Financial Times,

10 Cannon Street, EC4P 4BY

PUBLICATION

FOR SALE

Profitable trade

directory for

Record Industry

328 3344

For further details contact:

Box G.7095, Financial Times

10 Cannon Street, EC4P 4BY

SMALL MACHINE

SHOP

Comprising Plug-board Capstan,

Mello, Drills and C/Lathes. Profit-

able business, ideal for extension

to larger machine shop, or as an

investment. Midlands area.

T/O £200,000

Write Box G.7092, Financial Times

10 Cannon Street, EC4P 4BY

PUBLISHING COMPANY

FOR SALE

WITH CURRENT TRADING

LOSSES

For further details contact:

Box G.7096, Financial Times

10 Cannon Street, EC4P 4BY

AUDIO ELECTRONICS

The Receiver and Manager wishes to

dispose of a long established, reput-

able electronic manufacturer in the

North East of England. Sales out-

lets range from £10,000 to £100,000.

The business includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

equipment and includes industrial

ALL THE MANUFACTURING ASSETS OF A LIGHT/MEDIUM METAL FABRICATING FACTORY

situated in mid-Androm are offered for sale in one lot, including 2 brake presses, flame cutting machine, guillotine, Spira ducting machine, semi-automatic welders and office furniture and equipment, etc. This equipment, which has been in recent use and is well maintained, is installed in a government factory of 70,000 sq ft manufacturing area. There are 6 overhead cranes of capacity 5 to 25 tons installed in the 5 manufacturing bays.

For more information please contact:

PRICE WATERHOUSE,
Royston House, 34 Upper Queen Street, Belfast BT1 6HG.
Ref: P. F. Rowan, Tel: 0232 44001

PRINTING BUSINESS FOR SALE

Modern freehold single story factory in the North West housing long established and profitable Litho and Letterpress Business with a name respected in the trade.

For sale as a going concern together with retail stationary outlet. Offers in excess of £250,000 considered.

Write Box G.7087,
Financial Times, 10 Cannon Street, EC4P 4BY

Simpson's of Peterhead

Offered for sale as a going concern is an old established firm of James Simpson & Son (Peterhead) Limited, who operate from a modern modern garage complex with British Leyland franchise in Peterhead, Aberdeenshire, together with five fully equipped and modern out-lets situated north-east of Scotland, giving approximately 1.75 million p.a. A brochure giving full details of this business for sale may be obtained from the subscribers.

J. D. MCINTOSH & HAMILTON, Solicitors,
83 Broad Street, Fraserburgh, Tel: 3215/6

FOR SALE

COAL MINING OPERATIONS

Eastern Kentucky, USA, mining operations, washing plant and tipple facility. 3,400 acres with estimated 21 million tons recoverable. Additional 2,400 acres and 22 million tons available. All coal produced is low-sulfur, high BTU and has yielded premiums. New washing plant capacity 180 tons per hour input on freehold land served by Norfolk and Western Railroad shipping to eastern seaboard and export. Non-union operation.

Principals only. Interested parties can obtain detailed brochure from owners' European associates. Write Box G.7088, Financial Times, 10 Cannon Street, EC4P 4BY.

COMPANY FOR SALE
COMPANY WANTED

Whatever type of business you want to buy or sell, when you present a sound proposition, you can depend on a good response from our readers. Just one warning: Businesses For Sale/Wanted are advertised every FRIDAY in the Financial Times, but not for long, the responses they receive see to that.

INTERESTED?

For further information regarding space availability, advertising rates and conditions of acceptance contact DIANE STEWARD 01-248 5284

FOR SALE

ASSETS OF STEEL PLATE AND PIPEWORK FABRICATION BUSINESS AS A GOING CONCERN

- ★ Opportunity to acquire an independent manufacturer specialising in the fabrication and erection of steel plate, structural steel and large diameter pipework, industrial and commercial contract cleaning and crane maintenance.
- ★ Operates from a leasehold site, 12,000 sq. yds. in area, of which 27,000 sq. ft. is covered at Avonmouth, Bristol, close to M5, railway and docks.
- ★ Experienced workforce of 70 plus 60 part-time cleaners are currently employed.
- ★ Turnover running at approximately £1.2m p.a.
- ★ Goodwill and assets for sale.

Enquiries to:

J. A. Hatford, Touche Ross & Co.,
Queen Anne House, 68/71 Queen Square
Bristol BS1 4JP
Tel: 211622 Telx: 44385

POLYETHYLENE EXTRUDERS & CONVERTERS

Established Company with Auto and Semi-Auto Film Lines for production of Sheet Film for Shrink Wrapping, Construction Industry and general industrial uses. Present t/o £3m+ p.a. Potential for new stretch film fields. Operating from fine Modern Single Storey Freehold Factory, 34,000 sq ft - Cheshire. Trained Labour Force. Order Book. Great Potential.

All enquiries to Box G.7090

c/o Financial Times, 10 Cannon Street, EC4P 4BY

FOR SALE

(ON A GOING CONCERN BASIS)

Substantial well established plant hire, general engineering and compressed air products business, operating from rented industrial premises in the north-west of England. Turnover £1.5m p.a. and there are 14 suitably qualified employees. Partial disposal will be considered. The freehold of the premises may also be acquired.

Tel: G. Clure 0253 885851 or J. P. Collins 0402 607131.

SALISBURY, WILTS.

Diverse Company. Good secondary trading location close City Centre. Shop, offices, warehouse, up to 13,

Companies and Markets

Pig contract needs careful study

By Richard Mooney

THE NATIONAL Farmers' Union has advised pig producers to study carefully the new contract published yesterday by Britain's bacon curers before deciding whether to sign.

The contract, which is more complicated than the one it replaces, could be advantageous to some producers but not to others, depending on the grade of pigs they produce and other factors, including the state of the market, a union official said.

A joint statement by the union and the Council of Quality Pig Producers Associations said: "We are disappointed that the continuing lack of profitability in the bacon sector means that it has not been possible to reach full agreement on the terms of the 1981/82 season contract."

Top quality producers will receive a premium over the average all pigs price (AAPP) equal to a third of the difference between that price and the minimum pig price — with the minimum pig price set at 10p. The NFU official said this could represent an improvement on the old contract when the pig market was weak but reduction when it was strong.

Producers of lower quality bacon pigs will have to consider where their produce will go into new, wider, grade ranges and whether they will benefit from a new flexible arrangement for working out transport costs.

World sugar estimate down

ATZBURG — World sugar production in 1980-81 is expected to reach 86.46m tonnes, West German sugar statistician O Licht said in his third estimate.

This is slightly down from its second estimate of 86.52m but above the 1979-80 figure of 84.14m.

Output is still expected to fall short of world consumption which Licht projected at 88.6m tonnes.

He put EEC production in 1980-81 at 13.05m tonnes against 13.24m in 1979-80 and 13.7m in 1978-79. Cuban sugar production for 1980-81 was put at 5.5m tonnes (8.75m) — Reuters.

Cocoa surplus forecast cut

By JOHN EDWARDS, COMMODITIES EDITOR

WORLD COCOA production in the 1980-81 season will only exceed demand by 70,000 tonnes, according to the latest market report issued by London cocoa merchants Gill and Duffus. This estimate compares with a forecast surplus of 100,000 tonnes in the company's last market report in February and 95,000 tonnes recently predicted by the International Cocoa Organisation.

The sharp reduction in the surplus is attributed mainly to an increase in consumption, which is now expected to rise to 1,546,000 tonnes from 1,457,000 tonnes in 1979-80. The February report estimated seasonal grindings of 1,522,000 tonnes.

The production forecast has been cut only marginally by 6,000 tonnes to 1,616,000 tonnes, leaving it still above the 1979-1980 record crop of 1,626,000 tonnes.

The report points out that cocoa prices have now fallen to levels at which a strong increase in consumption has been made possible and there are some small signs such as an increase in

beginning to emerge. "There is every reason to believe that in due course an expansion of demand will eliminate the current surplus of production and in so doing transfer to producers benefits of the kind which are now being enjoyed by consumers," the report adds.

However, it is noted that the market still has the problem of dealing with the biggest ever crop, and the surplus built up after four consecutive seasons of supply exceeding demand.

The 1981/82 season will start according to the report with opening stocks of 704,000 tonnes — the highest level since 1965/66. However there is some concern about the storage of large quantities of cocoa in the producing countries.

There is a strong increase in first quarter grindings in the main consuming countries, partly as a result of reduced imports of cocoa products from producing areas. Although UK figures have been held up by the civil servants dispute, a rise of about 30 per cent is expected which would be roughly in line with rises elsewhere after taking

into account the cut in product imports. However, as the report points out, the economic depression in industrial countries, and the consequent restriction of consumer spending power, remain an important inhibiting factor.

London cocoa futures prices were marginally easier yesterday in quiet trading conditions. Many overseas traders were said to be on their way to the annual cocoa dinner in London today.

General market sentiment is that while prices have reached a low, there is little reason for them to rise sharply at present bearing in mind that the Ivory Coast apparently remains adamant in its refusal to join the International Cocoa Agreement. Without this support, it is felt that any cocoa pact would have little chance of making any impact on the world market.

With the lean season now approaching, there is an urgent need for donors to expedite shipments if severe food shortages are to be alleviated," the FAO added.

The FAO identified 26 African countries suffering from abnormal food shortages stemming from natural and man-made disasters.

Meanwhile in Honolulu senior grain officials from Canada, the U.S., Argentina and Australia have discussed likely world demand by the Soviet Union for wheat and coarse grains such as corn now the U.S. and its allies have lifted their embargo on additional grain purchases by the USSR.

Two of the countries at the two-day meeting mentioned any discussions it might possibly be

having with USSR purchasers. This is the first meeting of the officials this year who represent such bodies as the Australian Wheat Board, the Canadian Wheat Board and the U.S. Department of Agriculture. The second will be in the autumn, hosted by the U.S.

The talks tended to concentrate on overall world supplies and demand in the coming year, and not specific supplies to specific countries.

During discussions on production, most officials present agreed there were prospects for a higher wheat crop this year, especially now there has been rain in the mid-west of the U.S. where drought had been persisting.

Mr. John R. Block, U.S. Agriculture Secretary, announced an intensified campaign to sell more U.S. grain to five countries which experts believe represent a growing market potential.

Mr. Block said the five countries being targeted for the U.S. export push are Algeria, Brazil, Chile, China and Morocco. Reuters

by the close of the late carb. Turnover: 8,325 tonnes.

Morning: Carb 2517, 16, three months 2534, 36, 35, 37, 38, 39, 40, 41, 42, 43, 44, 45, 46, 47, 48, 49, 50, 51, 52, 53, 54, 55, 56, 57, 58, 59, 60, 61, 62, 63, 64, 65, 66, 67, 68, 69, 70, 71, 72, 73, 74, 75, 76, 77, 78, 79, 80, 81, 82, 83, 84, 85, 86, 87, 88, 89, 90, 91, 92, 93, 94, 95, 96, 97, 98, 99, 100, 101, 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 210, 211, 212, 213, 214, 215, 216, 217, 218, 219, 220, 221, 222, 223, 224, 225, 226, 227, 228, 229, 230, 231, 232, 233, 234, 235, 236, 237, 238, 239, 240, 241, 242, 243, 244, 245, 246, 247, 248, 249, 250, 251, 252, 253, 254, 255, 256, 257, 258, 259, 260, 261, 262, 263, 264, 265, 266, 267, 268, 269, 270, 271, 272, 273, 274, 275, 276, 277, 278, 279, 280, 281, 282, 283, 284, 285, 286, 287, 288, 289, 290, 291, 292, 293, 294, 295, 296, 297, 298, 299, 300, 301, 302, 303, 304, 305, 306, 307, 308, 309, 310, 311, 312, 313, 314, 315, 316, 317, 318, 319, 320, 321, 322, 323, 324, 325, 326, 327, 328, 329, 330, 331, 332, 333, 334, 335, 336, 337, 338, 339, 340, 341, 342, 343, 344, 345, 346, 347, 348, 349, 350, 351, 352, 353, 354, 355, 356, 357, 358, 359, 360, 361, 362, 363, 364, 365, 366, 367, 368, 369, 370, 371, 372, 373, 374, 375, 376, 377, 378, 379, 380, 381, 382, 383, 384, 385, 386, 387, 388, 389, 390, 391, 392, 393, 394, 395, 396, 397, 398, 399, 400, 401, 402, 403, 404, 405, 406, 407, 408, 409, 410, 411, 412, 413, 414, 415, 416, 417, 418, 419, 420, 421, 422, 423, 424, 425, 426, 427, 428, 429, 430, 431, 432, 433, 434, 435, 436, 437, 438, 439, 440, 441, 442, 443, 444, 445, 446, 447, 448, 449, 450, 451, 452, 453, 454, 455, 456, 457, 458, 459, 460, 461, 462, 463, 464, 465, 466, 467, 468, 469, 470, 471, 472, 473, 474, 475, 476, 477, 478, 479, 480, 481, 482, 483, 484, 485, 486, 487, 488, 489, 490, 491, 492, 493, 494, 495, 496, 497, 498, 499, 500, 501, 502, 503, 504, 505, 506, 507, 508, 509, 510, 511, 512, 513, 514, 515, 516, 517, 518, 519, 520, 521, 522, 523, 524, 525, 526, 527, 528, 529, 530, 531, 532, 533, 534, 535, 536, 537, 538, 539, 540, 541, 542, 543, 544, 545, 546, 547, 548, 549, 550, 551, 552, 553, 554, 555, 556, 557, 558, 559, 560, 561, 562, 563, 564, 565, 566, 567, 568, 569, 570, 571, 572, 573, 574, 575, 576, 577, 578, 579, 580, 581, 582, 583, 584, 585, 586, 587, 588, 589, 590, 591, 592, 593, 594, 595, 596, 597, 598, 599, 600, 601, 602, 603, 604, 605, 606, 607, 608, 609, 610, 611, 612, 613, 614, 615, 616, 617, 618, 619, 620, 621, 622, 623, 624, 625, 626, 627, 628, 629, 630, 631, 632, 633, 634, 635, 636, 637, 638, 639, 640, 641, 642, 643, 644, 645, 646, 647, 648, 649, 650, 651, 652, 653, 654, 655, 656, 657, 658, 659, 660, 661, 662, 663, 664, 665, 666, 667, 668, 669, 670, 671, 672, 673, 674, 675, 676, 677, 678, 679, 680, 681, 682, 683, 684, 685, 686, 687, 688, 689, 690, 691, 692, 693, 694, 695, 696, 697, 698, 699, 700, 701, 702, 703, 704, 705, 706, 707, 708, 709, 710, 711, 712, 713, 714, 715, 716, 717, 718, 719, 720, 721, 722, 723, 724, 725, 726, 727, 728, 729, 730, 731, 732, 733, 734, 735, 736, 737, 738, 739, 740, 741, 742, 743, 744, 745, 746, 747, 748, 749, 750, 751, 752, 753, 754, 755, 756, 757, 758, 759, 760, 761, 762, 763, 764, 765, 766, 767, 768, 769, 770, 771, 772, 773, 774, 775, 776, 777, 778, 779, 780, 781, 782, 783, 784, 785, 786, 787, 788, 789, 790, 791, 792, 793, 794, 795, 796, 797, 798, 799, 800, 801, 802, 803, 804, 805, 806, 807, 808, 809, 810, 811, 812, 813, 814, 815, 816, 817, 818, 819, 820, 821, 822, 823, 824, 825, 826, 827, 828, 829, 830, 831, 832, 833, 834, 835, 836, 837, 838, 839, 840, 841, 842, 843, 844, 845, 846, 847, 848, 849, 850, 851, 852, 853, 854, 855, 856, 857, 858, 859, 860, 861, 862, 863, 864, 865, 866, 867, 868, 869, 870, 871, 872, 873, 874, 875, 876, 877, 878, 879, 880, 881, 882, 883, 884, 885, 886, 887, 888, 889, 890, 891, 892, 893, 894, 895, 896, 897, 898, 899, 900, 901, 902, 903, 904, 905, 906, 907, 908, 909, 910, 911, 912, 913, 914, 915, 916, 917, 918, 919, 920, 921, 922, 923, 924, 925, 926, 927, 928, 929, 930, 931, 932, 933, 934, 935, 936, 937, 938, 939, 940, 941, 942, 943, 944, 945, 946, 947, 948, 949, 950, 951, 952, 953, 954, 955, 956, 957, 958, 959, 960, 961, 962, 963, 964, 965, 966, 967, 968, 969, 970, 971, 972, 973, 974, 975, 976, 977, 978, 979, 980, 981, 982, 983, 984, 985, 986, 987, 988, 989, 990, 991, 992, 993, 994, 995, 996, 997, 998, 999, 1000, 1001, 1002, 1003, 1004, 1005, 1006, 1007, 1008, 1009, 1010, 1011, 1012, 1013, 1014, 1015, 1016, 1017, 1018, 1019, 1020, 1021, 1022, 1023, 1024, 1025, 1026, 1027, 1028, 1029, 1030, 1031, 1032, 1033, 1034, 1035, 1036, 1037, 1038, 1039, 1040, 1041, 1042, 1043, 1044, 1045, 1046, 1047, 1048, 1049, 1050, 1051, 1052, 1053, 1054, 1055, 1056, 1057, 1058, 1059, 1060, 1061, 1062, 1063, 1064, 1065, 1066, 1067, 1068, 1069, 1070, 1071, 1072, 1073, 1074, 1075, 1076, 1077, 1078, 1079, 1080, 1081, 1082, 1083, 1084, 1085, 1086, 1087, 1088, 1089, 1090, 1091, 1092, 1093, 1094, 1095, 1096, 1097, 1098, 1099, 1100, 1101, 1102, 1103, 1104, 1105, 1106, 1107, 1108, 1109, 1110, 1111, 1112, 1113, 1114, 1115, 1116, 1117, 1118, 1119, 1120, 1121, 1122, 1123, 1124, 1125, 1126, 1127, 1128, 1129, 1130, 1131, 1132, 1133, 1134, 1135, 1136, 1137, 1138, 1139, 1140, 1141, 1142, 1143, 1144, 1145, 1146, 1147, 1148, 1149, 1150, 1151, 1152, 1153, 1154, 1155, 1156, 1157, 1158, 1159, 1160, 1161, 1162, 1163, 1164, 1165, 1166, 1167, 1168, 1169, 1170, 1171, 1172, 1173, 1174, 1175, 1176, 1177, 1178, 1179, 1180, 1181, 1182, 1183, 1184, 1185, 1186, 1187, 1188, 1189, 1190, 1191, 1192, 1193, 1194, 1195, 1196, 1197, 1198, 1199, 1200, 1201, 1202, 1203, 1204, 1205, 1206, 1207, 1208, 1209, 1210, 1211, 1212, 1213, 1214, 1215, 1216, 1217, 1218, 1219, 1220, 1221, 1222, 1223, 1224, 1225, 1226, 1227, 1228, 1229, 1230, 1231, 1232, 1233, 1234, 1235, 1236, 1237, 1238, 1239, 1240, 1241, 1242, 1243, 1244, 1245, 1246, 1247, 1248, 1249, 1250, 1251, 1252, 1253, 1254, 1255, 1256, 1257, 1258, 1259, 1260, 1261, 1262, 1263, 1264, 1265, 1266, 1267, 1268, 1269, 1270, 1271, 1272, 1273, 1274, 1275, 1276, 1277, 1278, 1279, 1280, 1281, 1282, 1283, 1284, 1285, 1286, 1287, 1288, 1289, 1290, 1291, 1292, 1293, 1294, 1295, 1296, 1297, 1298, 1299, 1300, 1301, 1302, 1303, 1304, 1305, 1306, 1307, 1308, 1309, 1310, 1311, 1312, 1313, 1314, 1315, 1316, 1317, 1318, 1319, 1320, 1321, 1322, 1323, 1324, 1325, 1326, 1327, 1328, 1329, 1330, 1331, 1332, 1333, 1334, 1335, 1336, 1337, 1338, 1339, 1340, 1341, 1342, 1343, 1344, 1345, 1346, 1347, 1348, 1349, 1350, 1351, 1352, 1353, 1354, 1355, 1356, 1357, 1358, 1359, 1360, 1361, 1362, 1363, 1364, 1365, 1366, 1367, 1368, 1369, 1370, 1371, 1372, 1373, 1374, 1375, 1376, 1377, 1378, 1379, 1380, 1381, 1382, 1383, 1384, 1385, 1386, 1387, 1388, 1389, 1390, 1391, 1392, 1393, 1394, 1395, 1396, 1397, 1398, 1399, 1400, 1401, 1402, 1403, 1404, 1405, 1406, 1407, 1408, 1409, 1410, 1411, 1412, 1413, 1414, 1415, 1416, 1417, 1418, 1419, 1420, 1421, 1422, 1423, 1424, 1425, 1426, 1427, 1428, 1429, 1430, 1431, 1432, 1433, 1434, 1435, 1436, 1437, 1438, 1439, 1440, 1441, 1442, 1443, 1444, 1445, 1446, 1447, 1448, 1449, 1450, 1451, 1452, 1453, 1454, 1455, 1456, 1457, 1458, 1459, 1460, 1461, 1462, 1463, 1464, 1465, 1466, 1467, 1468, 1469, 1470, 1471, 1472, 1473, 1474, 1475, 1476, 1477, 1478, 1479, 1480, 1481, 1482, 1483, 1484, 1485, 1486, 1487, 1488, 1489, 1490, 1491, 1492, 1493, 1494, 1495, 1496, 1497, 1498, 1499, 1500, 1501, 1502, 1503, 1504, 1505, 1506, 1507, 1508, 1509, 1510, 1511, 1512, 1513, 1514, 1515, 1516, 1517, 1518, 1519, 1520, 1521, 1522, 1523, 1524, 1525, 1526, 1527, 1528, 1529, 1530, 1531, 1532, 1533, 1534, 1535, 1536, 1537, 1538, 1539, 1540, 1541, 1542, 1543, 1544, 1545, 1546, 1547, 1548, 1549, 1550, 1551, 1552, 1553, 1554, 1555, 1556, 1557, 1558, 1559, 1560, 1561, 1562, 1563, 1564, 1565, 1566, 1567, 1568, 1569, 1570, 1571, 1572, 1573, 1574, 1575, 1576, 1577, 1578, 1579, 1580, 1581, 1582, 1583, 1584, 1585, 1586, 1587, 1588, 1589, 1590, 1591, 1592, 1593, 1594, 1595, 1596, 1597, 1598, 1599, 1600, 1601, 1602, 1603, 1604, 1605, 1606, 1607, 1608, 1609, 1610, 1611, 1612, 1613, 1614, 1615, 1616, 1617, 1618, 1619, 1620, 1621, 1622, 1623, 1624, 1625, 1626, 1627, 1628, 1629, 1630, 1631, 1632, 1633, 1634, 1635, 1636, 1637, 1638, 1639, 1640, 1641, 1642, 1643, 1644, 1645, 1646, 1647, 1648, 1649, 1650, 1651, 1652, 1653, 1654, 1655, 1656, 1657, 1658, 1659, 1660, 1661, 1662, 1663, 1664, 1665, 1666, 1667, 1668, 1669, 1670, 1671, 1672, 1673, 1674, 1675, 1676, 1677, 1678, 1679, 1680, 1681, 1682, 1683, 1684, 1685, 1686, 1687, 1688, 1689, 1690, 1691, 1692, 1693, 1694, 1695, 1696, 1697, 1698, 1699, 1700, 1701, 1702, 1703, 1704, 1705, 1706, 1707, 1708, 1709, 1710, 1711, 1712, 1713, 1714, 1715, 1716, 1717, 1718, 1719, 1720, 1721, 1722, 1723, 1724, 1725, 1726, 1727, 1728, 1729, 1730, 1731, 1732, 1733, 1734, 1735, 1736, 1737, 1738, 1739, 1740, 1741, 1742, 1743, 1744, 1745, 1746, 1747, 1748, 1749, 1750, 1751, 1752, 1753, 1754, 1755, 1756, 1757, 1758, 1759, 1760, 1761, 1762, 1763, 1764, 1765, 1766, 1767, 1768, 1769, 1770, 1771, 1772, 1773, 1774, 1775, 1776, 1777, 1778, 1779, 1780, 1781, 1782, 1783, 1784, 1785, 1786, 1787, 1788, 1789, 1790, 1791, 1792, 1793, 1794, 1795, 1796, 1797, 1798, 1799, 1800, 1801, 1802, 1803, 1804, 1805, 1806, 1807, 180

Equities continue to slide from last Thursday's peak and 30-share index extends fall to 32.7 at 564.6

Account Dealing Dates
***First Declared Last Account**
 Dealings close Dealings Day
 Apr. 10 Apr. 29 Apr. 30 May 11
 May 1 May 14 May 15 May 26
 May 18 May 23 May 24 June 8
 *New time deals may take place from 8 am two business days earlier.

London equities conceded ground for the fourth successive trading session yesterday, influenced still by rising U.S. interest rates and expectations that they will remain high for at least a couple of months. Another adverse factor was the view that the Government may have decided to raise the cautious line on domestic interest rates, partly because of the statistical fog created by the civil service dispute. Clarification of the 0.75 per cent rise in money growth last month, well within the target range, thus had little impact.

British Telecom's decision to prune its investment programme was of special significance to electronic shares. Dealers marked prices in the sector sharply lower at the outset and other leading industrials soon followed. The former soon began to rally, but relatively little selling undermined the advance. Industrial leaders to the extent that the FT 30-share index showed a fresh drop of 9.9 at 1 pm. The tone remained sensitive throughout the day but in the late trade broke-covering coupled with a reviewed small investment demand produced a broader recovery which left the index 6.0 down on balance at 564.6—a fall of 32.7 from the all-time peak of 597.3 achieved a week previously.

Comment on the mid-April banking figures imparted a steadier tone to British funds as taken the FT Government Securities index to a 15-month low. The shorts fared best and regained a maximum of 1. Medium and longer-dated issues

fluctuated narrowly in a market alive to the possibility of a new tap stock being announced at today's official close and settled interest rates developed for selected medium-term issues, which improved 1 to 1.5 in the late business.

The two recently-issued 25-year Corporation loans, which earlier this week slumped quite dramatically, attracted renewed interest and settled at 131 per cent 2006 (£10-pd) regained 1 to 1.5, while the 131 per cent 2006 recovered 1 to 2.25 in 25-pd form.

Grand Metropolitan attracted an active trade in shares as it had decided to restructure the company with particular attention paid to the July positions; the 180s attracted 142 trades and the 200s 120. RTZ remained in demand with 217 deals closed last week, while the 200s were also busy with 216. Total contracts completed amounted to 1,531.

Energy Resources and Services Incorporated, a vehicle for investing in energy-related securities, staged a satisfactory market debut from an opening level of 470p, the shares moved up to 500p.

Composites easier

Still reflecting General Accident's warning that underwriting results would deteriorate throughout the rest of the year, Composite Insurances drifted to lower levels. After the previous day's fall of 10, G.A. eased further to 330p but rallied to finish unaltered at 334p. Royals gave up 5 to 365p and Eagle Star 2 to 248p. Commercial Union also cheapened 2 to 188p; the first-quarter figures are due next Tuesday. Elsewhere, Pearl declined 4 to 420p and Hambro Life 3 to 341p. C. E. Heath closed a penny off at 255p; the price in yesterday's issue was incorrect.

Concern that soaring U.S. Prime Rates would postpone a

cut in the Minimum Lending Rate for quite some time prompted a dullness in Hire Purchase; London Scottish Finance lost 4 to 53p, while Lloyds and Scottish, 194p, and Wagon Finance, 47p, cheapened 2 pence. Royal Bank of Scotland eased 2 to 164p following the half-yearly figures.

The drinks sector presented a generally dull picture, although a few hot spots appeared. First-half results from Matthews Brown were well received and the close was 8 higher at 172p. Among Wines and Spirits, renewed speculative support lifted Amalgamated Distillers' share to 82p.

Recently firm Buildings came under considerable pressure as interest rate optimism faded, but selected leading issues closed above the worst. Blue Circle closed at 470p before closing 10 down on balance at 476p, while Tarmac ended 14 off at 402p, after 386p. Ready Mixed Concrete lost 11 to 195p and EPS 12 to 266p, while Redland, due to report next month, fell 16 to 172p. Barrat Developments shed 8 for a two-day fall of 17 to 232p, while Aberdeen Construction gave up 14 to 185p on the disappointing preliminary results. Other dull shares included Feb International, A. 8 down at 78p, and March 138p. Second thoughts about the annual results left P.C. Henderson 13 lower at 155p, while M.A. Group shed 4 to 70p following acquisition news.

The company's revelation that it was still incurring heavy losses in its plastics division had no apparent impact on ICI which attracted a steady flow of way-business and closed unaltered at 306p.

Polly Peck advance

Stores eased the quietest session for some time as the time and the leaders drifted a penny or two lower. Annual results from UDS proved to be much as expected and the shares, firm of late, eased 2 to 58p. Motherscare resumed dull at 244p, down 6, while British Home Stores, preliminary results due next Monday, shed 2 to 172p, after 171p. Secondary counters were featured by Polly Peck which spurred 23 to 275p on revised speculative support.

The announcement that British Telecom has cut its £2.2bn capital investment programme for this year by over £200m sparked off selling of selected Electrical issues which closed sharply lower. Standard Telephones and Cables were particularly vulnerable, plummeting 43 to 460p, while Ferranti lost 15 to 485p and MKR 17 to 215p, after 210p. Plessey, which had taken a distinct turn for the worse in the late trade on Wednesday, fell further to 582p but rallied to close unaltered at 590p. Thorn EMI ended the same amount lower at 390p, after 383p, but GEC picked up from 560p to finish a net 3 firmer at 660p. Borthwick declined 13 to 160p and Unilever lost 12 to 250p, after 248p. Despite a Press suggestion that

blocked the group's attempt to acquire the 54 per cent of Escor it does not already own saw Borthwick retreat to 250p before a late rally left a close of 256p, down only 2 on balance. Elsewhere, European Ferries fell 84 to 153p on selling ahead of Monday's preliminary results, while Sandhurst Marketing dipped 3 to 56p on the disappointing results, having earlier touched 61p. Thomas Tilling fell 9 to 178p and Heyworth Ceramic lost a similar amount to 126p.

Oils subdued

Awaiting the annual report, released late yesterday, Dunlop attracted speculative interest and rose to 78p before closing a net 3 dearer at 79p. Other Components, however, trended lower. Dervy fell 7 more to 258p, while Automotive Products eased 3 to 71p. Distributors were also dull. British Car Auction closed 44 off at 79p, while the new all-pd dipped 31 to 15p premium.

The majority of Property issues gave modest ground in this trading. Land Securities eased 6 to 414p and Great Portland Estates 4 to 245p. Elsewhere, British Petroleum, 388p, and Shell, 384p, shed 6 apiece. Consideration of the respective first-quarter figures left Centennial 8 cheaper at 254p and Ultramar 7 off at 445p. Among the occasional bidders, KCA International moved up late to close 6 dearer at 174p.

Financials were featured by Kellogg Trust which jumped 6 to 40p on news that Bank of Scotland has acquired a 40 per cent holding in Kellogg's major subsidiary, Kellogg Variable Rate Preference closed 9 higher at 38p. Bank of Scotland eased 4 to 350p. Shipings lacked support and

closed with sizeable falls across the board. P & O remained depressed by the chairman's bullish comments on current trading and fell 10 to 146p.

Quiet mines

Activity in mining markets remained at a low level reflecting the easier bullion price, the general weakness of UK equities and the lack of progress by basic metals prices in the face of the recent rises in U.S. interest rates.

South African Gold registered minor movements either way. Among the heavyweights, West Driefontein edged up 1 to £361 but Free State Gold fell 1 to £221 and President Brand 1 to £191.

In the medium and lower-priced issues, Western Areas rose 8 to 263p despite news that production will be seriously affected for three days following a fire at the mine. The Marghals showed East Daggafontein 4 firmer at a 1981 high of 182p in the wake of renewed U.S. and Johannesburg buying. The Gold Mines index eased 0.5 to 351.2.

Financials were easier across the board. Among South Africans Anglo American Corporation gave up 20 to 670p and Anglovaal 37 to 500p while Sentrust slipped 10 to 344p. London issues drifted lower throughout

the day with Charter finally 5 down at 233p. On the other hand, Rio Tinto attracted speculative interest and touched 830p before closing a net 2 firmer at 825p. East Rand Consolidated closed unaltered at 30p following the results.

Australians sustained wide spreads on April 27, New ending May 1, 222p.

Western Mining lost 10 to 22p and Gold Mines Kalbar 390p. Parfina hardened a penny to 64p despite the rejection of the bid from Hampton Assets.

	May 7	May 6	May 5	May 4	Apr. 30	Apr. 29	Apr. 28	Apr. 27	Apr. 26
Government Secs.	65.74	65.78	67.85	68.05	68.90	68.82	67.94	67.94	67.94
Fixed Interest	69.39	69.51	70.12	70.96	70.96	70.91	67.44	67.44	67.44
Industrial Ord.	564.6	570.6	575.9	591.5	597.3	578.9	436.7	436.7	436.7
Gold Mines	351.2	351.7	351.8	356.9	345.7	346.8	346.8	346.8	346.8
Ord. Div. Yield	5.84	5.77	5.70	5.57	5.51	5.50	5.11	5.11	5.11
Earnings, Yld. (%)	11.86	11.86	11.86	11.86	11.86	11.86	11.86	11.86	11.86
P/E Ratio (net)	10.62	11.08	11.13	11.10	11.10	11.10	11.10	11.10	11.10
Total bargains	21,504	23,760	26,448	26,428	26,944	26,914	10,581	10,581	10,581
Equity turnover %	148.55	165.57	172.06	222.77	164.78	164.78	95.81	95.81	95.81
Equity bargains	17,543	21,345	21,382	24,435	21,495	21,495	12,518	12,518	12,518

10 am 567.4 11 am 565.2 Noon 562.7 1 pm 560.7
 2 pm 561.8 3 pm 561.5
 Latest Index 01-246 8022.
 *N=10.00.
 Basis 100 Govt. Secs. 15/10/78. Fixed Int. 1928. Industrial Ord. 1/7/78. Gold Mines 12/9/78. SE Activity 1974.

HIGHS AND LOWS

S.E. ACTIVITY

1981 since completion

High Low High Low

Govt. Secs. 70.61 65.74 127.4 48.18

Fixed Int. 72.01 69.39 150.4 50.53

Ind. Ord. 597.3 564.6 100.0 100.0

Gold Mines 481.1 351.2 258.9 258.9

Govt. Secs. 70.61 65.74 127.4 48.18

Fixed Int. 72.01 69.39 150.4 50.53

Ind. Ord. 597.3 564.6 100.0 100.0

Gold Mines 481.1 351.2 258.9 258.9

Govt. Secs. 70.61 65.74 127.4 48.18

Fixed Int. 72.01 69.39 150.4 50.53

Ind. Ord. 597.3 564.6 100.0 100.0

Gold Mines 481.1 351.2 258.9 258.9

Govt. Secs. 70.61 65.74 127.4 48.18

Fixed Int. 72.01 69.39 150.4 50.53

Ind. Ord. 597.3 564.6 100.0 100.0

Gold Mines 481.1 351.2 258.9 258.9

Govt. Secs. 70.61 65.74 127.4 48.18

Fixed Int. 72.01 69.39 150.4 50.53

Ind. Ord. 597.3 564.6 100.0 100.0

Gold Mines 481.1 351.2 258.9 258.9

Govt. Secs. 70.61 65.74 127.4 48.18

Fixed Int. 72.01 69.39 150.4 50.53

Ind. Ord. 597.3 564.6 100.0 100.0

Gold Mines 481.1 351.2 258.9 258.9

Govt. Secs. 70.61 65.74 127.4 48.18

Fixed Int. 72.01 69.39 150.4 50.53

Ind. Ord. 597.3 564.6 100.0 100.0

Gold Mines 481.1 351.2 258.9 258.9

Govt. Secs. 70.61 65.74 127.4 48.18

Fixed Int. 72.01 69.39 150.4 50.53

Ind. Ord. 597.3 564.6 100.0 100.0

Gold Mines 481.1 351.2 258.9 258.9

Govt. Secs. 70.61 65.74 127.4 48.18

Fixed Int. 72.01 69.39 150.4 50.53

Ind. Ord. 597.3 564.6 100.0 100.0

Gold Mines 481.1 351.2 258.9 258.9

Govt. Secs. 70.61 65.74 127.4 48.18

Fixed Int. 72.01 69.39 150.4 50.53

Ind. Ord. 597.3 564.6 100.0 100.0

Gold Mines 481.1 351.2 258.9 258.9

Govt. Secs. 70.61 65.74 127.4 48.18

Fixed Int. 72.01 69.39 150.4 50.53

Ind. Ord. 597.3 564.6 100.0 100.0

Gold Mines 481.1 351.2 258.9 258.9

Govt. Secs. 70.61 65.74 127.4 48.18

Fixed Int. 72.01 69.39 150.4 50.53

Ind. Ord. 597.3 564.6 100.0 100.0

Gold Mines 481.1 351.2 258.9 258.9

Govt. Secs. 70.61 65.74 127.4 48.18

Fixed Int. 72.01 69.39 150.4 50.53

Ind. Ord. 597.3 564.6 100.0 100.0

Gold Mines 481.1 351.2 258.9 258.9

Govt. Secs. 70.61 65.74 127.4 48.18

Fixed Int. 72.01 69.39 150.4 50.53

Ind. Ord. 597.3 564.6 100.0 100.0

Gold Mines 481.1 351.2 258.9 258.9

Govt. Secs. 70.61 65.74 127.4 48.18

Fixed Int. 72.01 69.39 150.4 50.53

Ind. Ord. 597.3 564.6 100.0 100.0

Gold Mines 481.1 351.2 258.9 258.9

Govt. Secs. 70.61 65.74 127.4 48.18

Fixed Int. 72.01 69.39 150.4 50.53

Ind. Ord. 597.3 564.6 100.0 100.0

Gold Mines 481.1 351.2 258.9 258.9

Govt. Secs. 70.61 65.74 127.4 48.18

Fixed Int. 72.01 69.39 150.4 50.53

Ind. Ord. 597.3 564.6 100.0 100.0

Gold Mines 481.1 351.2 258.9 258.9

Govt. Secs. 70.61 65.74 127.4 48.18

Fixed Int. 72.01 69.39 150.4 50.53

Ind. Ord. 597.3 564.6 100.0 100.0

Gold Mines 481.1 351.2 258.9 258.9

Govt. Secs. 70.61 65.74 127.4 48.18

Fixed Int. 72.01 69.39 150.4 50.53

Ind. Ord. 597.3 564.6 100.0 100.0

Gold Mines 481.1 351.2 258.9 258.9

Govt. Secs. 70.61 65.74 127.4 48.18

Fixed Int. 72.01 69.39 150.4 50.53

Ind. Ord. 597.3 564.6 100.0 100.0

Gold Mines 481.1 351.2 258.9 258.9

Govt. Secs. 70.61 65.74 127.4 48.18

Fixed Int. 72.01 69.39 150.4 50.53

Ind. Ord. 597.3 564.6 100.0 100.0

Gold Mines 481.1 351.2 258.9 258.9

Govt. Secs. 70.61 65.74 127.4 48.18

Fixed Int. 72.01 69.39 150.4 50.53

Ind. Ord. 597.3 564.6 100.0 100.0

Gold Mines 481.1 351.2 258.9 258.9

Govt. Secs. 70.61 65.74 127.4 48.18

Fixed Int. 72.01 69.39 150.4 50.53

Ind. Ord. 597.3 564.6 100.0 100.0

Gold Mines 481.1 351.2 258.9 258.9

Govt. Secs. 70.61 65.74 127.4 48.18

Fixed Int. 72.01 69.39 150.4 50.53

Ind. Ord. 597.3 564.6 100.0 100.0

Gold Mines 481.1 351.2 258.9 258.9

Govt. Secs. 70.61 65.74 127.4 48.18

Fixed Int. 72.01 69.39 150.4 50.53

Ind. Ord. 597.3 564.6 100.0 100.0

Gold Mines 481.1 351.2 258.9 258.9

Govt. Secs. 70.61 65.74 127.4 48.18

Fixed Int. 72.01 69.39 150.4 50.53

Ind. Ord. 597.3 564.6 100.0 100.0

Gold Mines 481.1 351.2 258.9 258.9

Govt. Secs. 70.61 65.74 127.4 48.18

Fixed Int. 72.01 69.39 150.4 50.53

Ind. Ord. 597.3 564.6 100.0 100.0

Gold Mines

OFFSHORE & OVERSEAS

Vent-Axia

The first name in unit ventilation...look for the name on the product.

FINANCIAL TIMES

Friday May 8 1981

BELL'S
SCOTCH WHISKY
BELL'S

Thousands watch Bobby Sands's funeral

BY STEWART DALBY AND WALTER ELLIS IN BELFAST

MR. BOBBY SANDS, the IRA hunger striker who died on Tuesday after a 66-day fast, was buried in Belfast's Northern Ireland yesterday with an IRA guard of honour watched by thousands of mourners.

A long procession of about 20,000 people marched the three miles from Mr. Sands's parish church in Twinbrook, west of the city, to Milltown cemetery in the predominantly Roman Catholic area of the Upper Falls Road. The service and burial in heavy rain went off peacefully despite police and army fears of new outbreaks of rioting.

The security forces were out in strength. Armoured cars were placed at strategic points on the route. Police cut off the Protestant area of Suffolk, which adjoins Twinbrook, with large canvas sheets which blocked the view from one community to the other.

At the funeral two helicopters flew continually overhead,

almost drowning out the speeches.

Northern Ireland police last night issued a special warning to prominent people to be on the alert against IRA and Irish National Liberation Army attack during the next few days.

In the centre of Belfast another service brought the city centre to a standstill. About 3,000 people gathered at the City Hall to hear the Rev. Ian Paisley lead a commemorative service for the victims of Ulster's troubles.

Traffic was halted. Nearby stores closed. Workers watched from office windows.

The only moment of drama during Mr. Sands's funeral came when three IRA men in battle dress and balaclava helmets fired three rounds over the grave from revolvers.

At the funeral, Mr. Jerry Adams, vice president of Provisional Sinn Féin, the political wing of the Provisional IRA,

said that he wanted the burial to take place with dignity. He asked people to leave the cemetery without causing confrontation.

He said H-block supporters should "avoid violence and not be drawn into further confrontations with the army despite their clear provocations by attacking Republican areas," with security forces.

In a nationwide television broadcast just before Mr. Sands's burial, Mr. Humphrey Atkins, Northern Ireland Secretary, told the people of Northern Ireland that the Government would never give in to the Maze prisoners' demands for political status.

The Government was not prepared to concede such status to prevent others from joining on hunger strike, he said.

In his second major statement in a week, Mr. Atkins said: "There is no question here of any lack of flexibility.

We come right up against the matter of principle.

"Is murder any the less murder because the person responsible claims he had a political motive? The answer is no."

There would soon be "the funeral of Constable Ellis, an officer of the law murdered (on Wednesday) in Belfast in the course of his duties. The dead Constable Ellis differs from the dead Mr. Sands in that his death was not of his choosing."

"The two bereaved families can surely not be the only two who realise that there can be no worthwhile dividend from terrorism."

Three other IRA prisoners are still on hunger strike for political status at the Maze Prison. One of them, Mr. Francis Hughes, who has been refusing food since March 15 has been in a critical condition for some days.

A group of 12 masked provisional IRA men in combat dress fired a volley at the start of a demonstration in the border town of Monaghan.

The shots were fired as several thousand marchers lined up behind a coffin draped with an Irish flag to parade in support of the H-block campaign. Police kept a low profile.

Nearly 3,000 people marched silently through Dublin yesterday as a mark of respect to Mr. Sands.

A handful of shops and stores in the city fell in line with a close-down call from the national H-block committee which organised the march.

Some traders who put up their shutters said they feared a repeat of violence that broke out in the city on Tuesday night when windows were smashed by rampaging youths after a previous Sands protest meeting.

Picture Page 6; Government move on elections Page 8

THE LEX COLUMN

Base rate squeeze on Royal Bank

With two £500m takeover bids for the Royal Bank of Scotland before the Monopolies Commission, the stock market's interest in the bank's interim figures yesterday was largely academic. Still, they show a tightening squeeze on clearing bank earnings: pre-tax profits for the six months to March work out at £42.2m, against £51.8m in the same 1979-80 period.

Some £3m of the fall reflects a higher bad debt provision, and a higher provision for losses on loans (mostly Lloyds and Scottish) contributed £1m less. But last year's figure was struck after more than £2m of losses on gilt-edged and a £3m exceptional pension provision, so there is a fairly steep underlying fall.

Average base rate was nearly 2 points below the level of a year ago, and Royal Bank's costs of funds has risen significantly. Operating costs are sharply higher, and customers have increasingly been running their current accounts for their own benefit, rather than the bank's.

There seems to have been some levelling off in the last few months, but the endowment effect is clearly not what it was. In these unexciting conditions it is perhaps not surprising that the idea of merging with a big international bank appeals to the Royal Bank directors.

Yesterday the less favoured sister, Hongkong and Shanghai, published its annual report, in which the artwork is a good deal more interesting than the secret reserve-laden accounts. Post Marwick and Price Waterhouse have somehow come to the conclusion that these represent a true and fair view. At 194p, down 2p yesterday, the Royal Bank shares are marking time on a yield of 4½ per cent.

Depressed trading in its multiple stores has been the main factor behind the halving of pre-tax profits at UDS for the full year to £12m. John Collier has turned round from £1m

Index fell 6.0 to 564.6

profit to a £2m loss, the contribution from the women's clothing chains has come down £3m and in shoes there has been a decline of £1m. Elsewhere the home shopping division's contribution, excluding Myers, has been more or less halved to £2.4m and in department stores and on the export and overseas side there has been no recovery from the lower levels established in the preceding year.

In the current year there may not be much in the way of improvement apart from the elimination of £51m losses after the disposal of Myers. The company, however, feels confident enough in the future to maintain its uncovered dividend, which produces a yield of 10½ per cent at 88p, down 2p yesterday.

The company's net worth has been reduced by 7 per cent, mainly through pulling out of mail order (at a net cost of £18m), while it has passed over its customer credit business to Citibank. At the same time the men'swear business has been re-organised into a single chain, with the elimination of 110 branches. Altogether £52m has been chopped out of stocks and debtors less creditors, and net debt has been brought down from £44m to £18m. Commendable while all this no doubt is, capital gearing is not now the main issue. UDS has yet to prove that it can obtain a decent return in its main businesses.

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

Pirelli divorce confirms that elimination of minorities relating to the Union will leave a balance-sheet looking a lot more stretched—shareholder funds of £342m comparing with pro-forma borrowings of £300—though any worsening here more apparent than real.

At 75p, Dunlop's share price is near its year's high and market capitalisation just in £100m. Certainly that represents a handsome discount on a share of some 12 years on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of as stripable assets—plantations are worth only £40m even current cost—and indeed no of Dunlop's more profitable operations are in the accessible places (a sum of £19.3m is placed in Zimbabwe, for example).

The group's central problem is the plight of its main subsidiary Dunlop Ltd., making losses and in need of additional capital (which Pirelli was willing to supply). Although the group will need to keep a share on a historical basis, and more like 27 according to the current version. But there does appear to be any heard of